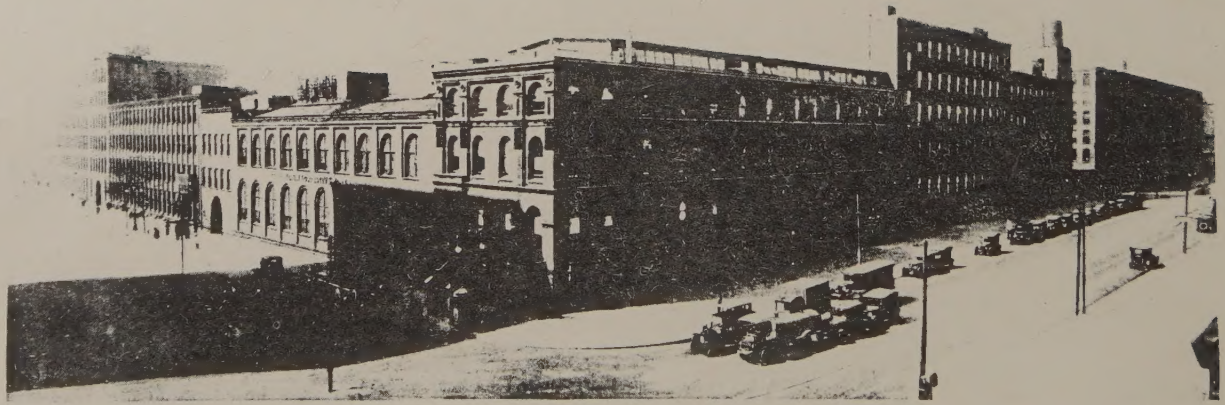
HISTORY
OF
THE BALDWIN LOCOMOTIVE WORKS

1831–1923



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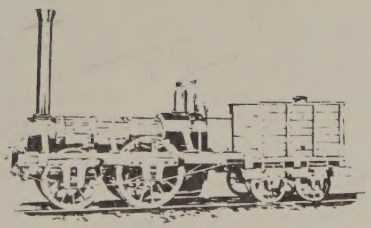
HISTORY
OF
THE BALDWIN LOCOMOTIVE WORKS



1831–1923

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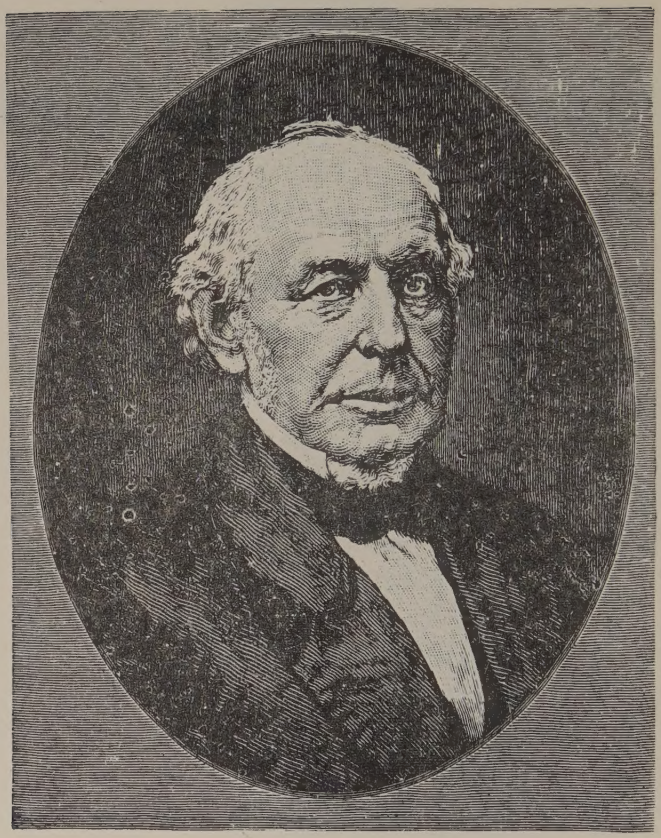
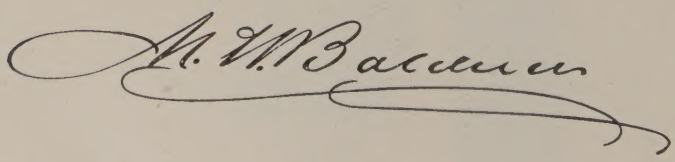
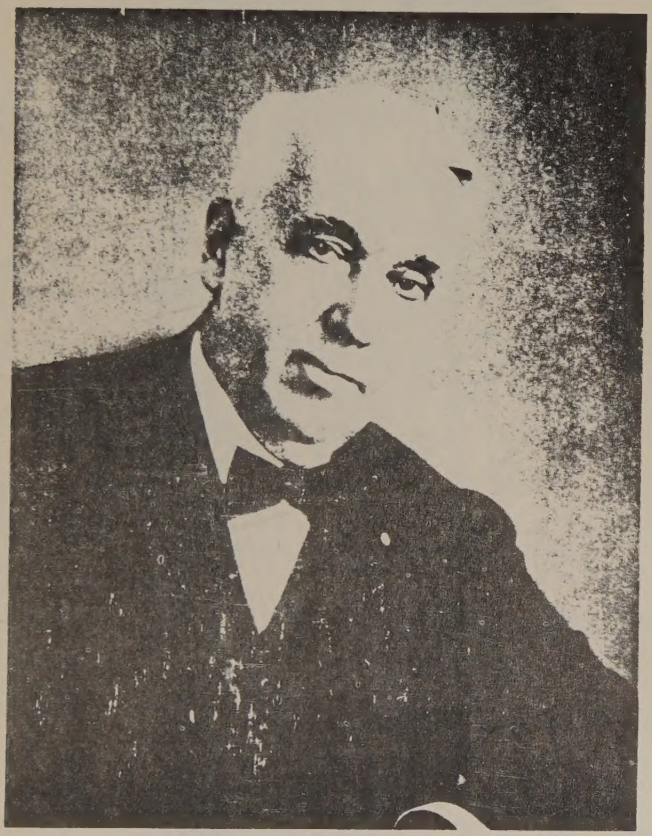
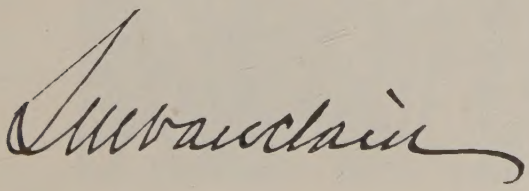
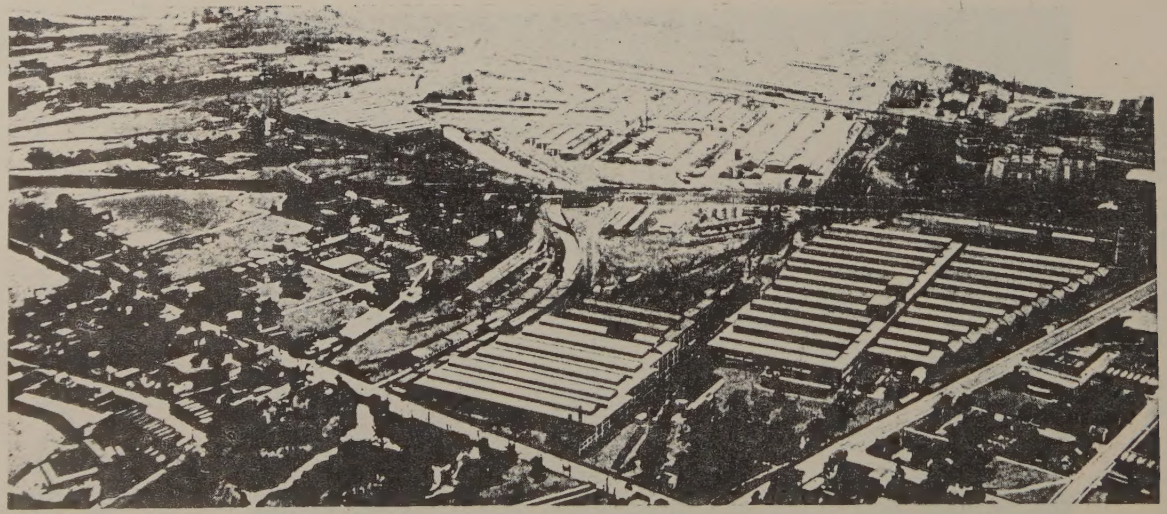




THE PRESIDENT, 1923







AIRPLANE VIEW OF THE EDDYSTONE PLANT

Organization, 1923

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THE BALDWIN LOCOMOTIVE WORKS

1831

MATTHIAS W. BALDWIN

1839

BALDWIN, VAIL & HUFTY

M. W. BALDWIN* GEORGE VAIL* GEORGE W. HUFTY*

1841

BALDWIN & VAIL

M. W. BALDWIN* GEORGE VAIL*

1842

BALDWIN & WHITNEY

M. W. BALDWIN* ASA WHITNEY*

1846

M. W. BALDWIN

1854

M. W. BALDWIN & CO.

M. W. BALDWIN* MATTHEW BAIRD*

1867

M. BAIRD & CO.

MATTHEW BAIRD* GEORGE BURNHAM* CHARLES T. PARRY*

1870

M. BAIRD & CO.

MATTHEW BAIRD* GEORGE BURNHAM* CHARLES T. PARRY*
EDWARD H. WILLIAMS* WILLIAM P. HENSZEY* EDWARD LONGSTRETH*

1873

BURNHAM, PARRY, WILLIAMS & CO.

GEORGE BURNHAM* CHARLES T. PARRY* EDWARD H. WILLIAMS*
WILLIAM P. HENSZEY* EDWARD LONGSTRETH* JOHN H. CONVERSE*

1886

BURNHAM, PARRY, WILLIAMS & CO.

GEORGE BURNHAM* CHARLES T. PARRY* EDWARD H. WILLIAMS*
WILLIAM P. HENSZEY* JOHN H. CONVERSE* WILLIAM C. STROUD*
WILLIAM H. MORROW* WILLIAM L. AUSTIN

1891

BURNHAM, WILLIAMS & CO.

GEORGE BURNHAM* EDWARD H. WILLIAMS* WILLIAM P. HENSZEY*
JOHN H. CONVERSE* WILLIAM C. STROUD* WILLIAM L. AUSTIN

1896

BURNHAM, WILLIAMS & CO.

GEORGE BURNHAM* EDWARD H. WILLIAMS* WILLIAM P. HENSZEY*
JOHN H. CONVERSE* WILLIAM L. AUSTIN SAMUEL M. VAUCLAIN
ALBA B. JOHNSON GEORGE BURNHAM, JR.

1901

BURNHAM, WILLIAMS & CO.

GEORGE BURNHAM* WILLIAM P. HENSZEY* JOHN H. CONVERSE*
WILLIAM L. AUSTIN SAMUEL M. VAUCLAIN ALBA B. JOHNSON
GEORGE BURNHAM, JR.

1907

BURNHAM, WILLIAMS & CO.

GEORGE BURNHAM* WILLIAM P. HENSZEY* JOHN H. CONVERSE*
WILLIAM L. AUSTIN SAMUEL M. VAUCLAIN ALBA B. JOHNSON

1909

Incorporated under the Laws of Pennsylvania as
BALDWIN LOCOMOTIVE WORKS

1911

Incorporated under the Laws of Pennsylvania as
THE BALDWIN LOCOMOTIVE WORKS

*NOW DECEASED

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Old Line Publishers

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The Baldwin Locomotive Works

CHAPTER I.

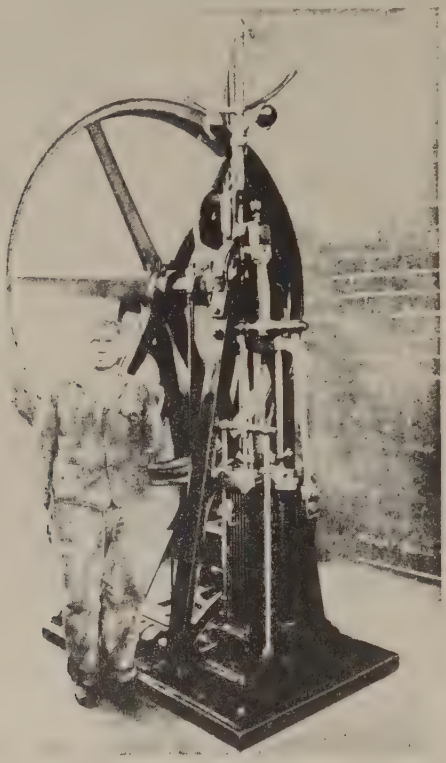
The First Baldwin Locomotive

THE Baldwin Locomotive Works dates its origin from the inception of steam railroads in America. Called into existence by the early requirements of the railroad interests of the country, it has grown with their growth and kept pace with their progress. It has reflected in its career the successive stages of American railroad practice, and has itself contributed largely to the development of the locomotive as it exists today. A history of The Baldwin Locomotive Works, therefore, is in a great measure a record of the progress of locomotive engineering in this country, and as such cannot fail to be of interest to those who are concerned in this important element of our material progress.

At the present date, the Works occupy 19.6 acres in the heart of Philadelphia and 616 acres at Eddystone, on the Delaware River, twelve miles below the city. The offices and principal machine shops are situated in the rectangle bounded on the north by Spring Garden Street, on the east by Broad Street, on the south by the Philadelphia and Reading Railway Subway and on the west by Nineteenth Street. There are also shops located on the line of the Philadelphia and Reading Railway at Twenty-sixth to Twenty-ninth Streets.

Matthias W. Baldwin, the founder of the establishment, learned the trade of a jeweler, and entered the service of Fletcher & Gardiner, Jewelers and Silversmiths, Philadelphia, in 1817. Two years later he opened a small shop, in the same line of business, on his own account. The demand for articles of this character falling off, however, he formed a partnership in 1825, with David Mason, a machinist, in the manufacture of bookbinders' tools and cylinders for calico printing. Their shop was in "Coffee-House Alley," which ran north from Walnut Street, above Fourth. They afterward removed to Minor Street, below Sixth. The business was so successful that steam power became necessary in carrying on their manufacture, and an engine was bought for the purpose. This proving unsatisfactory, Mr. Baldwin decided to design and construct one which should be specially

adapted to the requirements of his shop. One of these requirements was that it should occupy the least possible space, and this was met by the construction of an upright engine on a novel and ingenious plan. On a bed-plate about five feet square an upright



Mr. Baldwin's First Engine

cylinder was placed; the piston rod connected to a cross-bar having two legs turned downward, and sliding in grooves on the sides of the cylinder, which thus formed the guides. To the sides of these legs, at their lower ends, was connected by pivots an U-shaped frame, prolonged at the arch into a single rod, which took hold of the crank of a fly wheel carried by upright standards on the bed-plate. It will be seen that the length of the ordinary separate guide-bars was thus saved, and the whole engine was

brought within the smallest possible compass. The design of the machine was not only unique, but its workmanship was so excellent, and its efficiency so great, as readily to procure for Mr. Baldwin orders for additional stationary engines. His attention was thus turned to steam engineering, and the way was prepared for his grappling with the problem of the locomotive when the time should arrive.

This original stationary engine, constructed prior to 1830, is still in good order and carefully preserved at the Works. It has successively supplied the power in six different departments as they have been opened, from time to time, in the growth of the business.

The manufacture of stationary steam engines thus took a prominent place in the establishment, and Mr. Mason shortly afterward withdrew from the partnership.

In 1829-30 the use of steam as a motive power on railroads had begun to engage the attention of American engineers. A few locomotives had been imported from England, and one (which, however, was not successful) had been constructed at the West Point Foundry, in New York City. To gratify the public interest in the new motor, Mr. Franklin Peale, then proprietor of the Philadelphia Museum, applied to Mr. Baldwin to construct a miniature locomotive for exhibition in his establishment. With the aid only of the imperfect published descriptions and sketches of the locomotives which had taken part in the Rainhill competition in England, Mr. Baldwin undertook the work, and on the 25th of April, 1831, the miniature locomotive was put in motion on a circular track made of pine boards covered with hoop iron, in the rooms of the Museum. Two small cars, containing seats for four passengers, were attached to it, and the novel spectacle attracted crowds of admiring spectators. Both anthracite and pine-knot coal were used as fuel, and the exhaust steam was discharged into the chimney, thus utilizing it to increase the draught.

The success of the model was such that, in the same year, Mr. Baldwin received an order for a locomotive from the Philadelphia, Germantown and Norristown Railroad Company, whose short line of six miles to Germantown was operated by horse

power. The Camden and Amboy Railroad Company had shortly before imported a locomotive from England, which was stored in a shed at Bordentown. It had not yet been put together; but Mr. Baldwin, in company with his friend Mr. Peale, visited the spot, inspected the detached parts, and made a few memoranda of some of its principal dimensions. Guided by these figures and his experience with the Peale model, Mr. Baldwin commenced the task. The difficulties to be overcome in filling the order can hardly be appreciated at this day. There were few mechanics competent to do any part of the work on

The "Old Ironsides," 1832

a locomotive. Suitable tools were with difficulty obtainable. Cylinders were bored by a chisel fixed in a block of wood and turned by hand. Blacksmiths able to weld a bar of iron exceeding one and one-quarter inches in thickness were few, or not to be had. It was necessary for Mr. Baldwin to do much of the work with his own hands, to educate the workmen who assisted him, and to improvise tools for the various processes.

The work was prosecuted, nevertheless, under all these difficulties, and the locomotive was fully completed, christened "Old Ironsides," and tried on the road, November 23, 1832. The circumstances of the trial are fully preserved, and are given,

farther on, in the extracts from the journals of the day. Despite some imperfections, naturally occurring in a first effort, and afterward to a great extent remedied, the engine was, for that early day, a marked and gratifying success. It was put at once into service, as appears from the Company's advertisement three days after the trial, and did duty on the Germantown road and others for over a score of years.

The "Ironsides" was a four-wheeled engine, modeled essentially on the English practice of that day, as shown in the "Planet" class, and weighed, in running order, something over five tons. The rear or driving wheels were 54 inches in diameter on a crank axle placed in front of the firebox. The cranks were 39 inches from center to center. The front wheels, which were simply carrying wheels, were 45 inches in diameter, on an axle placed just back of the cylinders. The cylinders were 9½ inches in diameter by 18 inches stroke, and were attached horizontally to the outside of the smokebox, which was D-shaped, with the sides receding inwardly, so as to bring the center line of each cylinder in line with the center of the crank. The wheels were made with heavy cast-iron hubs, wooden spokes and rims, and wrought-iron tires. The frame was of wood, placed outside the wheels. The boiler was 30 inches in diameter, and contained 72 copper tubes, 1½ inches in diameter and seven feet long. The tender was a four-wheeled platform, with wooden sides and back, carrying an iron box for a water tank, inclosed in a wooden casing, and with a space for fuel in front. The engine had no cab. The valve motion was at first given by a single loose eccentric for each cylinder, placed on the axle between the crank and the hub of the wheel. On the inside of the eccentric was a half-circular slot, running half way around. A stop was fastened to the axle at the arm of the crank, terminating in a pin which projected into the slot. The engine was reversed by changing the position of the eccentric on the axle by a lever operated from the footboard. This form of valve motion was, however, shortly afterward changed, and a single fixed eccentric for each cylinder substituted. The rock shafts, which were under the footboard, had arms above and below, and the eccentric straps had each a forked rod, with a hook, or an upper and

lower latch or pin, at their extremities, to engage with the upper or lower arm of the rock shaft. The eccentric rods were raised or lowered by a double treadle, so as to connect with the upper or lower arm of the rock shaft, according as forward or backward gear was desired. A peculiarity in the exhaust of the "Ironsides" was that there was only a single straight pipe running across from one cylinder to the other, with an opening in the upper side of the pipe, midway between the cylinders, to which was attached at right angles the perpendicular pipe into the chimney. The cylinders, therefore, exhausted against each other; and it was found, after the engine had been put in use, that this was a serious objection. This defect was afterward remedied by turning each exhaust pipe upward into the chimney substantially as it is now done. The steam joints were made with canvas and red lead, as was the practice in English locomotives, and in consequence much trouble was caused, from time to time, by leaking.

The price of the engine was to have been $4000, but some difficulty was found in procuring a settlement. The Company claimed that the engine did not perform according to contract; and objection was also made to some of the defects alluded to. After these had been corrected as far as possible, however, Mr. Baldwin finally succeeded in effecting a compromise settlement, and received from the Company $3500 for the machine.

The results of the trial and the impression produced by it on the public mind may be gathered from the following extracts from the newspapers of the day:

The *United States Gazette*, of November 24, 1832, remarked:

"A most gratifying experiment was made yesterday afternoon on the Philadelphia, Germantown and Norristown Railroad. The beautiful locomotive engine and tender, built by Mr. Baldwin, of this city, whose reputation as an ingenious machinist is well known, were for the first time placed on the road. The engine traveled about six miles, working with perfect accuracy and ease in all its parts, and with great velocity."

The *Chronicle* of the same date noticed the trial more at length, as follows:

"It gives us pleasure to state that the locomotive engine built by our townsman, M. W. Baldwin, has proved highly successful. In the presence of several gentlemen of science and information on such subjects, the engine

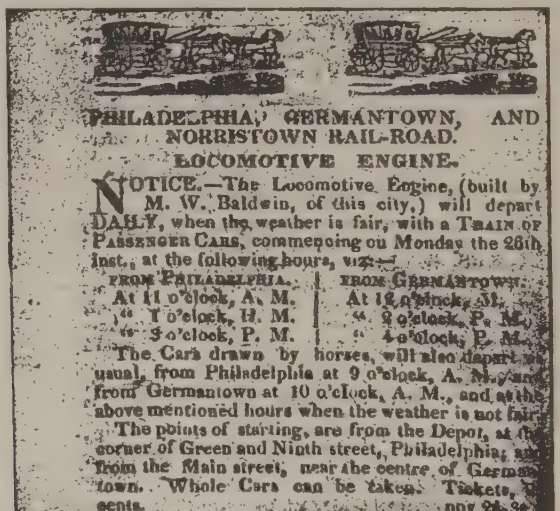
was yesterday placed upon the road for the first time. All her parts had been previously highly finished and fitted together in Mr. Baldwin's factory. She was taken apart on Tuesday, and removed to the Company's depôt, and yesterday morning she was completely together, ready for travel. After the regular passenger cars had arrived from Germantown in the afternoon, the tracks being clear, preparation was made for her starting. The placing fire in the furnace and raising steam occupied 20 minutes. The engine (with her tender) moved from the depot in beautiful style, working with great ease and uniformity. She proceeded about half a mile beyond the Union Tavern, at the township line, and returned immediately, a distance of six miles, at a speed of about 28 miles to the hour, her speed having been slackened at all the road crossings, and it being after dark, but a portion of her power was used. It is needless to say that the spectators were delighted. From this experiment there is every reason to believe this engine will draw 30 tons gross, at an average speed of 40 miles an hour, on a level road. The principal superiority of the engine over any of the English ones known consists in the light weight—which is but between four and five tons—her small bulk, and the simplicity of her working machinery. We rejoice at the result of this experiment, as it conclusively shows that Philadelphia, always famous for the skill of her mechanics, is enabled to produce steam engines for railroads combining so many superior qualities as to warrant the belief that her mechanics will hereafter supply nearly all the public works of this description in the country."

On subsequent trials, the "Ironsides" attained a speed of 30 miles per hour, with its usual train attached. So great were the wonder and curiosity which attached to such a prodigy, that people flocked to see the marvel, and eagerly bought the privilege of riding after the strange monster. The officers of the road were not slow to avail themselves of the public interest to increase their passenger receipts, and the advertisement on page 14, from *Poulson's American Daily Advertiser*, of November 26, 1832, will show that as yet they regarded the new machine rather as a curiosity and a bait to allure travel than as a practical every-day servant.

This announcement did not mean that in wet weather horses *would be attached to the locomotive* to aid it in drawing the train, but that the usual horse cars would be employed in making the trips upon the road without the engine.

Upon making the first trip to Germantown with a passenger train with the "Ironsides," one of the drivers slipped upon the axle, causing the wheels to track less than the gauge of the road and drop in between the rails. It was also discovered that the valve arrangement of the pumps was defective, and they failed

to supply the boiler with water. The shifting of the driving wheel upon the axle fastened the eccentric, so that it would not operate in backward motion. These mishaps caused delay, and prevented the engine from reaching its destination, to the great disappointment of all concerned. They were corrected in a few days, and the machine was used in experimenting upon its efficiency, making occasional trips with trains to Germantown. The road had an ascending grade, nearly uniform, of 32 feet per mile, and for the last half mile of 45 feet per mile, and it was found that the engine was too light for the business of the road upon these grades.



PHILADELPHIA, GERMANTOWN, AND NORRISTOWN RAIL-ROAD.

LOCOMOTIVE ENGINE.

NOTICE.—The Locomotive Engine, (built by M. W. Baldwin, of this city,) will depart DAILY, when the weather is fair, with a TRAIN OF PASSENGER CARS, commencing on Monday the 28th inst., at the following hours, viz:—

FROM PHILADELPHIA.	FROM GERMANTOWN.
At 11 o'clock, A. M.	At 12 o'clock, M.
" 7 o'clock, P. M.	" 2 o'clock, P. M.
" 5 o'clock, P. M.	" 4 o'clock, P. M.

The Cars drawn by horses, will also depart, as usual, from Philadelphia at 9 o'clock, A. M., and from Germantown at 10 o'clock, A. M., and at the above mentioned hours when the weather is not fair. The points of starting, are from the Depot, at the corner of Green and Ninth street, Philadelphia; and from the Main street, near the centre of Germantown. Whole Cars can be taken. Tickets, cents. any 24 3t

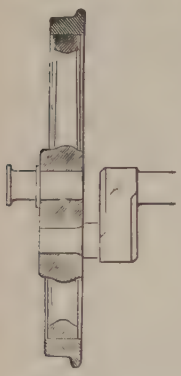
Such was Mr. Baldwin's first locomotive; and it is related of him that his discouragement at the difficulties which he had undergone in building it, and in finally procuring a settlement for it, was such that he remarked to one of his friends, with much decision, "That is our last locomotive."

It was some time before he received an order for another, but meanwhile the subject had become singularly fascinating to him, and occupied his mind so fully that he was eager to work out his new ideas in a tangible form.

CHAPTER II.

Early Improvements in the Locomotive

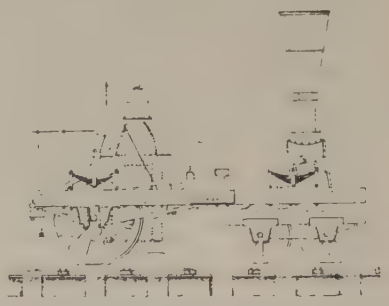
Shortly after the "Ironsides" had been placed on the Germantown road, Mr. E. L. Miller, of Charleston, S. C., came to Philadelphia and made a careful examination of the machine. Mr. Miller had, in 1830, contracted to furnish a locomotive to the Charleston and Hamburg Railroad Company, and accordingly the engine "Best Friend" had been built under his direction at the West Point Foundry, New York. After inspecting the "Ironsides," he suggested to Mr. Baldwin to visit the Mohawk and Hudson Railroad, and examine an English locomotive which had been placed on that road in July, 1831, by Messrs. Robert Stephenson & Co., of Newcastle, England. It was originally a four-wheeled engine of the "Planet" type, with horizontal cylinders and crank axle. The front wheels of this engine were removed about a year after the machine was put at work, and a four-wheeled swiveling or "bogie" truck substituted. The result of Mr. Baldwin's investigations was the adoption of this design, but with some important improvements. Among these was the "half-crank," which he devised on his return from this trip, and which he patented September 10, 1834. In this form of crank, the outer arm is omitted, and the wrist is fixed in a spoke of the wheel. In other words, the wheel itself formed one arm of the crank. The result sought and gained was that the cranks were strengthened, and, being at the extremities of the axle, the boiler could be made larger in diameter and placed lower. The driving axle could also be placed back of the firebox; the connecting rods passing by the sides of the firebox and taking hold inside of the wheels. This arrangement of the crank also involved the placing of the cylinders outside the smokebox, as was done on the "Ironsides."



Half-Crank

By the time the order for the second locomotive was received, Mr. Baldwin had matured this device and was prepared

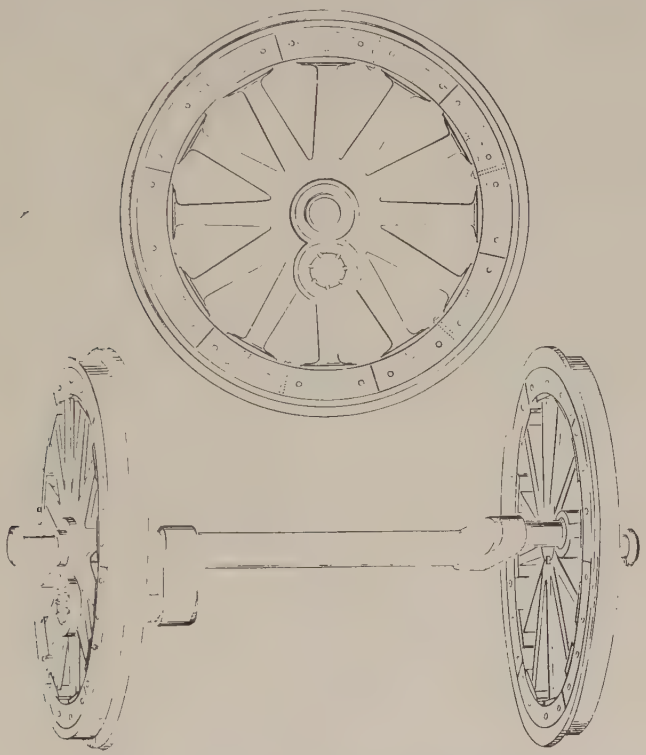
to embody it in practical form. The order came from Mr. E. L. Miller, in behalf of the Charleston and Hamburg Railroad Company, and the engine bore his name, and was completed February 18, 1834. It was on six wheels; one pair being drivers, 54 inches in diameter, with half-crank axle placed back of the firebox as above described, and the four front wheels combined in a swiveling truck. The driving wheels, it should be observed, were cast in solid bell metal. The combined wood and iron wheels used on the "Ironsides" had proved objectionable, and Mr. Baldwin, in his endeavors to find a satisfactory substitute, had recourse to brass. June 29, 1833, he took out a patent for a cast-brass wheel, his idea being that by varying the hardness of the metal the adhesion of the drivers on the rails could be increased or diminished at will. The brass wheels on the "Miller," however, soon wore out, and the experiment with this metal was not repeated. The "E. L. Miller" had cylinders ten inches in diameter; stroke of piston, sixteen inches; and weighed, with water in the boiler, seven tons eight hundred-weight. The boiler had a high dome over the firebox; and this form of construction, it may be noted, was followed, with a few exceptions, for many years.



BALDWIN LOCOMOTIVE, 1834

The valve motion was given by a single fixed eccentric for each cylinder. Each eccentric strap had two arms attached to it, one above and the other below, and, as the driving axle was back of the firebox, these arms were prolonged backward under the footboard, with a hook on the inner side of the end of each. The rock shaft had arms above and below its axis, and the hooks of the two rods of each eccentric were moved by hand levers so as to engage with either arm, thus producing backward or forward gear. This form of single eccentric, peculiar to Mr. Baldwin, was in the interest of simplicity in the working parts,

and was adhered to for some years. It gave rise to an animated controversy among mechanics as to whether, with its use, it was possible to get a lead on the valve in both directions. Many maintained that this was impracticable; but Mr. Baldwin demonstrated by actual experience that the reverse was the case.



Baldwin Compound Wood and Iron Wheels, 1834

Meanwhile the Commonwealth of Pennsylvania had given Mr. Baldwin an order for a locomotive for the State Road, as it was then called, from Philadelphia to Columbia, which, up to that time, had been worked by horses. This engine, called the "Lancaster," was completed in June, 1834. It was similar to the "Miller," and weighed 17,000 pounds. After it was placed in service, the records show that it hauled at one time nineteen loaded burden cars over the highest grades between Philadelphia

and Columbia. This was characterized at that time by the officers of the road as an "unprecedented performance." The success of the machine on its trial trips was such that the Legislature decided to adopt steam power for working the road, and Mr. Baldwin received orders for several additional locomotives. Two others were accordingly delivered to the State in September and November respectively of that year, and one was also built and delivered to the Philadelphia and Trenton Railroad Company during the same season. This latter engine, which was put in service October 21, 1834, averaged 21,000 miles per year to September 15, 1840.

Five locomotives were thus completed in 1834, and the new business was fairly under way. The building in Lodge Alley, to which Mr. Baldwin had removed from Minor Street, and where these engines were constructed, began to be found too contracted, and another removal was decided upon. A location on Broad and Hamilton Streets (the site, in part, of the present works) was selected, and a three-story L-shaped brick building, fronting on both streets, erected. This was completed and the business removed to it during the following year (1835). Mr. Baldwin's stationary engine, described on page 8, was placed in service in the new shop by Mr. Andrew C. Vauclain, father of Mr. Samuel M. Vauclain, who is now President of the Company. The original building was partially destroyed by fire in 1884, and was replaced by a four-story brick structure.

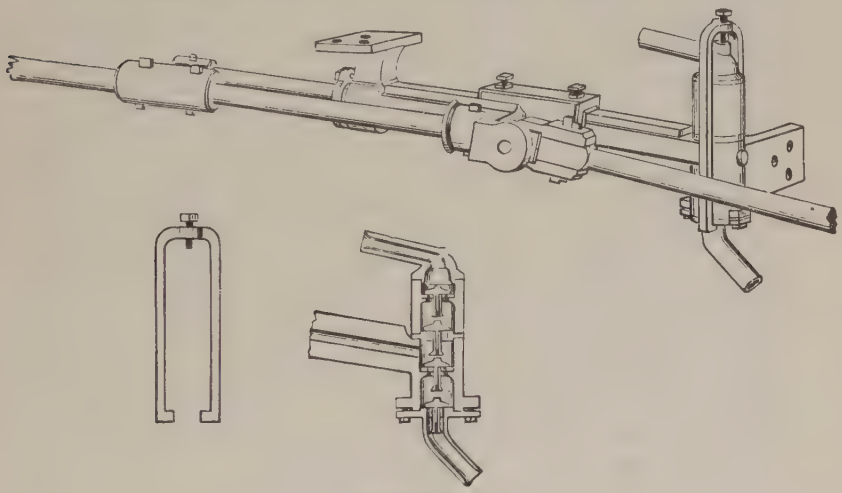
These early locomotives, built in 1834, were the types of Mr. Baldwin's practice for some years. All, or nearly all of them, embraced several important devices, which were the results of his study and experiments up to that time. The devices referred to were patented September 10, 1834, and the same patent covered the following four inventions, *viz.*:

1. The half-crank, and method of attaching it to the driving wheel. (This has already been described.)

2. A new mode of constructing the wheels of locomotive engines and cars. In this the hub and spokes were of cast iron, cast together. The spokes were cast without a rim, and terminated in segment flanges, each spoke having a separate flange disconnected from its neighbors. By this means, it was claimed,

the injurious effect of the unequal expansion of the materials composing the wheels was lessened or altogether prevented. The flanges bore against wooden felloes, made in two thicknesses, and put together so as to break joints. Tenons or pins projected from the flanges into openings made in the wooden felloes, to keep them in place. Around the whole the tire was passed and secured by bolts. The sketch on page 17 shows the device.

3. A new mode of forming the joints of steam and other tubes. This was Mr. Baldwin's invention of ground joints for steam pipes, which was a very valuable improvement over previous methods of making joints with red-lead packing, and which rendered it possible to carry a much higher pressure of steam.



PUMP AND STIRRUP

4. A new mode of forming the joints and other parts of the supply pump, and of locating the pump itself. This invention consisted in making the single guide bar hollow and using it for the pump barrel. The pump plunger was attached to the piston rod at a socket or sleeve formed for the purpose, and the hollow guide bar terminated in the vertical pump chamber. This chamber was made in two pieces, joined about midway between the induction and eduction pipes. This joint was ground steam-tight, as were also the joints of the induction pipe with the

bottom of the lower chamber, and the flange of the eduction pipe with the top of the upper chamber. All these parts were held together by a stirrup with a set-screw in its arched top, and the arrangement was such that by simply unscrewing this set-screw the different sections of the chamber, with all the valves, could be taken apart for cleaning or adjusting. The cut on page 19 illustrates the device.

It is probable that the five engines built during 1834 embodied all, or nearly all, these devices. They all had the half-crank, the ground joints for steam pipes (which were first made by Mr. Baldwin in 1833), and the pump formed in the guide bar, and all had the four-wheeled truck in front, and a single pair of drivers back of the firebox. On this position of the driving wheels Mr. Baldwin laid great stress, as it made a more even distribution of the weight, throwing about one-half on the drivers and one-half on the four-wheeled truck. It also extended the wheel base, making the engine much steadier and less damaging to the track. Mr. William Norris, who had established a locomotive works in Philadelphia in 1832, was at this time building a six-wheeled engine with a truck in front and the driving wheels placed in front of the firebox. Considerable rivalry naturally existed between the two manufacturers as to the comparative merits of their respective plans. In Mr. Norris's engine, the position of the driving axle in front of the firebox threw on it more of the weight of the engine, and thus increased the adhesion and the tractive power. Mr. Baldwin, however, maintained the superiority of his plan, as giving a better distribution of the weight and a longer wheel base, and consequently rendering the machine less destructive to the track. As the iron rails then in use were generally light, and much of the track was of wood, this feature was of some importance.

To the use of the ground joint for steam pipes, however, much of the success of his early engines was due. The English builders were making locomotives with canvas and red-lead joints, permitting a steam pressure of only 60 pounds per square inch to be carried, while Mr. Baldwin's machines were worked at 120 pounds with ease. Several locomotives imported from England at about this period by the Commonwealth of Pennsylvania

for the State Road, which were built by Robert Stephenson & Co., had canvas and red-lead joints, and their efficiency was so much less than that of the Baldwin engines, on account of this and other features of construction, that they were soon laid aside or sold.

In June, 1834, a patent was issued to Mr. E. L. Miller, by whom Mr. Baldwin's second engine was ordered, for a method of increasing the adhesion of a locomotive by throwing a part of the weight of the tender on the rear of the engine, thus increasing the weight on the drivers. Mr. Baldwin adopted this device on an engine built for the Philadelphia and Trenton Railroad Company, May, 1835, and thereafter used it largely, paying $100 royalty for each engine. Eventually (May 6, 1839) he bought the patent for $9,000, evidently considering that the device was especially valuable, if not indispensable, in order to render his engine as powerful, when required, as other patterns having the driving wheels in front of the firebox, and therefore utilizing more of the weight of the engine for adhesion.

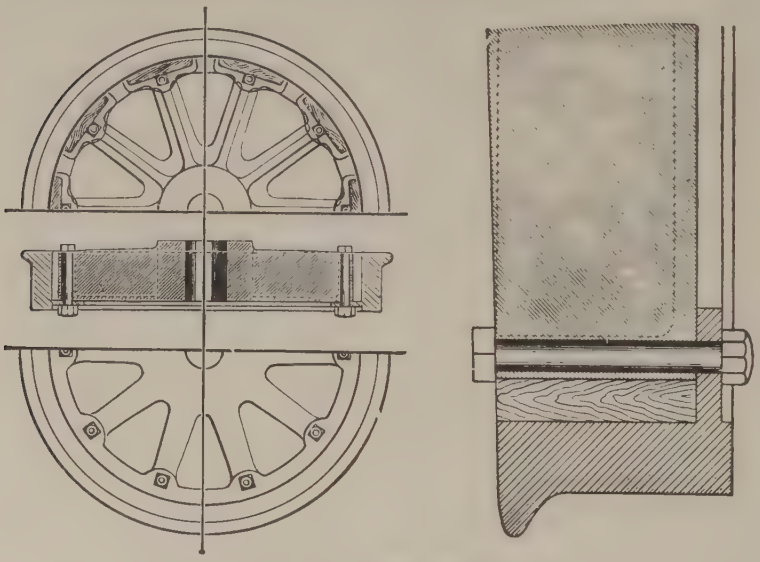
In making the truck and tender wheels of these early locomotives, the hubs were cast in three pieces and afterward banded with wrought iron, the interstices being filled with spelter. This method of construction was adopted on account of the difficulty then found in casting a chilled wheel in one solid piece.

Early in 1835, the new shop on Broad Street was completed and occupied. Mr. Baldwin's attention was thenceforward given to locomotive building exclusively, except that a stationary engine was occasionally constructed.

In May, 1835, his eleventh locomotive, the "Black Hawk," was delivered to the Philadelphia and Trenton Railroad Company. This was the first outside connected engine of his build. It was also the first engine on which the Miller device of attaching part of the weight of the tender to the engine was employed. On the eighteenth engine, the "Brandywine," built for the Philadelphia and Columbia Railroad Company, brass tires were used on the driving wheels, for the purpose of obtaining more adhesion; but they wore out rapidly and were replaced with iron.

April 3, 1835, Mr. Baldwin took out a patent for certain improvements in the wheels and tubes of locomotive engines. That

relating to the wheels provided for casting the hub and spokes together, and having the spokes terminate in segments of a rim, as described in his patent of September 10, 1834. Between the ends of the spokes and the tires, wood was interposed, and the tire might be either of wrought iron or of chilled cast iron. The intention was expressed of making the tire usually of cast iron chilled. The main object, however, was declared to be the interposition between the spokes and the rim of a layer of wood or other substance possessing some degree of elasticity. This method of making driving wheels was followed for several years, the tires being made with a shoulder, as illustrated below.



Driving Wheels, Patented September, 1834

The improvement in locomotive tubes consisted in driving a copper ferrule or thimble on the outside of the end of the tube, and soldering it in place, instead of driving a ferrule into the tube as had previously been the practice. The object of the latter method had been to make a tight joint with the tube sheet; but by putting the ferrule on the outside of the tube, not only was the joint made as tight as before, but the tube was strengthened, and left unobstructed throughout to the full extent of its diam-

eter. This method of setting tubes has been generally followed in the Works from that date to the present, the only difference being that, at this time, with iron or steel tubes, the end is swedged down, the copper ferrule brazed on, and the end of the tube turned or riveted over against the copper thimble and the flue sheet to make the joint perfect.

Fourteen engines were constructed in 1835; 40 in 1836; 40 in 1837; 23 in 1838; 26 in 1839, and nine in 1840. During all these years the general design continued the same; but, in compliance with the demand for more power, three sizes were furnished, as follows:

First class—Cylinders,	12½″×16″;	weight loaded,	26,000	pounds
Second class— "	12″ ×16″;	" "	23,000	"
Third class— "	10½″×16″;	" "	20,000	"

Mr. Baldwin fully believed, in 1838, that the first class engine was as heavy as would be called for, and he declared that it was as large as he intended to build. Most of the engines had the half-crank, but occasionally an outside-connected machine was turned out. These latter, however, failed to give as complete satisfaction as the half-crank machine. The drivers were generally 54 inches in diameter.

A patent was issued to Mr. Baldwin, August 17, 1835, for his device of cylindrical pedestals. In this method of construction, the pedestal was of cast iron, and was bored in a lathe so as to form two concave jaws. The boxes were also turned in a lathe so that their vertical ends were cylindrical, and they were thus fitted in the pedestals. This method of fitting up pedestals and boxes was cheap and effective, and was used for some years for the driving and tender wheels.

As showing the estimation in which these early engines were held, it may not be out of place to refer to the opinions of some of the railroad managers of that period.

Mr. L. A. Sykes, engineer of the New Jersey Transportation Company, under date of June 12, 1838, wrote that he could draw with his engines 20 four-wheeled cars with 20 passengers each, at a speed of 20 to 25 miles per hour, over grades of 20 feet per mile. "As to simplicity of construction," he adds, "small liability to get out of order, economy of repairs, and ease to the

road, I fully believe Mr. Baldwin's engines stand unrivalled. I consider the simplicity of the engine, the arrangement of the working parts, and the distribution of the weight, far superior to any engine I have ever seen, either of American or English manufacture, and I have not the least hesitation in saying that Mr. Baldwin's engine will do the same amount of work with much less repairs, either to the engine or the track, than any other engine in use."

L. G. Cannon, President of the Rensselaer and Saratoga Railroad Company, writes: "Your engines will, in performance and cost of repairs, bear comparison with any other engine made in this or any other country."

Some of Mr. Baldwin's engines on the State Road, in 1837, cost, for repairs, only from 1.2 to 1.6 cents per mile. It is noted that the engine "West Chester," on the same road, weighing 20,735 pounds (10,475 on drivers), drew 51 cars (four-wheeled), weighing 289 net tons, over the road, some of the track being of wood covered with strap-rail.

The financial difficulties of 1836 and 1837, which brought ruin upon so many, did not leave Mr. Baldwin unscathed. His embarrassments became so great that he was unable to proceed, and was forced to call his creditors together for a settlement. After offering to surrender all his property, his shop, tools, house and everything, if they so desired—all of which would realize only about 25 per cent. of their claims –he proposed to them that they should permit him to go on with the business, and in three years he would pay the full amount of all claims, principal and interest. This was finally acceded to, and the promise was in effect fulfilled, although not without an extension of two years beyond the time originally proposed.

In May, 1837, the number of hands employed was 300, but this number was reduced weekly, owing to the falling off in the demand for engines.

These financial troubles had their effect on the demand for locomotives, as will be seen in the decrease in the number built in 1838, 1839 and 1840; and this result was furthered by the establishment of several other locomotive works, and the introduction of other patterns of engines.

The changes and improvements in details made during these years may be summed up as follows:

The subject of burning anthracite coal had engaged much attention. In October, 1836, Mr. Baldwin secured a patent for a grate or fireplace which could be detached from the engine at pleasure, and a new one with a fresh coal fire substituted. The intention was to have the grate with freshly ignited coal all ready for the engine on its arrival at a station, and placed between the rails over suitable levers, by which it could be attached quickly to the firebox. It is needless to say that this was never practiced. In January, 1838, however, Mr. Baldwin was experimenting with the consumption of coal on the Germantown road, and in July of the same year the records show that he was making a locomotive to burn coal, part of the arrangement being to blow the fire with a fan.

The first locomotives for export were built during this year. They were shipped to Cuba, to the order of Alfred Cruger, and bore the builder's numbers 104 and 105. These locomotives were completed in the spring and summer, and were followed by a third later in the year.

Up to 1838, Mr. Baldwin had made both driving and truck wheels with wrought tires, but during that year chilled wheels for engine and tender trucks were adopted. His tires were furnished by Messrs. S. Vail & Son, Morristown, N. J., who made the only tires then obtainable in America. They were very thin, being only one inch to 1½ inches thick; and Mr. Baldwin, in importing some tires from England at that time, insisted on their being made double the ordinary thickness. The manufacturers at first objected and ridiculed the idea, the practice being to use two tires when extra thickness was wanted, but finally they consented to meet his requirements.

All his engines thus far had the single eccentric for each valve, but at about this period double eccentrics were adopted, each terminating in a straight hook, and reversed by hand levers.

At this early period, Mr. Baldwin had begun to feel the necessity of making all like parts of locomotives of the same class in such manner as to be absolutely interchangeable. Steps were taken in this direction, but it was not until many years after-

ward that the system of standard gauges was perfected, which became a distinguishing feature in the establishment.

In March, 1839, Mr. Baldwin's records show that he was building a number of outside-connected engines, and had succeeded in making them strong and durable. He was also making a new chilled wheel, and one which he thought would not break.

On the 136th locomotive, completed October 18, 1839, for the Philadelphia, Germantown and Norristown Railroad, the old pattern of wooden frame was abandoned, and no outside frame whatever was employed—the machinery, as well as the truck and the pedestals of the driving axles, being attached directly to the naked boiler. The wooden frame thenceforward disappeared gradually, and an iron frame took its place. Another innovation was the adoption of eight-wheeled tenders, the first of which was built at about this period.

On April 8, 1839, Mr. Baldwin associated with himself Messrs. Vail & Hufty, and the business was conducted under the firm name of Baldwin, Vail & Hufty until 1841, when Mr. Hufty withdrew, and Baldwin & Vail continued the copartnership until 1842.

CHAPTER III.

Increasing Locomotive Capacity

The time had now arrived when the increase of business on railroads demanded more powerful locomotives. It had for some years been felt that for freight traffic the engine with one pair of drivers was insufficient. Mr. Baldwin's engine had the single pair of drivers placed back of the firebox; that made by Mr. Norris, one pair in front of the firebox. An engine with two pairs of drivers, one pair in front and one pair behind the firebox, was the next logical step, and Mr. Henry R. Campbell, of Philadelphia, was the first to carry this design into execution. Mr. Campbell was the Chief Engineer of the Germantown Railroad when the "Ironsides" was placed on that line, and had since given much attention to the subject of locomotive construction. February 5, 1836, Mr. Campbell secured a patent for an eight-wheeled engine with four drivers connected, and a four-wheeled truck in front; and subsequently contracted with James Brooks, of Philadelphia, to build for him such a machine. The work was begun March 16, 1836, and the engine was completed May 8, 1837. This was the first eight-wheeled engine of this design, and from it the American type of locomotive of today takes its origin. The engine lacked, however, one essential feature; there were no equalizing beams between the drivers, and nothing but the ordinary steel springs over each journal of the driving axles to equalize the weight upon them. It remained for Messrs. Eastwick & Harrison to supply this deficiency; and in 1837 that firm constructed at their shop in Philadelphia, a locomotive on this plan, but with the driving axles running in a separate square frame, connected to the main frame above it by a single central bearing on each side. This engine had 12 x 18-inch cylinders and four coupled driving wheels 44 inches in diameter, carrying eight of the twelve tons constituting the total weight. Subsequently, Mr. Joseph Harrison, Jr., of the same firm, substituted "equalizing beams" on engines of this plan afterward constructed by them, substantially in the same manner as since generally employed.

In the *American Railroad Journal* of July 30, 1836, a woodcut showing Mr. Campbell's engine, together with an elaborate calculation of the effective power of an engine on this plan, by William J. Lewis, Esq., Civil Engineer, was published, with a table showing its performance upon grades ranging from a dead level to a rise of 100 feet per mile. Mr. Campbell stated that his experience at that time (1835-36) convinced him that grades of 100 feet rise per mile would, if roads were judiciously located, carry railroads over any of the mountain passes in America, without the use of planes with stationary steam power, or, as a general rule, of costly tunnels—an opinion very extensively verified by the experience of the country since that date.

A step had thus been taken toward a plan of locomotive having more adhesive power. Mr. Baldwin, however, was slow to adopt the new design. He naturally regarded innovations with distrust. He had done much to perfect the old pattern of engine, and had built over 100 of them, which were in successful operation on various railroads. Many of the details were the subjects of his several patents, and had been greatly simplified in his practice. In fact, simplicity in all the working parts had been so largely his aim, that it was natural that he should distrust any plan involving additional machinery, and he regarded the new design as only an experiment at best. In November, 1838, he wrote to a correspondent that he did not think there was any advantage in the eight-wheeled engine. There being three points in contact, it could not turn a curve, he argued, without slipping one or the other pair of wheels sideways. Another objection was in the multiplicity of machinery and the difficulty in maintaining four driving wheels all of exactly the same size. Some means, however, of getting more adhesion must be had, and the result of his reflections upon this subject was the project of a "geared engine." In August, 1839, he took steps to secure a patent for such a machine, and December 31, 1840, letters patent were granted him for the device. In this engine an independent shaft or axle was placed between the two axles of the truck, and connected by cranks and coupling rods with cranks on the outside of the driving wheels. This shaft had a central cog-wheel engaging on each side with intermediate

cog-wheels, which in turn geared into cog-wheels on each truck axle. The intermediate cog-wheels had wide teeth, so that the truck could pivot while the main shaft remained parallel with the driving axle. The diameters of the cog-wheels were, of course, in such proportion to the driving and truck wheels that the latter should revolve as much oftener than the drivers as their smaller size might require. Of the success of this machine for freight service, Mr. Baldwin was very sanguine. One was put in hand at once, completed in August, 1841, and eventually sold to the Sugarloaf Coal Company. It was an inside-connected engine, weighing 30,000 pounds, of which 11,775 pounds were on the drivers, and 18,335 on the truck. The driving wheels were 44 and the truck wheels 33 inches in diameter. The cylinders were 13 inches in diameter by 16 inches stroke. On a trial of the engine upon the Philadelphia and Reading Railroad, it hauled 590 tons from Reading to Philadelphia—a distance of 54 miles—in five hours and 22 minutes. The superintendent of the road, in writing of the trial, remarked that this train was unprecedented in length and weight both in America and Europe. The performance was noticed in favorable terms by the Philadelphia newspapers, and was made the subject of a report by the Committee on Science and Arts of the Franklin Institute, who strongly recommended this plan of engine for freight service. The success of the trial led Mr. Baldwin at first to believe that the geared engine would be generally adopted for freight traffic; but in this he was disappointed. No further demand was made for such machines, and no more of them were built.

In 1840, Mr. Baldwin received an order, through August Belmont, Esq., of New York, for a locomotive for Austria, and had nearly completed one which was calculated to do the work required, when he learned that only 60 pounds pressure of steam was admissible, whereas his engine was designed to use steam at 100 pounds and over. He accordingly constructed another, meeting this requirement, and shipped it in the following year. This engine, it may be noted, had a kind of link motion, agreeably to the specification received, and was the first of his make upon which the link was introduced.

Mr. Baldwin's patent of December 31, 1840, already referred to as covering his geared engine, embraced several other devices, as follows:

1. A method of operating a fan, or blowing wheel, for the purpose of blowing the fire. The fan was to be placed under the footboard, and driven by the friction of a grooved pulley in contact with the flange of the driving wheel.

2. The substitution of a metallic stuffing consisting of wire, for the hemp, wool, or other material which had been employed in stuffing boxes.

3. The placing of springs of the engine truck so as to obviate the evil of the locking of the wheels when the truck frame vibrates from the center pin vertically. Spiral as well as semi-elliptic springs, placed at each end of the truck frame, were specified. The spiral spring is described as received in two cups, one above and one below. The cups were connected together at their centers, by a pin upon one and a socket in the other, so that the cups could approach toward or recede from each other and still preserve their parallelism.

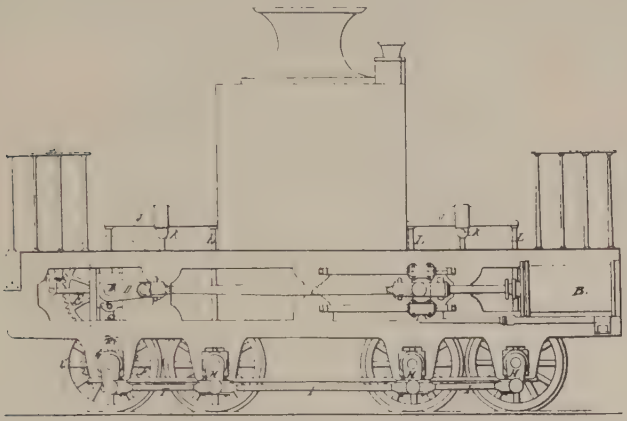
4. An improvement in the manner of constructing the iron frames of locomotives, by making the pedestals in one piece with, and constituting part of, the frames.

5. The employment of spiral springs in connection with cylindrical pedestals and boxes. A single spiral was at first used, but, not proving sufficiently strong, a combination or nest of spirals curving alternately in opposite directions was afterward employed. Each spiral had its bearing in a spiral recess in the pedestal.

In the specification of this patent a change in the method of making cylindrical pedestals and boxes is noted. Instead of boring and turning them in a lathe, they were cast to the required shape in chills. This method of construction was used for a time, but eventually a return was made to the original plan, as giving a more accurate job.

In 1842, Mr. Baldwin constructed, under an arrangement with Mr. Ross Winans, three locomotives for the Western Railroad of Massachusetts, on a plan which had been designed by that gentleman for freight traffic. These machines had upright

boilers and horizontal cylinders, which worked cranks on a shaft bearing cog-wheels engaging with other cog-wheels on an intermediate shaft. This latter shaft had cranks coupled to four driving wheels on each side. These engines were constructed to burn anthracite coal. Their peculiarly uncouth appearance earned for them the name of "crabs," and they were but short-lived in service.



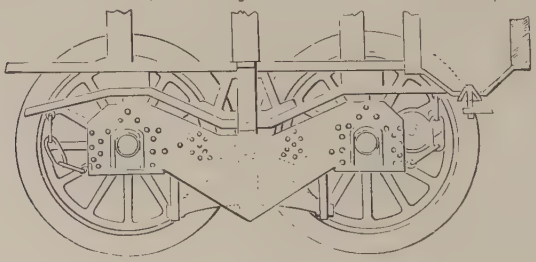
WINANS' LOCOMOTIVE, AS BUILT FOR WESTERN RAILROAD OF MASSACHUSETTS, 1842
(From the Original Patent Specification)

But to return to the progress of Mr. Baldwin's locomotive practice. Only eight engines were built in 1841. The geared engine had not proved a success. It was unsatisfactory, as well to its designer as to the railroad community. The problem of utilizing more or all of the weight of the engine for adhesion remained, in Mr. Baldwin's view, yet to be solved. The plan of coupling four or six wheels had long before been adopted in England, but on the short curves prevalent on American railroads he felt that something more was necessary. The wheels must not only be coupled, but at the same time must be free to adapt themselves to a curve. These two conditions were apparently incompatible, and to reconcile these inconsistencies was the task which Mr. Baldwin set himself to accomplish. He undertook it, too, at a time when his business had fallen off greatly and he was involved in the most serious financial embarrassments. The problem was constantly before him, and at length, during a

sleepless night, its solution flashed across his mind. The plan so long sought for, and which subsequently, more than any other of his improvements or inventions, contributed to the foundation of his fortune, was his well-known six-wheels-connected locomo-

Baldwin Six-Wheels-Connected Locomotive, 1842

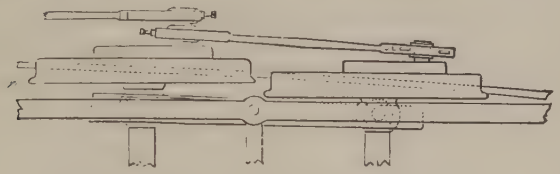
tive with the four front drivers combined in a flexible truck. For this machine Mr. Baldwin secured a patent, August 25, 1842. Its principal characteristic features are now matters of history, but they deserve here a brief mention. The engine was on six wheels, all connected as drivers. The rear wheels were placed rigidly in the frames, usually behind the firebox, with inside



Baldwin Flexible Beam Truck, 1842—Elevation

bearings. The cylinders were inclined, and with outside connections. The four remaining wheels had inside journals running in boxes held by two wide and deep wrought-iron beams, one on each side. These beams were unconnected, and entirely independ-

ent of each other. The pedestals formed in them were bored out cylindrically, and into them cylindrical boxes, as patented by him in 1835, were fitted. The engine frame on each side was directly over the beam, and a spherical pin, running down from the frame, bore in a socket in the beam midway between the two axles. It will thus be seen that each side beam independently could turn horizontally or vertically under the spherical pin, and the cylindrical boxes could also turn in the pedestals. Hence, in passing a curve, the middle pair of drivers could move laterally in one



BALDWIN FLEXIBLE BEAM TRUCK, 1842—HALF PLAN

direction—say to the right—while the front pair could move in the opposite direction, or to the left; the two axles all the while remaining parallel to each other and to the rear driving axle. The operation of these beams was therefore like that of the parallel ruler. On a straight line the two beams and the two axles formed a rectangle; on curves, a parallelogram, the angles varying with the degree of curvature. The coupling rods were made with cylindrical brasses, thus forming ball-and-socket joints, to enable them to accommodate themselves to the lateral movements of the wheels. Colburn, in his "Locomotive Engineering," remarks of this arrangement of rods as follows:

"Geometrically, no doubt, this combination of wheels could only work properly around curves by a lengthening and shortening of the rods which served to couple the principal pair of driving wheels with the hind truck wheels. But if the coupling rods from the principal pair of driving wheels be five feet long, and if the beams of the truck frame be four feet long (the radius of curve described by the axle boxes around the spherical side bearings being two feet), then the total corresponding lengthening of the coupling rods, in order to allow the hind truck wheels to move one inch to one side, and the front wheels of the truck one inch to the other side of their normal position on a straight line would be $\sqrt{60^2+1^2}-60+24-\sqrt{24^2-1^2}=0.0275$ inch, or less than 1/32-inch. And if only one pair of driving wheels were thus coupled with a four-wheeled truck, the total wheel base being nine feet, the motion

permitted by this slight elongation of the coupling rods (an elongation provided for by a trifling slackness in the brasses) would enable three pairs of wheels to stand without binding in a curve of only 100 feet radius."

The first engine of the new plan was finished early in December, 1842, being one of fourteen engines constructed in that year, and was sent to the Georgia Railroad, on the order of Mr. J. Edgar Thomson, then Chief Engineer and Superintendent of that line. It weighed twelve tons, and drew, besides its own weight, 250 tons up a grade of 36 feet to the mile.

Other orders soon followed. The new machine was received generally with great favor. The loads hauled by it exceeded anything so far known in American railroad practice, and sagacious managers hailed it as a means of largely reducing operating expenses. On the Central Railroad of Georgia, one of these 12-ton engines drew 19 eight-wheeled cars, with 750 bales of cotton, each bale weighing 450 pounds, over maximum grades of 30 feet per mile; and the manager of the road declared that it could readily take 1,000 bales. On the Philadelphia and Reading Railroad a similar engine of 18 tons weight drew 150 loaded cars (total weight of cars and lading, 1,130 tons) from Schuylkill Haven to Philadelphia, at a speed of seven miles per hour. The regular load was 100 loaded cars, which were hauled at a speed of from twelve to fifteen miles per hour on a level.

The following extract from a letter, dated August 10, 1844, of Mr. G. A. Nicolls, then superintendent of that line, gives the particulars of the performance of these machines, and shows the estimation in which they were held:

"We have had two of these engines in operation for about four weeks. Each engine weighs about 40,000 pounds with water and fuel, equally distributed on six wheels, all of which are coupled, thus gaining the whole adhesion of the engine's weight. Their cylinders are 15 by 18 inches.

"The daily allotted load of each of these engines is 100 coal cars, each loaded with 3.6 tons of coal, and weighing 2.15 tons each, empty; making a net weight of 360 tons of coal carried, and a gross weight of train of 575 tons, all of 2,240 pounds.

"This train is hauled over the 94 miles of the road, half of which is level, at the rate of 12 miles per hour; and with it the engine is able to make 14 to 15 miles per hour on a level.

"Were all the cars on the road of sufficient strength, and making the trip by daylight, nearly one-half being now performed at night, I have no

doubt of these engines being quite equal to a load of 800 tons gross, as their average daily performance on any of the levels of our road, some of which are eight miles long.

"In strength of make, quality of workmanship, finish, and proportion of parts, I consider them equal to any, and superior to most, freight engines I have seen. They are remarkably easy on the rails, either in their vertical or horizontal action, from the equalization of their weight, and the improved truck under the forward part of the engine. This latter adapts itself to all the curves of the road, including some of 716 feet radius in the main track, and moves with great ease around our turning Y curves at Richmond, of about 300 feet radius.

"I consider these engines as near perfection, in the arrangement of their parts, and their general efficiency, as the present improvements in machinery and the locomotive engine will admit of. They are saving us 30 per cent. in every trip on the former cost of motive or engine power."

But the flexible beam truck also enabled Mr. Baldwin to meet the demand for an engine with four drivers connected. Other builders were making engines with four drivers and a four-wheeled truck, of the present American standard type. To compete with this design, Mr. Baldwin modified his six-wheels-connected engine by connecting only two of the three pairs of wheels as drivers, making the forward wheels of smaller diameter as leading wheels, but combining them with the front drivers in a flexible beam truck. The first engine on this plan was sent to the Erie and Kalamazoo Railroad, in October, 1843, and gave great satisfaction. The superintendent of the road was enthusiastic in its praise, and wrote to Mr. Baldwin that he doubted "if anything could be got up which would answer the business of the road so well." One was also sent to the Utica and Schenectady Railroad a few weeks later, of which the superintendent remarked that "it worked beautifully, and there were not wagons enough to give it a full load." In this plan the leading wheels were usually made 36 and the drivers 54 inches in diameter.

This machine, of course, came in competition with the eight-wheeled engine having four drivers, and Mr. Baldwin claimed for his plan a decided superiority. In each case about two-thirds of the total weight was carried on the four drivers, and Mr. Baldwin maintained that his engine, having only six instead of eight wheels, was simpler and more effective.

At about this period Mr. Baldwin's attention was called by Mr. Levi Bissell to an "Air-spring" which the latter had devised, and which it was imagined was destined to be a cheap, effective, and perpetual spring. The device consisted of a small cylinder placed above the frame over the axle box, and having a piston fitted air-tight into it. The piston rod was to bear on the axle box and the proper quantity of air was to be pumped into the cylinder above the piston, and the cylinder then hermetically closed. The piston had a leather packing which was to be kept moist by some fluid (molasses was proposed) previously introduced into the cylinder. Mr. Baldwin at first proposed to equalize the weight between the two pairs of drivers by connecting two air springs on each side by a pipe, the use of an equalizing beam being covered by Messrs. Eastwick & Harrison's patent. The air springs were found, however, not to work practically, and were never applied. It may be added that a model of an equalizing air spring was exhibited by Mr. Joseph Harrison, Jr., at the Franklin Institute, in 1838 or 1839.

With the introduction of the new machine, business began at once to revive, and the tide of prosperity turned once more in Mr. Baldwin's favor. Twelve engines were constructed in 1843, all but four of them of the new pattern; 22 engines in 1844, all of the new pattern; and 27 in 1845. Three of this number were of the old type, with one pair of drivers, but from that time forward the old pattern with the single pair of drivers disappeared from the practice of the establishment, save occasionally for exceptional purposes.

In 1842, the partnership with Mr. Vail was dissolved, and Mr. Asa Whitney, who had been superintendent of the Mohawk and Hudson Railroad, became a partner with Mr. Baldwin, and the firm continued as Baldwin & Whitney until 1846, when the latter withdrew to engage in the manufacture of car wheels, establishing the firm of A. Whitney & Sons, Philadelphia.

Mr. Whitney brought to the firm a railroad experience and thorough business talent. He introduced a system in many details of the management of the business, which Mr. Baldwin, whose mind was devoted more exclusively to mechanical subjects, had failed to establish or wholly ignored. The method at

present in use in the establishment, of giving to each class of locomotives a distinctive designation, composed of a number and a letter, originated very shortly after Mr. Whitney's connection with the business. For the purpose of representing the different designs, sheets with engravings of locomotives were employed. The sheet showing the engine with one pair of drivers was marked B; that with two pairs, C; that with three, D; and that with four, E. Taking its rise from this circumstance, it became customary to designate as B engines those with one pair of drivers; as C engines, those with two pairs; as D engines, those with three pairs; and as E engines, those with four pairs. Shortly afterward, a number, indicating the weight in gross tons, was added. Thus the 12 D engine was one with three pairs of drivers and weighing twelve tons; the 12 C, an engine of same weight, but with only four wheels connected. A modification of this method of designating the several plans and sizes is still in use.

It will be observed that the classification as thus established began with the B engines. The letter A was reserved for an engine intended to run at very high speeds, and so designed that the driving wheels should make two revolutions for each reciprocation of the pistons. This was to be accomplished by means of gearing. The general plan of the engine was determined in Mr. Baldwin's mind, but was never carried into execution.

The adoption of the plan of six-wheels-connected engines opened the way at once to increasing their size. The weight being almost evenly distributed on six points, heavier machines were admissible, the weight on any one pair of drivers being little, if any, greater than had been the practice with the old plan of engine having a single pair of drivers. Hence, engines of 18 and 20 tons weight were shortly introduced, and in 1844, three of 20 tons weight, with cylinders $16\frac{1}{2}$ inches diameter by 18 inches stroke, were constructed for the Western Railroad of Massachusetts, and six of 18 tons weight, previously referred to on page 34, for the Philadelphia and Reading Railroad. It should be noted that three of these latter engines had iron tubes. This was the first instance in which Mr. Baldwin had employed tubes of this material, although they had been previously used

by others. Lap-welded iron tubes were made by Morris, Tasker & Co., of Philadelphia, about 1838, and butt-welded iron tubes had previously been made by the same firm. Ross Winans, of Baltimore, had also made iron tubes by hand for locomotives of his manufacture, before 1838. The advantage found to result from the use of iron tubes, apart from their less cost, was that the tubes and boiler shell, being of the same material, expanded and contracted alike, while in the case of copper tubes, the expansion of the metal by heat varied from that of the boiler shell, and as a consequence there was greater liability to leakage at the joints with the tube sheets. The opinion prevailed largely at that time that some advantage resulted in the evaporation of water, owing to the superiority of copper as a conductor of heat. To determine this question, an experiment was tried with two of the six engines referred to above, one of which, the "Ontario," had copper tubes, and another, the "New England," iron tubes. In other respects they were precisely alike. The two engines were run from Richmond to Mount Carbon, August 27, 1844, each drawing a train of 101 empty cars, and returning from Mount Carbon to Richmond on the following day, each with 100 loaded cars. The quantity of water evaporated and wood consumed was noted, with the result shown in the following table:

	Up Trip, Aug. 27, 1844		Down Trip, Aug. 28, 1844	
	"Ontario" (Copper Tubes)	"New England" (Iron Tubes)	"Ontario" (Copper Tubes)	"New England" (Iron Tubes)
Time, running	9h. 7m.	7h. 41m.	10h. 44m.	8h. 19m.
Time, standing at stations	4h. 2m.	3h. 7m.	2h. 12m.	3h. 8m.
Cords of wood burned	6.68	5.50	6.94	6.00
Cubic feet of water evaporated	925.75	757.26	837.46	656.39
Ratio, cubic feet of water to a cord of wood	138.57	137.68	120.67	109.39

The conditions of the experiments not being absolutely the same in each case, the results could not of course be accepted as entirely accurate. They seemed to show, however, no considerable difference in the evaporative efficiency of copper and iron tubes.

The period under consideration was marked also by the introduction of the French & Baird stack, which proved at once to be one of the most successful spark arresters thus far employed, and which was for years used almost exclusively wherever, as on the cotton-carrying railroads of the South, a thoroughly effective spark arrester was required. This stack was introduced by Mr. Baird, then a foreman in the Works, who purchased the patent right of what had been known as the Grimes stack, and combined with it some of the features of the stack made by Mr. Richard French, then Master Mechanic of the Germantown Railroad, together with certain improvements of his own. The cone over the straight inside pipe was made with volute flanges on its under side, which gave a rotary motion to the sparks. Around the cone was a casing about six inches smaller in diameter than the outside stack. Apertures were cut in the sides of the casing, through which the sparks in their rotary motion were discharged, and thus fell to the bottom of the space between the straight inside pipe and the outside stack. The opening in the top of the stack was fitted with a series of V-shaped iron circles perforated with numerous holes, thus presenting an enlarged area, through which the smoke escaped. The patent right for this stack was subsequently sold to Messrs. Radley & Hunter, and its essential principle is still used in the Radley & Hunter stack. The Rushton wood-burning stack, as now built, is a further improvement on the Radley & Hunter, in that the design has been simplified, the draft obstruction reduced, and the stack made more effective as a spark arrester.

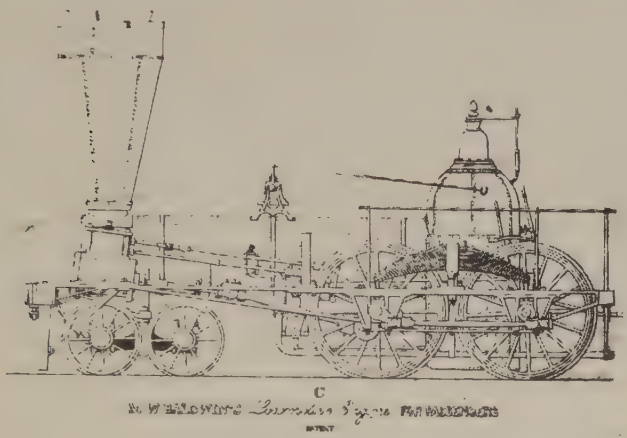
During the year 1844 another important feature in locomotive construction—the cut-off valve—was added to Mr. Baldwin's practice. Up to that time the valve motion had been the two eccentrics, with the single flat hook for each cylinder. Since 1841, Mr. Baldwin had contemplated the addition of some device allowing the steam to be used expansively, and he now added the "half-stroke cut-off." In this device the steam chest was separated by a horizontal plate into an upper and a lower compartment. In the upper compartment, a valve, worked by a separate eccentric, and having a single opening, admitted steam through a port in this plate to the lower steam chamber. The

valve rod of the upper valve terminated in a notch or hook, which engaged with the upper arm of its rock shaft. When thus working, it acted as a cut-off at a fixed part of the stroke, determined by the setting of the eccentric. This was usually at half the stroke. When it was desired to dispense with the cut-off and work steam for the full stroke, the hook of the valve rod was lifted from the pin on the upper arm of the rock shaft by a lever worked from the footboard, and the valve rod was held in a notched rest fastened to the side of the boiler. This left the opening through the upper valve and the port in the partition plate open for the free passage of steam throughout the whole stroke. The first application of the half-stroke cut-off was made on the 20-ton six-wheeled locomotive "Atlantic," built for the Western Railroad of Massachusetts in 1844. It at once became the practice to apply the cut-off on all passenger engines, while the six and eight-wheels-connected freight engines were, with a few exceptions, built for a time longer with the single valve admitting steam for the full stroke.

In 1845, Mr. Baldwin built three locomotives for the Royal Railroad Company of Würtemberg. They were of 15 tons weight, on six wheels, four of them being 60 inches in diameter and coupled. The front drivers were combined by the flexible beams into a truck with the smaller leading wheels. The cylinders were inclined and outside, and the connecting rods took hold of a half-crank axle back of the firebox. It was specified that these engines should have the link motion which had shortly before been introduced in England by the Stephensons. Mr. Baldwin accordingly applied a link of a peculiar character to suit his own ideas of the device. The link was made solid, and of a truncated V-section, and the block was grooved so as to fit and slide on the outside of the link.

After building, during the years 1843, 1844 and 1845, ten four-wheels-connected engines on the plan above described, *viz.:* six wheels in all, the leading wheels and the front drivers being combined into a truck by the flexible beams, Mr. Baldwin finally adopted the present design of four drivers and a four-wheeled truck. Some of his customers who were favorable to the latter plan had ordered such machines of other builders, and Colonel

Gadsden, President of the South Carolina Railroad Company, called on him in 1845 to build for that line some passenger engines of this pattern. He accordingly bought the patent right for this plan of engine of Mr. H. R. Campbell, and for the equaliz-

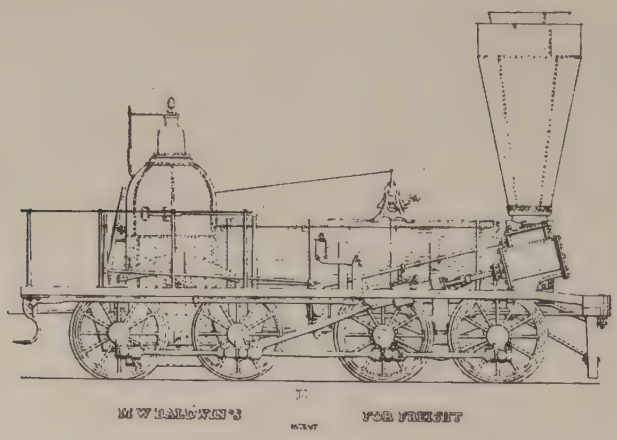


Baldwin Eight-Wheeled, Four-Coupled Locomotive, 1845

ing beams used between the drivers, of Messrs. Eastwick & Harrison, and delivered to the South Carolina Railroad Company, in December, 1845, his first eight-wheeled engine with four drivers and a four-wheeled truck. This machine had cylinders $13\frac{3}{4}$ by 18 inches, and drivers 60 inches in diameter, with the springs between them arranged as equalizers. Its weight was 15 tons. It had the half-crank axle, the cylinders being inside the frame but outside the smokebox. The inside-connected engine, counterweighting being as yet unknown, was admitted to be steadier in running, and hence more suitable for passenger service. With the completion of the first eight-wheeled four-coupled engine, Mr. Baldwin's feelings underwent a revulsion in favor of this plan, and his partiality for it became as great as had been his antipathy before. Commenting on the machine, he recorded himself as "more pleased with its appearance and action than any engine he had turned out." In addition to the three engines of this description for the South Carolina

Railroad Company, a duplicate was sent to the Camden and Amboy Railroad Company, and a similar but lighter one to the Wilmington and Baltimore Railroad Company, shortly afterward. The engine for the Camden and Amboy Railroad Company, and perhaps the others, had the half-stroke cut-off.

From that time forward all of his four-wheels-connected machines were built on this plan, and the six-wheeled four-coupled engine was abandoned, except in the case of one built for the Philadelphia, Germantown and Norristown Railroad Company, in 1846, and this was afterward rebuilt into a six-wheels-connected machine. Three methods of carrying out the general design were, however, subsequently followed. At first the half-crank was used; then horizontal cylinders inclosed in the chimney seat and working a full-crank axle, which form of construction had been practiced at the Lowell Works; and eventually outside cylinders with outside connections.



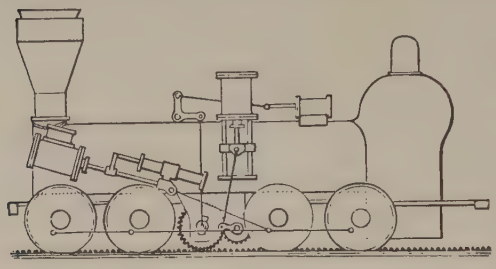
Baldwin Eight-Wheels-Connected Locomotive, 1846

Meanwhile, the flexible truck machine maintained its popularity for heavy freight service. All the engines thus far built on this plan had been six-wheeled, some with the rear driving axle back of the firebox, and others with it in front. The next step, following logically after the adoption of the eight-wheeled four-

coupled engine, was to increase the size of the freight machine, and distribute the weight on eight wheels all connected, the two rear pairs being rigid in the frame, and the two front pairs combined into the flexible-beam truck. This was first done in 1846, when seventeen engines on this plan were constructed on one order for the Philadelphia and Reading Railroad Company. Fifteen of these were of 20 tons weight, with cylinders 15½ by 20 inches, and wheels 46 inches in diameter; and two of 25 tons weight, with cylinders 17¼ by 18 inches, and drivers 42 inches in diameter. These engines were the first on which Mr. Baldwin placed sand boxes, and they were also the first built by him with roofs. On all previous engines the footboard had only been inclosed by a railing. On these engines for the Reading Railroad four iron posts were carried up, and a wooden roof supported by them. The engine men added curtains at the sides and front, and Mr. Baldwin on subsequent engines added sides, with sash and glass. The cab proper, however, was of New England origin, where the severity of the climate demanded it, and where it had been used previous to this period.

Among the locomotives completed during 1846 and 1847, should be noted the "M. G. Bright," built for operating the inclined plane on the Madison and Indianapolis Railroad. The rise of this incline was one in seventeen, from the bank of the Ohio River at Madison. The engine had eight wheels, 42 inches in diameter, connected, and worked in the usual manner by outside inclined cylinders, 15½ inches diameter by 20 inches stroke. A second pair of cylinders, 17 inches in diameter with 18 inches stroke of piston, was placed vertically over the boiler, midway between the furnace and smoke arch. The connecting rods, worked by these cylinders, connected with cranks on a shaft under the boiler. This shaft carried a single cog-wheel at its center, and this cog-wheel engaged with another of about twice its diameter on a second shaft adjacent to it and in the same plane. The cog-wheel on this latter shaft worked in a rack-rail placed in the center of the track. The shaft itself had its bearings in the lower ends of two vertical rods, one on each side of the boiler, and these rods were united over the boiler by a horizontal bar, which was connected by means of a

bent lever and connecting rod to the piston worked by a small horizontal cylinder placed on top of the boiler. By means of this cylinder, the yoke carrying the shaft and cog-wheel could be depressed and held down so as to engage the cogs with the rack-rail, or raised out of the way when only the ordinary drivers were required. This device was designed by Mr. Andrew Cathcart, Master Mechanic of the Madison and Indianapolis Railroad. A similar machine, the "John Brough," for the same plane, was built by Mr. Baldwin in 1850. The incline was worked with a rack-rail and these engines until it was finally abandoned and a line with easier gradients substituted.



BALDWIN LOCOMOTIVE FOR RACK RAIL, 1847

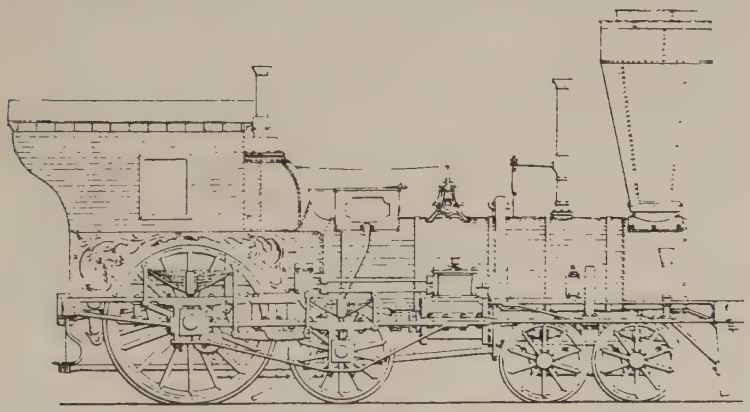
The use of iron tubes in freight engines grew in favor, and in October, 1847, Mr. Baldwin noted that he was fitting his tubes with copper ends, "for riveting to the boiler."

The subject of burning coal continued to engage much attention, but the use of anthracite had not as yet been generally successful. In October, 1847, the Baltimore and Ohio Railroad Company advertised for proposals for four engines to burn Cumberland coal, and the order was taken and partially filled by Mr. Baldwin with three eight-wheels-connected machines. These engines had a heater on top of the boiler for heating the feed water, and a grate with a rocking bar in the center, having fingers on each side which interlocked with projections on fixed bars, one in front and one behind. The rocking bar was operated from the footboard. This appears to have been the first instance of the use of a rocking grate in the practice of these Works.

The year 1848 showed a falling off in business, but in the following year there was a rapid recovery, and the Works were operating at full capacity by 1851. The engines of this period, with a few exceptions, were confined to three patterns.

the eight-wheeled four-coupled engine, from 12 to 19 tons in weight, for passengers and freight, and the six and eight-wheels-connected engines, for freight exclusively, the six-wheeled machine weighing from 12 to 17 tons, and the eight-wheeled from 18 to 27 tons. The drivers of these six and eight-wheels-connected machines were made generally 42, with occasional variations up to 48 inches in diameter.

The exceptions referred to above were the fast passenger engines built by Mr. Baldwin during this period. Early in 1848, the Vermont Central Railroad was approaching completion, and Governor Paine, the President of the Company, conceived the idea that the passenger service on the road required locomotives capable of running at very high speeds. Henry R. Campbell, Esq., was a contractor in building the line, and



The "Governor Paine," 1849

was authorized by Governor Paine to come to Philadelphia and offer Mr. Baldwin $10,000 for a locomotive which could run with a passenger train at a speed of 60 miles per hour. Mr. Baldwin at once undertook to meet these conditions. The work was begun early in 1848, and in March of that year Mr. Baldwin filed a caveat for his design. The engine was completed in 1849, and was named the "Governor Paine." It had one pair of driving wheels, 78 inches in diameter, placed back of the firebox. Another pair of wheels, but smaller and unconnected, was placed directly in front of the firebox, and a four-

wheeled truck carried the front of the engine. The cylinders were 17¼ inches diameter and 20 inches stroke, and were placed horizontally between the frames and the boiler at about the middle of the waist. The connecting rods took hold of "half-cranks" inside of the driving wheels. The object of placing the cylinders at the middle of the boiler was to lessen or obviate the lateral motion of the engine, produced when the cylinders were attached to the smoke arch. The bearings on the two rear axles were so contrived that by means of a lever, a part of the weight of the engine usually carried on the wheels in front of the firebox could be transferred to the driving axle. The "Governor Paine" was used for several years on the Vermont Central Railroad, and then rebuilt into a four-coupled machine. During its career, it was stated by the officers of the road that it had run a mile in 43 seconds. Three engines on the same plan, but with cylinders 14 by 20 inches, and six-feet driving wheels, the "Mifflin," "Blair" and "Indiana," were also built for the Pennsylvania Railroad Company in 1849. They weighed each about 47,000 pounds, distributed as follows: 18,000 on the drivers, 14,000 on the pair of wheels in front of the firebox, and 15,000 on the truck. By applying the lever, the weight on the drivers could be increased to about 24,000 pounds, the weight on the wheels in front of the firebox being correspondingly reduced. A speed of four miles in three minutes is recorded for them, and upon one occasion President Taylor was taken in a special train over the road by one of these machines at a speed of 60 miles an hour. One other engine of this pattern, the "Susquehanna," was built for the Hudson River Railroad Company in 1850. Its cylinders were 15 inches diameter by 20 inches stroke, and drivers six feet in diameter. All these engines, however, were short-lived, and died of insufficient adhesion.

Eight engines, with four drivers connected and half-crank axles, were built for the New York and Erie Railroad Company in 1849. These locomotives had 17 by 20-inch cylinders, and were among the last on which the half-crank axle was used. Thereafter, outside-connected engines were constructed almost exclusively.

In May, 1848, Mr. Baldwin filed a caveat for a four-cylinder locomotive, but never carried the design into execution. The first instance of the use of steel axles in the practice of the establishment occurred during the same year—a set being placed as an experiment under an engine constructed for the Pennsylvania Railroad Company. In 1850, the old form of dome boiler, which had characterized the Baldwin engine since 1834, was abandoned, and the wagon-top form substituted.

The business in 1851 had reached the full capacity of the shop, a condition which continued during the following year. Contracts for work extended a year ahead, and to meet the demand, the facilities in the various departments were increased, and resulted in the construction of 60 engines in 1853, and 62 in 1854.

At the beginning of the latter year, Mr. Matthew Baird, who had been connected with the Works since 1836, as one of its foremen, entered into partnership with Mr. Baldwin, and the style of the firm was made M. W. Baldwin & Co.

The only novelty in the general plan of engines during this period was the addition of a ten-wheeled engine to the patterns of the establishment. The success of Mr. Baldwin's engines with all six or eight wheels connected, and the two front pairs combined by the parallel beams into a flexible truck, had been so marked that it was natural that he should oppose any other plan for freight service. The ten-wheeled engine, with six drivers connected, had, however, now become a competitor. This plan of engine was first patented by Septimus Norris, of Philadelphia, in 1846, and the original design was apparently to produce an engine which should have equal tractive power with the Baldwin six-wheels-connected machine. This the Norris patent sought to accomplish by proposing an engine with six drivers connected, and so disposed as to carry substantially the whole weight, the forward drivers being in advance of the center of gravity of the engine, and the truck only serving as a guide, the front of the engine being connected with it by a pivot pin, but without a bearing on the center plate. Mr. Norris's first engine on this plan was tried in April, 1847, and was found not to pass curves as readily as was expected. As the truck carried

little or no weight, it would not keep the track. The New York and Erie Railroad Company, of which John Brandt was then Master Mechanic, shortly afterward adopted the ten-wheeled engine, modified in plan so as to carry a part of the weight on the truck. Mr. Baldwin filled an order for this company, in 1850, of four eight-wheels-connected engines, and in making the contract he agreed to substitute a truck for the front pair of wheels if desired after trial. This, however, he was not called upon to do.

In February, 1852, Mr. J. Edgar Thomson, President of the Pennsylvania Railroad Company, invited proposals for a number of freight locomotives of 56,000 pounds weight each. They were to be adapted to burn bituminous coal, and to have six wheels connected and a truck in front, which might be either of two or four wheels. Mr. Baldwin secured the contract, and built twelve engines of the prescribed dimensions, *viz.:* cylinders, 18 by 22 inches; drivers, 44 inches diameter, with chilled tires. Several of these engines were constructed with a single pair of truck wheels in front of the drivers and under the cylinders. It was found, however, after the engines were put in service, that the two truck wheels carried 18,000 to 19,000 pounds, and this was objected to by the Company as too great a weight to be carried on a single pair of wheels. On the rest of the engines of the order, therefore, a four-wheeled truck in front was employed.

The ten-wheeled engine thereafter assumed a place in the Baldwin classification, but it was not until after 1860 that this type wholly superseded Mr. Baldwin's old plan of freight engine on six or eight wheels, all connected.

In 1855-56, two locomotives of 27 tons weight, with 19 by 22-inch cylinders and 48-inch drivers, were built for the Portage Railroad, and three for the Pennsylvania Railroad. In 1855, '56 and '57, fourteen of the same dimensions were built for the Cleveland and Pittsburgh Railroad; four for the Pittsburgh, Fort Wayne and Chicago Railroad; and one for the Marietta and Cincinnati Railroad. In 1858 and '59, one was constructed for the South Carolina Railroad, of the same size,

and six lighter ten-wheelers, with cylinders 15½ by 22 inches, and 48-inch drivers, and two with cylinders 16 by 22 inches, and 48-inch drivers were sent out to railroads in Cuba.

On three locomotives—the "Clinton," "Athens," and "Sparta"—completed for the Central Railroad of Georgia in July, 1852, the driving boxes were made with a slot or cavity in the line of the vertical bearing on the journal. The object was to produce a more uniform distribution of the wear over the entire surface of the bearing. This was the first instance in which this device, which has since come into general use, was employed in the Works, and the boxes were so made by direction of Mr. Charles Whiting, then Master Mechanic of the Central Railroad of Georgia. He subsequently informed Mr. Baldwin that this method of fitting up driving boxes had been in use on the road for several years previous to his connection with the Company. As this device was subsequently made the subject of a patent by Mr. David Matthew, these facts may not be without interest.

In 1853, Mr. Charles Ellet, Chief Engineer of the Virginia Central Railroad, laid a temporary track across the Blue Ridge, at Rock Fish Gap, for use during the construction of a tunnel through the mountain. This track was 12,500 feet in length on the eastern slope, ascending in that distance 610 feet, or at the average rate of one in 20½ feet. The maximum grade was calculated for 296 feet per mile, and prevailed for half a mile. It was found, however, in fact, that the grade in places exceeded 300 feet per mile. The shortest radius of curvature was 238 feet. On the western slope, which was 10,650 feet in length, the maximum grade was 280 feet per mile, and the ruling radius of curvature 300 feet. This track was worked by two of the Baldwin six-wheels-connected flexible-beam truck locomotives constructed in 1853-54. From a description of this track, and the mode of working it, published by Mr. Ellet in 1856, the following is extracted:

"The locomotives mainly relied on for this severe duty were designed and constructed by the firm of M. W. Baldwin & Company, of Philadelphia. The slight modifications introduced at the instance of the writer, to adapt them better to the particular service to be performed in crossing the Blue Ridge, did not touch the working proportions or principle of the engines, the merits of which are due to the patentee, M. W. Baldwin, Esq.

"These engines are mounted on six wheels, all of which are drivers, and coupled, and 42 inches diameter. The wheels are set very close, so that the distance between the extreme points of contact of the wheels and the rail, of the front and rear drivers, is 9 feet 4 inches. This closeness of the wheels, of course, greatly reduces the difficulty of turning the short curves of the road. The diameter of the cylinders is 16½ inches, and the length of the stroke 20 inches. To increase the adhesion, and at the same time avoid the resistance of a tender, the engine carries its tank upon the boiler, and the footboard is lengthened out and provided with suspended side boxes, where a supply of fuel may be stored. By this means the weight of wood and water, instead of abstracting from the effective power of the engine, contributes to its adhesion and consequent ability to climb the mountain. The total weight of these engines is 55,000 pounds, or 27½ tons, when the boiler and tank are supplied with water, and fuel enough for a trip of eight miles is on board. The capacity of the tank is sufficient to hold 100 cubic feet of water, and it has storage room on top for 100 cubic feet of wood in addition to what may be carried in the side boxes and on the footboard.

"To enable the engines to better adapt themselves to the flexures of the road, the front and middle pairs of drivers are held in position by wrought iron beams, having cylindrical boxes in each end for the journal bearings, which beams vibrate on spherical pins fixed in the frame of the engine on each side, and resting on the centers of the beams. The object of this arrangement is to form a truck, somewhat flexible, which enables the drivers more readily to traverse the curves of the road.

"The writer has never permitted the power of the engines on this mountain road to be fully tested. The object has been to work the line regularly, economically, and above all, *safely*; and these conditions are incompatible with experimental loads subjecting the machinery to severe strains. The regular daily service of each of the engines is to make four trips, of eight miles, over the mountain, drawing one eight-wheel baggage car, together with two eight-wheel passenger cars, in each direction.

"In conveying freight, the regular train on the mountain is three of the eight-wheel house cars, fully loaded, or four of them when empty or partly loaded.

"These three cars when full, weigh with their loads, from 40 to 43 tons. Sometimes, though rarely, when the business has been unusually heavy, the loads have exceeded 50 tons.

"With such trains the engines are stopped on the track, ascending or descending, and are started again, on the steepest grades at the discretion of the engineer.

"Water for the supply of the engines has been found difficult to obtain on the mountain; and since the road was constructed a tank has been established on the eastern slope, where the ascending engines stop daily on a grade of 280 feet per mile, and are there held by the brakes while the tank is being filled, and started again at the signal and without any difficulty.

"The ordinary speed of the engines, when loaded, is 7½ miles an hour on the ascending grades, and from 5½ to 6 miles an hour on the descent.

"When the road was first opened, it speedily appeared that the difference of 43 feet on the western side, and 58 on the eastern side, between the grades on curves of 300 feet radius and those on straight lines, was not sufficient to compensate for the increased friction due to such curvature. The velocity, with a constant supply of steam, was promptly retarded on passing from a straight line to a curve, and promptly accelerated again on passing from the curve to the straight line. But, after a little experience in the working of the road, it was found advisable to supply a small amount of grease to the flange of the engine by means of a sponge, saturated with oil, which, when needed, is kept in contact with the wheel by a spring. Since the use of the oil was introduced, the difficulty of turning the curves has been so far diminished that it is no longer possible to determine whether grades of 237.6 feet per mile on curves of 300 feet radius, or grades of 296 feet per mile on straight lines, are traversed most rapidly by the engine.

"When the track is in good condition, the brakes of only two of the cars possess sufficient power to control and regulate the movement of the train —that is to say, they will hold back the two cars and the engine. When there are three or more cars in the train, the brakes on the cars, of course, command the train so much the more easily.

"But the safety of the train is not dependent on the brakes of the car. There is also a valve or air cock in the steam chest, under the control of the engineer. This air cock forms an independent brake, exclusively at the command of the engineer, and which can always be applied when the engine itself is in working order. The action of this power may be made ever so gradual, either slightly relieving the duty of the brakes on the cars, or bringing into play the entire power of the engine. The train is thus held in complete command."

The Mountain Top Track, it may be added, was worked successfully for several years by the engines described in the above extract, until it was abandoned on the completion of the tunnel. The exceptionally steep grades and short curves which characterized the line afforded a complete and satisfactory test of the adaptation of these machines to such peculiar service.

CHAPTER IV.

The Introduction of the Link Motion, and the Use of Coal as Fuel

The period now under consideration was marked by a most important step in the progress of American locomotive practice. We refer to the introduction of the link motion. Although this device was first employed by William T. James, of New York, in 1832, and eleven years later by the Stephensons, in England, and was by them applied thenceforward on their engines, it was not until 1849 that it was adopted in this country. In that year Mr. Thomas Rogers, of the Rogers Locomotive and Machine Company, introduced it in his practice. Other builders, however, strenuously resisted the innovation, and none more so than Mr. Baldwin. The theoretical objections which confessedly apply to the device, but which practically have been proved to be unimportant, were urged from the first by Mr. Baldwin as arguments against its use. The strong claim of the advocates of the link motion, that it gave a means of cutting off steam at any point of the stroke, could not be gainsaid, and this was admitted to be a consideration of the first importance. This very circumstance undoubtedly turned Mr. Baldwin's attention to the subject of methods for cutting off steam, and one of the first results was his "Variable Cut-off," patented April 27, 1852. This device consisted of two valves, the upper sliding upon the lower, and worked by an eccentric and rock shaft in the usual manner. The lower valve fitted steam-tight to the sides of the steam chest and the under surface of the upper valve. When the piston reached each end of its stroke, the full pressure of steam from the boiler was admitted around the upper valve, and transferred the lower valve instantaneously from one end of the steam chest to the other. The openings through the two valves were so arranged that steam was admitted to the cylinder only for a part of the stroke. The effect was, therefore, to cut off steam at a given point, and to open the induction and exhaust ports substantially at the same instant and to their full extent. The exhaust port, in addition, remained fully opened while the

induction port was gradually closing, and after it had entirely closed. Although this device was never put in use, it may be noted in passing that it contained substantially the principle of the steam pump, as since patented and constructed.

Early in 1853 Mr. Baldwin abandoned the half-stroke cut-off previously described, and which he had been using since 1845, and adopted the variable cut-off, which was already employed by other builders. One of his letters, written in January, 1853, states his position as follows:

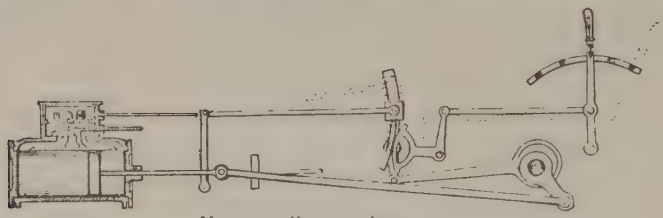
"I shall put on an improvement in the shape of a variable cut-off, which can be operated by the engineer while the machine is running, and which will cut off anywhere from six to twelve inches, according to the load and amount of steam wanted, and this without the link motion, which I could never be entirely satisfied with. I still have the independent cut-off, and the additional machinery to make it variable will be simple and not liable to be deranged."

This form of cut-off was a separate valve, sliding on a partition plate between it and the main steam valve, and worked by an independent eccentric and rock shaft. The upper arm of the rock shaft was curved so as to form a radius arm, on which a sliding block, forming the termination of the upper valve rod, could be adjusted and held at various distances from the axis, thus producing a variable travel of the upper valve. This device did not give an absolutely perfect cut-off, as it was not operative in backward gear, but when running forward it would cut off with great accuracy at any point of the stroke, was quick in its movement, and economical in the consumption of fuel.

After a short experience with this arrangement of the cut-off, the partition plate was omitted, and the upper valve was made to slide directly on the lower. This was eventually found objectionable, however, as the lower valve would soon cut a hollow in the valve face. Several unsuccessful attempts were made to remedy this defect by making the lower valve of brass, with long bearings, and making the valve face of the cylinder of hardened steel; finally, however, the plan of one valve on the other was abandoned, and recourse was again had to an interposed partition plate, as in the original half-stroke cut-off.

Mr. Baldwin did not adopt this form of cut-off without some modification of his own, and the modification in this instance

consisted of a peculiar device, patented September 13, 1853, for raising and lowering the block on the radius arm. A quadrant was placed so that its circumference bore nearly against a curved arm projecting down from the sliding block, and which curved in the reverse direction from the quadrant. Two connections in the form of steel straps or chains, placed side by side, were interposed between the quadrant and this curved arm. One of the straps was connected to the lower end of the quadrant and the upper end of the curved arm; the other, to the upper end of the quadrant and the lower end of the curved arm. The effect was the same as if the quadrant and arm geared into each other in any position by teeth, and theoretically the block



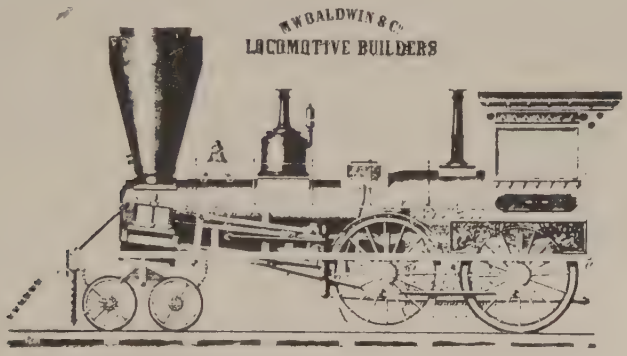
Variable Cut-off Adjustment

was kept steady in whatever position placed on the radius arm of the rock shaft. This was the object sought to be accomplished, and was stated in the specification of the patent as follows:

"The principle of varying the cut-off by means of a vibrating arm and sliding pivot block has long been known, but the contrivances for changing the position of the block upon the arm have been very defective. The radius of motion of the link by which the sliding block is changed on the arm, and the radius of motion of that part of the vibrating arm on which the block is placed, have, in this kind of valve gear, as heretofore constructed, been different, which produced a continual rubbing of the sliding block upon the arm while the arm is vibrating; and as the block, for the greater part of the time, occupies one position on the arm, and only has to be moved toward either extremity occasionally, that part of the arm on which the block is most used soon becomes so worn that the block is loose, and jars."

This form of cut-off is shown on a drawing of a 15-ton locomotive for the Western and Atlantic Railroad, dated as early as July, 1852; and the device was used on a large number of locomotives built by Mr. Baldwin during 1853 and 1854. It was found, however, in practice, that both the steel straps and chains proved unsatisfactory. The straps would stretch suffi-

ciently to allow them to buckle and break, while the chains in turn proved little better, as they lengthened, allowing lost motion, or broke altogether. Eventually, therefore, the quadrant was wholly abandoned, and recourse was finally had to the lever and link for raising and lowering the sliding block. As thus arranged, the cut-off was substantially what was known as the "Cuyahoga Cut-off," as introduced by Mr. Ethan Rogers, of the Cuyahoga Works, Cleveland, Ohio, except that Mr. Baldwin used a partition plate between the upper and the lower valve.



Baldwin Passenger Locomotive with Variable Cut-off, 1853

But while Mr. Baldwin in common with many other builders was thus resolutely opposing the link motion, it was nevertheless rapidly gaining favor with railroad managers. Engineers and master mechanics were everywhere learning to admire its simplicity, and were manifesting an enthusiastic preference for engines so constructed. At length, therefore, he was forced to succumb; and the link was applied to the "Pennsylvania," one of two engines completed for the Central Railroad of Georgia, in February, 1854. The other engine of the order, the "New Hampshire," had the variable cut-off, and Mr. Baldwin, while yielding to the demand in the former engine, was undoubtedly sanguine that the working of the latter would demonstrate the inferiority of the new device. In this, however, he was dis-

appointed, for in the following year the same company ordered three more engines, on which they specified the link motion. In 1856 seventeen engines for nine different companies had this form of valve gear, and its use was thus incorporated in his practice. It was not, however, until 1857 that he was induced to adopt it exclusively.

February 14, 1854, Mr. Baldwin and Mr. David Clark, Master Mechanic of the Mine Hill Railroad, took out conjointly a patent for a feed-water heater, placed at the base of a locomotive chimney, and consisting of one large vertical flue, surrounded by a number of smaller ones. The exhaust steam was discharged from the nozzles through the large central flue, creating a draft of the products of combustion through the smaller surrounding flues. The pumps forced the feed water into the chamber around these flues, whence it passed to the boiler by a pipe from the back of the stack. This heater was applied on several engines for the Mine Hill Railroad, and on a few other roads; but its use was exceptional, and lasted only for a year or two.

In December of the same year, Mr. Baldwin filed a caveat for a variable exhaust, operated automatically by the pressure of steam, so as to close when the pressure was lowest in the boiler, and open with the increase of pressure. The device was never put in service.

The use of coal, both bituminous and anthracite, as a fuel for locomotives, had by this time become a practical success. The economical combustion of bituminous coal, however, engaged considerable attention. It was felt that much remained to be accomplished in consuming the smoke and deriving the maximum of useful effect from the fuel. Mr. Baird, who was now associated with Mr. Baldwin in the management of the business, made this matter a subject of careful study and investigation. An experiment was conducted under his direction, by placing a sheet iron deflector in the firebox of an engine on the Germantown and Norristown Railroad. The success of the trial was such as to show conclusively that a more complete combustion resulted. As, however, a deflector formed by a single plate of iron would soon be destroyed by the action of the fire, Mr. Baird proposed to use a water-leg projecting upward and backward

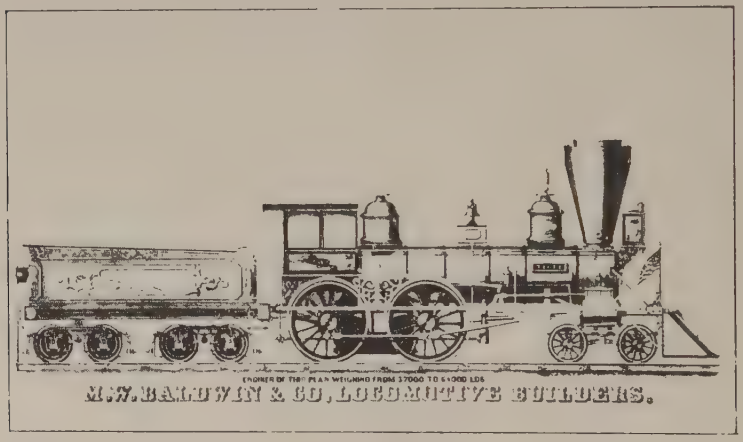
from the front of the firebox under the flues. Drawings and a model of the device were prepared, with a view of patenting it, but subsequently the intention was abandoned, Mr. Baird concluding that a firebrick arch as a deflector to accomplish the same object was preferable. This was accordingly tried on two locomotives built for the Pennsylvania Railroad Company in 1854, and was found so valuable an appliance that its use was at once established, and it was put on a number of engines built for railroads in Cuba and elsewhere. For several years the firebricks were supported on side plugs; but in 1858, in the "Media," built for the West Chester and Philadelphia Railroad Company, water-pipes extending from the crown obliquely downward and curving to the sides of the firebox at the bottom, were successfully used for the purpose.

The adoption of the link motion may be regarded as the dividing line between the present and the early and transitional stage of locomotive practice. Changes since that event have been principally in matters of detail, but it is the gradual perfection of these details which has made the locomotive the symmetrical, efficient, and wonderfully complete piece of mechanism it is today.

The greater number of locomotives built during the years 1855-1860 were of the ordinary type with four drivers coupled, and a four-wheeled truck, and varying in weight from 15-ton engines, with cylinders 12 by 22 inches, to 27-ton engines, with cylinders 16 by 24 inches. A few ten-wheeled engines were built, as has been previously noted, and the remainder were the Baldwin flexible truck six and eight-wheels-connected engines. The demand for these, however, was now rapidly falling off, the ten-wheeled and heavy four-coupled engines taking their place, and by 1859 they ceased to be built, save in exceptional cases, as for some foreign roads, from which orders for this pattern were still occasionally received.

A few novelties characterizing the engines of this period may be mentioned. Several built in 1855 had cross-tubes placed in the firebox, under the crown, in order to increase the heating surface. This feature, however, was found impracticable and was soon abandoned. The intense heat to which the tubes were

exposed converted the water contained in them into highly superheated steam, which would force its way out through the water around the firebox with violent ebullitions. Four engines, the "Tiger," "Leopard," "Hornet" and "Wasp," were built for the Pennsylvania Railroad Company, in 1856-57, with straight boilers and two domes. The "Delano" grate, by means of which the coal was forced into the firebox from below, was applied on four ten-wheeled engines for the Cleveland and Pittsburgh Railroad in 1857. In 1859 several engines were built with the form of boiler introduced on the Cumberland Valley



THE 'TIGER"
Built for the Pennsylvania Railroad in 1856

Railroad, in 1851, by Mr. A. F. Smith, and which consisted of a combustion chamber in the waist of the boiler next the firebox. This form of boiler was for some years thereafter largely used in engines for soft coal. It was at first constructed with the "water-leg" which was a vertical water space, connecting the top and bottom sheets of the combustion chamber, but eventually this feature was omitted, and an unobstructed combustion chamber employed. Several engines were built for the Philadelphia, Wilmington and Baltimore Railroad Company, in 1859 and thereafter, with the "Dimpfel" boiler, in which the tubes contained water, and starting downward from the crown sheet, were

curved to the horizontal, and terminated in a narrow water space next to the smokebox. The whole waist of the boiler, therefore, formed a combustion chamber, and the heat and gases, after passing for their whole length along and around the tubes, emerged into the lower part of the smokebox.

In 1860 an engine was built for the Mine Hill Railroad, with a boiler of a peculiar form. The top sheets sloped upward from both ends toward the center, thus making a raised part or hump in the center. The engine was designed to work on heavy grades, and the object sought by Mr. Wilder, the superintendent of the Mine Hill Railroad, was to have the water always at the same height in the space from which steam was drawn, whether going up or down grade.

All these experiments are indicative of the interest then prevailing upon the subject of coal burning. The result of experience and study had meantime satisfied Mr. Baldwin that to burn soft coal successfully required no peculiar devices; that the ordinary form of boiler with plain firebox was right, with perhaps the addition of a firebrick deflector; and that the secret of the economical and successful use of coal was in the mode of firing, rather than in a different form of furnace.

CHAPTER V.

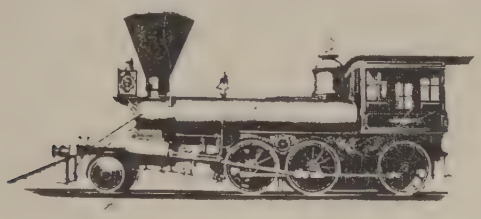
The Civil War Period, Mr. Baldwin's Death, and Subsequent Events up to the Close of 1879

The year 1861 witnessed a marked falling off in the production. The breaking out of the Civil War at first unsettled business, and by many it was thought that railroad traffic would be so largely reduced that the demand for locomotives must cease altogether. A large number of hands were discharged from the Works, and only 40 locomotives were turned out during the year. It was even seriously contemplated to turn the resources of the establishment to the manufacture of shot and shell, and other munitions of war, the belief being entertained that the building of locomotives would have to be altogether suspended. So far was this from being the case, however, that after the first excitement had subsided, it was found that the demand for transportation by the General Government, and by the branches of trade and production stimulated by the War, was likely to tax the carrying capacity of the principal Northern railroads to the fullest extent. The Government itself became a large purchaser of locomotives, and it is noticeable, as indicating the increase of travel and freight transportation, that heavier machines than had ever before been built became the rule. The production during the War period reached a maximum of 130 locomotives in 1864; and from May, 1862, to June, 1864, 33 engines were built for the United States Military Railroads.

The demand from the various coal-carrying roads in Pennsylvania and vicinity was particularly active, and large numbers of ten-wheeled engines, and of the heaviest eight-wheeled four-coupled engines, were built. Of the latter class, the majority had 15 and 16-inch cylinders; and of the former, 17 and 18-inch cylinders.

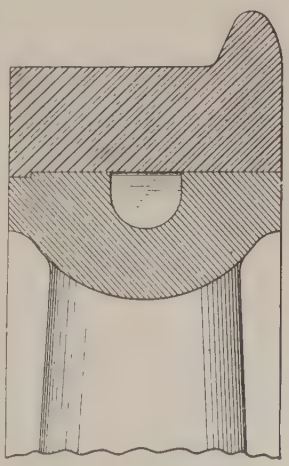
The introduction of several important features in construction marks this period. Early in 1861 four 18-inch cylinder freight locomotives, with six coupled wheels, 52 inches in diameter, and a Bissell pony truck with radius bar in front, were sent to the Louisville and Nashville Railroad Company. This

was the first instance of the use of the Bissell truck in the Baldwin Works. These engines, however, were not of the regular Mogul type, as they were only modifications of the ten-wheeler, the drivers retaining the same position well back, and a pair of pony wheels on the Bissell plan taking the place of the ordinary four-wheeled truck. Other engines of the same pattern, but with 18½-inch cylinders, were built in 1862-63 for the same company, and for the Dom Pedro II. Railway of Brazil.



Freight Locomotive
Dom Pedro II. Ry., Brazil
Cylinders, 18½" x 22" Driving Wheels, Diam., 50½"
Weight, Total Engine, 63,000 lb.

The introduction of steel in locomotive construction was a distinguishing feature of the period. Steel tires were first used in the Works in 1862, on some engines for the Dom Pedro II. Railway of Brazil. Their general adoption on American railroads followed slowly. No tires of this material were then made in this country, and it was objected to their use that, as it took from 60 to 90 days to import them, an engine in case of a breakage of one of its tires, might be laid up useless for several months. To obviate this objection, M. W. Baldwin & Co. imported 500 steel tires, most of which were kept in stock, from which to fill orders. The steel tires as first used in 1862, on the locomotives for the Dom Pedro Segundo Railway, were made with a shoulder at one edge of the internal periphery, and were shrunk on the wheel centers. The accompanying sketch shows a section of the tire as then used.



Steel Tire with Shoulder

Steel fireboxes were first built for some engines for the Pennsylvania

Railroad Company, in 1861. English steel of a high temper was used, and at the first attempt the fireboxes cracked in fitting them in the boilers, and it became necessary to take them out and substitute copper. American homogeneous cast steel was then tried on engines 231 and 232, completed for the Pennsylvania Railroad in January, 1862, and it was found to work successfully. The fireboxes of nearly all engines thereafter built for that road were of this material, and in 1866 its use for the purpose became general. It may be added that while all steel sheets for fireboxes or boilers are required to be thoroughly annealed before delivery, those which are flanged or worked in the process of boiler construction are a second time annealed before riveting.

Another feature of construction gradually adopted was the placing of the cylinders horizontally. This was first done in the case of an outside-connected engine, the "Ocmulgee," which was sent to the Southwestern Railroad Company, of Georgia, in January, 1858. This engine had a square smokebox, and the cylinders were bolted horizontally to its sides. The plan of casting the cylinder and half-saddle in one piece and fitting it to the round smokebox was introduced by Mr. Baldwin, and grew naturally out of his original method of construction. Mr. Baldwin was the first American builder to use an outside cylinder, and he made it for his early engines with a circular flange cast to it, by which it could be bolted to the boiler. The cylinders were gradually brought lower, and at a less angle, and the flanges prolonged and enlarged. In 1852, three six-wheels-connected engines, for the Mine Hill Railroad Company, were built with the cylinder flanges brought around under the smokebox until they nearly met, the space between them being filled with a spark-box. This was practically equivalent to making the cylinder and half-saddle in one casting. Subsequently, on other engines on which the spark-box was not used, the half-saddles were cast so as almost to meet under the smokebox, and, after the cylinders were adjusted in position, wedges were fitted in the interstices and the saddles bolted together. It was finally discovered that the faces of the two half-saddles might be planed and finished so that they could be bolted together and bring

the cylinders accurately in position, thus avoiding the troublesome and tedious job of adjusting them by chipping and fitting to the boiler and frames. With this method of construction, the cylinders were placed at a less and less angle, until at length the truck wheels were spread sufficiently, on all new or modified classes of locomotives in the Baldwin list, to admit of the cylinders being hung horizontally, as is the present almost universal American practice. By the year 1865, horizontal cylinders were made in all cases where the patterns would allow it. The advantages of this arrangement are manifestly in the interest of simplicity and economy, as the cylinders are thus rights or lefts, indiscriminately, and a single pattern answers for either side.

In July, 1866, the engine "Consolidation" was built for the Lehigh Valley Railroad, on the plan and specification furnished by Mr. Alexander Mitchell, Master Mechanic of the Mahanoy Division of that Railroad. This engine was intended for working the Mahanoy plane, which rises at the rate of 133 feet per mile.

Locomotive "Consolidation"
Lehigh Valley R. R.

The "Consolidation" had cylinders 20 by 24 inches, four pairs of drivers connected, 48 inches in diameter, and a Bissell pony truck in front, equalized with the front drivers. The weight of the engine, in working order, was 90,000 pounds, of which all but about 10,000 pounds were on the drivers. This engine constituted the first of a class to which it gave its name, and Consolidation engines have since been constructed for a large number of railways, not only in the United States, but also in many foreign countries. The heaviest of these locomotives weigh over three times as much as the original "Consolidation."

It has already been noted, that as early as 1839 Mr. Baldwin felt the importance of making all like parts of similar engines absolutely uniform and interchangeable. It was not attempted to accomplish this object, however, by means of a complete system of standard gauges, until many years later. In 1861 a beginning was made of organizing all the departments of

manufacture upon this basis, and from it grew an elaborate and perfected system, embracing all the essential details of construction. An independent department of the Works, having a separate foreman and an adequate force of skilled workmen with special tools adapted to the purpose, is organized as the Department of Standard Gauges. A system of standard gauges and templets for every description of work to be done is made and kept by this department. The original templets are kept as "standards," and are never used on the work itself, but from them exact duplicates are made, which are issued to the foremen of the various departments, and to which all work is required to conform. The working gauges are compared with the standards at regular intervals, and absolute uniformity is thus maintained. The result of this system is interchangeableness of like parts in engines of the same class, insuring to the purchaser the minimum cost of repairs, and rendering possible, by the application of this method, the large production which these Works have accomplished.

Thus had been developed and perfected the various essential details of existing locomotive practice when Mr. Baldwin died, September 7, 1866. He had been permitted, in a life of unusual activity and energy, to witness the rise and wonderful increase of a material interest which had become the distinguishing feature of the century. He had done much, by his own mechanical skill and inventive genius, to contribute to the development of that interest. His name was as "familiar as household words" wherever on the American continent the locomotive had penetrated. An ordinary ambition might well have been satisfied with this achievement. But Mr. Baldwin's claim to the remembrance of his fellow-men rests not alone on the results of his mechanical labors. A merely technical history, such as this, is not the place to do justice to his memory as a man, as a Christian, and as a philanthropist; yet the record would be manifestly imperfect, and would fail properly to reflect the sentiments of his business associates who so long knew him in all relations of life, were no reference made to his many virtues and noble traits of character. Mr. Baldwin was a man of sterling integrity and singular conscientiousness. To do right, absolutely and unre-

servedly, in all his relations with men, was an instinctive rule of his nature. His heroic struggle to meet every dollar of his liabilities, principal and interest, after his failure, consequent upon the general financial crash in 1837, constitutes a chapter of personal self-denial and determined effort which is seldom paralleled in the annals of commercial experience. When most men would have felt that an equitable compromise with creditors was all that could be demanded in view of the general financial embarrassment, Mr. Baldwin insisted upon paying all claims in full, and succeeded in doing so only after nearly five years of unremitting industry, close economy, and absolute personal sacrifices. As a philanthropist and a sincere and earnest Christian, zealous in every good work, his memory is cherished by many to whom his contributions to locomotive improvement are comparatively unknown. From the earliest years of his business life the practice of systematic benevolence was made a duty and a pleasure. His liberality constantly increased with his means. Indeed, he would unhesitatingly give his notes, in large sums, for charitable purposes, when money was absolutely wanted to carry on his business. Apart from the thousands which he expended in private charities, and of which, of course, little can be known, Philadelphia contains many monuments of his munificence. Early taking a deep interest in all Christian effort, his contributions to missionary enterprise and church extension were on the grandest scale, and grew with increasing wealth. Numerous church edifices in this city, of the denomination to which he belonged, owe their existence largely to his liberality, and two at least were projected and built by him entirely at his own cost. In his mental character, Mr. Baldwin was a man of remarkable firmness of purpose. This trait was strongly shown during his mechanical career, in the persistency with which he would work at a new improvement or resist an innovation. If he were led sometimes to assume an attitude of antagonism to features of locomotive construction which after-experience showed to be valuable, (and a desire for historical accuracy has required the mention, in previous pages, of several instances of this kind) it is at least certain that his opposition was based upon a conscientious belief in the mechanical impolicy of the proposed changes.

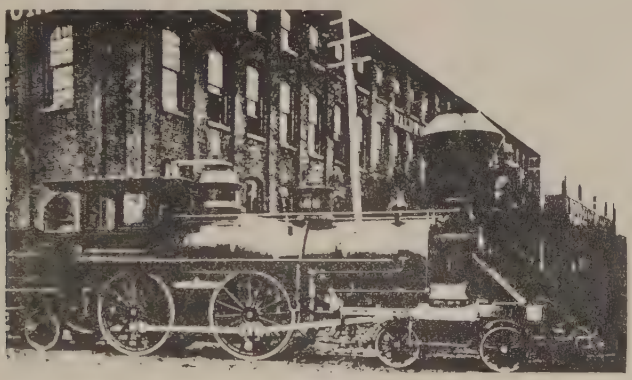
After the death of Mr. Baldwin the business was reorganized, in 1867, under the title of "The Baldwin Locomotive Works," M. Baird & Co., proprietors. Messrs. George Burnham and Charles T. Parry, who had been connected with the establishment from an early period, the former in charge of the finances, and the latter as General Superintendent, were associated with Mr. Baird in the copartnership. Three years later Messrs. Edward H. Williams, William P. Henszey and Edward Longstreth became members of the firm. Mr. Williams had been connected with railway management on various lines since 1850. Mr. Henszey had been Mechanical Engineer, and Mr. Longstreth the General Superintendent of the Works for several years previously.

A class of engines known as Moguls, with three pairs of drivers connected, and a swinging pony truck in front equalized with the forward drivers, took its rise in the practice of this establishment from the "E. A. Douglas," built for the Thomas Iron Company in 1867. Mogul locomotives were soon extensively employed in heavy freight service on American railways, and their use continued for many years after the building of the "Douglas." They have now, however, been generally replaced, in main line work, by locomotives of more powerful types. Large numbers of Mogul locomotives have been built for export, and in plantation and other forms of special service, this type is deservedly popular.

Mogul Locomotive
Thomas Iron Company

In 1867, on a number of eight-wheeled four-coupled engines for the Pennsylvania Railroad, the four-wheeled swing bolster truck was first applied, and thereafter a large number of engines have been so constructed. The two-wheeled or "pony truck" has been built both on the Bissell plan, with double inclined slides, and with the ordinary swing bolster, and in both cases with the radius bar pivoting from a point about four feet back from the center of the truck. In the case of both the two-wheeled and the four-wheeled truck, however, the swing bolster is now the rule; the four-wheeled truck being made without a radius bar,

Of the engines above referred to as the first on which the swing bolster truck was applied, four were for express passenger service, with drivers 66 inches in diameter, and cylinders 17 by 24 inches. One of them, placed on the road September 9, 1867, was in constant service until May 14, 1871, without ever being off its wheels for repairs, making a total mileage of 153,280 miles. All of these engines had their driving wheels spread 8 feet 6 inches between centers.



THE LOCOMOTIVE THAT MADE 153,280 MILES BEFORE BEING SHOPPED FOR GENERAL REPAIRS

Steel tubes were first used in three ten-wheeled freight engines, numbers 211, 338 and 368, completed for the Pennsylvania Railroad in August, 1868. Steel boilers were first made in 1868 for locomotives for the Pennsylvania Railroad Company, and the use of this material for the barrels of boilers as well as for the fireboxes subsequently became universal in American practice.

In 1866, the straight boiler with two domes, first used in 1856, was again introduced; and until about 1880 the practice of the establishment included, both the wagon-top boiler with single dome, and the straight boiler with one or two domes. Since 1880, the use of two domes has been exceptional, both wagon-top and straight boilers being constructed with one dome.

In 1868, a locomotive of three and one-half feet gauge was constructed for the Averill Coal and Oil Company, of West Virginia. This was the first narrow gauge locomotive in the

practice of the Works. In 1869, three locomotives of the same gauge were constructed for the União Valenciana Railway of Brazil and were the first narrow gauge locomotives constructed at these Works for general passenger and freight traffic. In the following year the Denver and Rio Grande Railway, of Colorado, was projected on the three-feet gauge, and the first locomotives for the line were designed and built in 1871. Two classes, for passenger and freight, respectively, were constructed. The former were six-wheeled with four wheels coupled 40 inches in diameter, and 9 by 16-inch cylinders. They weighed each, loaded, about 25,000 pounds. The latter were eight-wheeled, with six wheels coupled, 36 inches in diameter, and 11 by 16-inch cylinders. These locomotives weighed each, loaded, about 35,000 pounds. Both types had a swinging truck with a single pair of wheels in front of the cylinders. The six-coupled design was for freight service, and was subsequently built in larger sizes. The four-coupled type for passenger service was found to be too small and to be unsteady on the track, owing to its comparatively short wheel base. It was therefore abandoned, and the ordinary American pattern, eight-wheeled, four-coupled, substituted. Following the engines for the Denver and Rio Grande Railway, others for other narrow gauge lines were called for, and the manufacture of this description of rolling stock soon assumed importance.

The Consolidation type, as first introduced for standard gauge in 1866, was adapted to the three feet gauge in 1873. In 1877, a locomotive on this plan, weighing in working order about 60,000 pounds, with cylinders 15 by 20 inches, was built for working the Garland extension of the Denver and Rio Grande Railway, which crossed the Rocky Mountains with maximum grades of 211 feet per mile, and minimum curves of 30 degrees. The performance of this locomotive, the "Alamosa," is given in the following extract from a letter from the then General Superintendent of that railway:

DENVER, COL., August 31, 1877

"On the 29th inst. I telegraphed you from Veta Pass—Sangre de Cristo Mountains—that engine 'Alamosa' had just hauled from Garland to the Summit one baggage car and seven coaches, containing 160 passengers.

Yesterday I received your reply asking for particulars, etc.

"My estimate of the weight was 85 net tons, stretched over a distance of 360 feet, or including the engine of 405 feet.

"The occasion of this sized train was an excursion from Denver to Garland and return. The night before, in going over from La Veta, we had over 200 passengers, but it was but 8 P. M., and fearing a slippery rail, I put on engine No. 19 as a pusher, although the engineer of the 'Alamosa' said he could haul the train, and I believe he could have done so. The engine and train took up a few feet more than the half circle at 'Mule Shoe,' where the radius is 193 feet. The engine worked splendidly, and moved up the 211 feet grades and around the 30-degree curves seemingly with as much ease as our passenger engines on 75 feet grades with three coaches and baggage cars.

"The 'Alamosa' hauls regularly eight loaded cars and caboose, about 100 net tons; length of train about 230 feet.

"The distance from Garland to Veta Pass is 14¼ miles, and the time is one hour and twenty minutes.

"Respectfully yours,

(Signed) W. W. BORST, *Supt.*"

In addition to narrow gauge locomotives for the United States, this branch of the product has included a large number of three feet, meter, and three and one-half feet gauge locomotives, which have been shipped to various parts of the world.

Locomotives for single-rail railroads were built in 1878 and early in 1879, adapted respectively to the systems of General Roy Stone and Mr. W. W. Riley.

Mine locomotives, generally of narrow gauge, for underground work, and not over 5½ feet in height, were first built in 1870. These machines were generally four-wheels-connected, with inside cylinders and a crank axle. The width over all of this plan was only 16 inches greater than the gauge of the track. A number of outside-connected mine locomotives were also constructed, the width being 32 inches greater than the gauge of the track. A locomotive of 20 inches gauge for a gold mine in California was built in 1876, and was found entirely practicable and efficient.

In 1870, in some locomotives for the Kansas Pacific Railway, the steel tires were shrunk on without being secured by bolts or rivets in any form, and since that time this method of putting on tires has been usually employed.

In 1871, 40 locomotives were constructed for the Ohio and Mississippi Railway, the gauge of which was changed from six feet to four feet nine inches. The entire lot of 40 locomotives was completed and delivered in about twelve weeks. The gauge of the road was changed on July 4, and the new locomotives went at once into service in operating the line on the standard gauge.

During the same year two "double-ender" tank locomotives of the 2-4-4 type were constructed for the Central Railroad of New Jersey, and were the first of this pattern at these Works.

The product of the Works, which had been steadily increasing for some years in sympathy with the requirements of the numerous new railroads which were constructing, reached 331 locomotives in 1871, and 422 in 1872. Orders for 90 locomotives for the Northern Pacific Railroad were entered during 1870-71, and for 124 for the Pennsylvania Railroad during 1872-73, and mostly executed during those years. A contract was also made during 1872 with the Veronej-Rostoff Railway of Russia for ten locomotives to burn Russian anthracite coal. Six were Moguls, with cylinders 19 by 24 inches and driving wheels 54 inches in diameter; and four were passenger locomotives, American pattern, with cylinders 17 by 24 inches, and driving wheels 66 inches in diameter. Nine American pattern locomotives, with 15 by 24-inch cylinders, and 60-inch driving wheels, were also constructed in 1872-73 for the Hango-Hyvinge Railway of Finland.

Early in 1873, Mr. Baird retired from the business, having sold his interest in the Works to his five partners. Mr. Baird died May 19, 1877. A new firm was formed under the style of Burnham, Parry, Williams & Co., dating from January 1, 1873, and Mr. John H. Converse, who had been connected with the Works since 1870, became a partner. The product of this year was 437 locomotives, the greatest in the history of the business up to that time. During a part of the year ten locomotives per week were turned out, and nearly 3,000 men were employed. Forty-five locomotives for the Grand Trunk Railway of Canada were built in August, September and October, 1873, and all were delivered in five weeks after shipment of the first.

These locomotives were built to meet the requirements of a change of gauge from 5 feet 6 inches to 4 feet 8½ inches. In November, 1873, under circumstances of special urgency, a small locomotive for the Meier Iron Company of St. Louis, was wholly made from the raw material in sixteen working days.

The financial difficulties which prevailed throughout the United States, beginning in September, 1873, and affecting chiefly the railroad interests and all branches of manufacture connected therewith, operated, of course, to curtail the production of locomotives for quite a period. Hence, only 205 locomotives were built in 1874, and 130 in 1875. Among these may be enumerated two sample locomotives for burning anthracite coal (one passenger, 16 by 24-inch cylinders, and one Mogul freight, 18 by 24-inch cylinders) for the Technical Department of the Russian Government; also twelve Mogul freight locomotives, 19 by 24-inch cylinders, for the Charkoff Nicolaieff Railroad of Russia. A small locomotive to work by compressed air, for drawing street cars, was constructed during 1874 for the Compressed Air Locomotive and Street Car Company, of Louisville, Ky. It had cylinders 7 by 12 inches, and four wheels coupled, 30 inches in diameter, and was the first Baldwin locomotive to have plate frames. Another and smaller locomotive, to work by compressed air, was constructed three years later for the Plymouth Cordage Company, of Massachusetts, for service on a track in and about their works. It had cylinders 5 by 10 inches, four wheels coupled, 24 inches diameter, and weighed 7,000 pounds; and was successfully employed for the work required.

In 1875 the Baldwin Locomotive Works acquired a controlling interest in the Standard Steel Works, located at Burnham, Pennsylvania.

The year 1876, noted as the year of the Centennial International Exhibition, in Philadelphia, brought some increase of business, and 232 locomotives were constructed. An exhibit consisting of eight locomotives was prepared for this occasion. With the view of illustrating not only the different types of American locomotives, but the practice of different railroads, the exhibit consisted chiefly of locomotives constructed to fill

orders from various railroad companies of the United States and from the Imperial Government of Brazil. A Consolidation locomotive for burning anthracite coal, for the Lehigh Valley Railroad, for which line the first locomotive of this type was designed and built in 1866; a similar locomotive, to burn bituminous coal, and a passenger locomotive for the same fuel for the Pennsylvania Railroad; a Mogul freight locomotive, the "Principe do Grão Pará," for the Dom Pedro Segundo Railway of Brazil, and a passenger locomotive (anthracite burner) for the Central Railroad of New Jersey, comprised the larger locomotives contributed by these Works to the Exhibition of 1876. To these were added a mine locomotive and two narrow (three feet) gauge locomotives, which were among those used in working the Centennial Narrow Gauge Railway. As this line was in many respects unique, we subjoin the following extracts from an account by its General Manager of the performance of the two three-feet gauge locomotives:

"The gauge of the line was three feet, with double track three and a half miles long, or seven miles in all. For its length, it was probably the most crooked road in the world, being made up almost wholly of curves, in order to run near all the principal buildings on the Exhibition grounds. Many of these curves were on our heaviest grades, some having a radius of 215, 230 and 250 feet on grades of 140 and 155 feet per mile. These are unusually heavy grades and curves, and when *combined* as we had them, with only a 35-pound iron rail, made the task for our engines exceedingly difficult.

"Your locomotive 'Schuylkill,' Class 8-18-C (eight-wheeled, four wheels coupled three and a half feet diameter; cylinders, 12 by 16; weight, 42,650 pounds), began service May 13th, and made 156 days to the close of the Exhibition. The locomotive 'Delaware,' Class 8-18-D (eight-wheeled, six wheels coupled three feet diameter; cylinders, 12 by 16; weight, 39,000 pounds), came into service June 9th, and made 131 days to the close of the Exhibition. The usual load of each engine was five eight-wheeled passenger cars, frequently carrying over 100 passengers per car. On special occasions, as many as six and seven loaded cars have been drawn by one of these engines.

"Each engine averaged fully 16 trips daily, equal to 56 miles, and as the stations were but a short distance apart, the Westinghouse air brake was applied in making 160 daily stops, or a total of 25,000 for each engine. Neither engine was out of service an hour, unless from accidents for which they were in no way responsible."

[NOTE.—Average weight of each loaded car about 12 gross tons.]

The year 1876 was also marked by an extension of locomotive engineering to a new field in the practice of these Works. In the latter part of the previous year an experimental steam street car was constructed for the purpose of testing the applicability of steam to street railways. This car was completed in November, 1875, and was tried for a few days on a street railway in Philadelphia. It was then sent to Brooklyn, December 25, 1875, where it ran from that time until June, 1876. One engineer ran the car and kept it in working order. Its consumption of fuel was between seven and eight pounds of coal per mile run. It drew regularly, night and morning, an additional car, with passengers going into New York in the morning, and returning at night. On several occasions, where speed was practicable, the car was run at the rate of 16 to 18 miles per hour.

In June, 1876, this car was withdrawn from the Atlantic Avenue Railway of Brooklyn, and placed on the Market Street Railway of Philadelphia. It worked on that line with fair success, and very acceptably to the public, from June till nearly the close of the Centennial Exhibition.

This original steam car was built with cylinders under the body of the car, the connecting rods taking hold of a crank axle, to which the front wheels were attached. The rear wheels of the car were independent, and not coupled with the front wheels.

The machinery of the car was attached to an iron bed-plate bolted directly to the wooden framework of the car body. The experiment with this car demonstrated to the satisfaction of its builders the mechanical practicability of the use of steam on street railways, but the defects developed by this experimental car were: first, that it was difficult, or impossible, to make a crank axle which would not break, the same experience being reached in this respect which had already presented itself in locomotive construction; second, it was found that great objection existed to attaching the machinery to the wooden car body, which was not sufficiently rigid for the purpose, and which suffered by being racked and strained by the working of the machinery.

For these reasons this original steam car was reconstructed, in accordance with the experience which nearly a year's service

had suggested. The machinery was made outside-connected, the same as an ordinary locomotive, and a strong iron framework was designed entirely independent of the car body, and supporting the boiler and all the machinery.

The car as thus reconstructed was named the "Baldwin," and is shown by the accompanying illustration.

STEAM STREET CAR

The next step in this direction was the construction of a separate motor, to which one or more cars could be attached. Such a machine, weighing about 16,000 pounds, was constructed in the fall of 1876, and sent to the Citizen's Railway of Baltimore, which had a maximum grade of seven feet per hundred, or 369.6 feet per mile. It ascended this grade drawing one loaded car, when the tracks were covered with mixed snow and dirt to a depth of eight to ten inches in places. Another and smaller motor, weighing only 13,000 pounds, was constructed about the same time for the Urbano Railway, of Havana, Cuba. Orders for other similar machines followed, and during the ensuing years, 1877-80, 107 separate motors and 12 steam cars were included in the product. Various city and suburban railways were constructed with the especial view of employing steam power, and were equipped with these machines. One line, the Hill and West Dubuque Street Railway, of Dubuque, Iowa, was constructed early in 1877, of three and one-half feet gauge with a maximum gradient of nine in 100, and was worked exclusively by two of these motors. The details and

character of construction of these machines were essentially the same as locomotive work, but they were made so as to be substantially noiseless, and to show little or no smoke and steam in operation.

Steel fireboxes with vertical corrugations in the side sheets were first made by these Works early in 1876, in locomotives for the Central Railroad of New Jersey, and for the Delaware, Lackawanna and Western Railroad.

Steam Motor and Street Car

The first American locomotives for New South Wales and Queensland were constructed by the Baldwin Locomotive Works in 1877, and have since been succeeded by additional orders. Six locomotives of the Consolidation type for three and one-half feet gauge were also constructed in the latter year for the Government Railways of New Zealand, and two freight locomotives, six-wheels-connected, with forward truck, for the Government of Victoria. Four similar locomotives (ten-wheeled, six coupled, with 16 by 24-inch cylinders) were also built during the same year for the Norwegian State Railways.

Forty heavy Mogul locomotives (19 by 24-inch cylinders, driving wheels 54 inches in diameter) were constructed early in 1878 for two Russian Railways (the Koursk Charkoff Azof, and the Orel Griazi). The definite order for these locomotives was received on the sixteenth of December, 1877, and as all were required to be delivered in Russia by the following May, especial despatch was necessary. The working force was increased from 1,100 to 2,300 men in about two weeks. The first of the forty engines was erected and tried under steam on January 5th, three weeks after receipt of order, and was finished, ready to dismantle and pack for shipment, one week later. The last engine of this

order was completed February 13th. The 40 engines were thus constructed in about eight weeks, besides 28 additional engines on other orders, which were constructed, wholly or partially, and shipped during the same period.

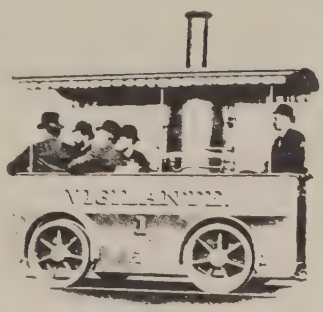
Four tramway motors of 12 tons weight were built early in 1879, on the order of the New South Wales Government, for a tramway having grades of six per cent, and running from the railway terminus to the Sydney Exhibition Grounds. Subsequent orders followed for additional motors for other tramways in Sydney.

CHAPTER VI.

Locomotive Development During the Years 1880-1900

The five-thousandth locomotive, finished in April, 1880, presented some novel features. It was designed for fast passenger service on the Bound Brook line between Philadelphia and New York, and to run with a light train at a speed of 60 miles per hour, using anthracite coal as fuel. It had cylinders 18 by 24 inches, one pair of driving wheels 78 inches in diameter, and a pair of trailing wheels 45 inches in diameter, and equalized with the driving wheels. Back of the driving wheels and over the trailing wheels space was given for a wide firebox (eight feet long by seven feet wide inside) as required for anthracite coal. By an auxiliary steam cylinder placed under the waist of the boiler, just in front of the firebox, the bearings on the equalizing beams between trailing and driving wheels could be changed to a point forward of their normal position, so as to increase the weight on the driving wheels when required. The adhesion could thus be varied between the limits of 35,000 and 45,000 pounds on the single pair of driving wheels. This feature of the locomotive was made the subject of a patent.

In 1881, a compressed air locomotive was constructed for the Pneumatic Tramway Engine Company, of New York, on plans prepared by Mr. Robert Hardie. Air tanks of steel, one-half inch thick, with a capacity of 465 cubic feet, were combined with an upright cylindrical heater, 32⅝ inches in diameter. The weight of the machine was 35,000 pounds, of which 28,000 pounds were on four driving wheels, 42 inches in diameter. The cylinders were 12½ inches diameter by 18 inches stroke.



Steam Inspection Car

Another novelty of the year was a steam car to take the place of a hand car. The accompanying illustration shows the design. Its cylinders were four

by ten inches, and wheels 24 inches diameter. Built for standard gauge track, its weight in working order was 5,110 pounds. Similar cars have since been constructed.

During this year the largest single order placed on the books to that date was entered for the Mexican National Construction Company. It was for 150 locomotives, but only a portion of them were ever built.

The year 1882 was marked by a demand for locomotives greater than could be met by the capacity of existing locomotive works. Orders for 1,321 locomotives were entered on the books during the year, deliveries of the greater part being promised only in the following year.

Early in 1882 an inquiry was received from the Brazilian Government for locomotives for the Cantagallo Railway, which were required to meet the following conditions: to haul a train of 40 gross tons of cars and lading up a grade of 8.3 per cent (438 feet per mile), occurring in combination with curves of 40 metres radius (131 feet radius, or 43.8 degrees). The line was laid with heavy steel rails, to a gauge of 1.100 metres, or 3 feet 7⅓ inches. The track upon which it was proposed to run these locomotives was a constant succession of reverse curves, it being stated that 91 curves of the radius named occurred within a distance of 3,429 metres, or about two miles. The line had previously been operated on the "Fell" system, with central rack-rail, and it was proposed to introduce locomotives working by ordinary adhesion, utilizing the central rail for the application of brake power. An order was eventually received to proceed with the construction of three locomotives to do this work. The engines built were of the following general dimensions, *viz.*: cylinders, 18 by 20 inches; six driving wheels, connected, 39 inches in diameter; wheel base, 9 feet 6 inches; boiler, 54 inches in diameter, with 190 tubes 2 inches diameter, 10 feet 9 inches long; and with side tanks, carried on the locomotive. In March, 1883, they were shipped from Philadelphia, and on a trial made October 17, in the presence of the officials of the road and other prominent railway officers, the guaranteed performance was accomplished. One of the engines pulled a train weighing 40 tons, composed of three freight cars loaded

with sleepers, and one passenger car, and made the first distance of eight kilometres to Boca do Mato with a speed of 24 kilometres per hour; from there it started, making easily an acclivity of 8.5 per cent in grade, and against a curve of 40 metres in radius. Eight additional locomotives for this line were constructed at intervals during the following ten years, and the road has been worked by adhesion locomotives since their adoption as above described.

In 1885 a locomotive was built for the Dom Pedro Segundo Railway of Brazil, having five pairs of driving wheels connected, and a leading two-wheeled truck. From this has arisen the title "Decapod" (having ten feet) as applied to subsequent locomotives of this type. The driving wheel base of this loco-

DECAPOD TYPE LOCOMOTIVE
Dom Pedro Segundo Railway, Brazil
Cylinders, 22" x 26" Drivers, Diam., 45" Weight, Total Engine, 141,000 lb

motive was 17 feet. The rear flanged driving wheels, however, were given one-quarter inch more total play on the rails than the next adjacent pair; the second and third pairs were without flanges, and the front pair was flanged. The locomotive could therefore pass a curve of a radius as short as 500 feet, the rails being spread one-half inch wider than the gauge of track, as is usual on curves. The flanges of the first and fourth pairs of driving wheels making practically a rigid wheel base of 12 feet 8 inches, determined the friction on a curve. During this year the first rack-rail locomotive to be exported by these Works was constructed for the Ferro Principe do Grão Pará Railroad of Brazil. Its general dimensions were: cylinders, 12 by 20 inches; pitch line of cog-wheel, 41.35 inches; weight, 15.74 tons. Several additional similar locomotives, but of different weights, have since been constructed for the same line.

At the close of this year Mr. Edward Longstreth withdrew from the firm on account of ill health, and a new partnership was formed, adding Messrs. William C. Stroud, William H. Morrow, and William L. Austin. Mr. Stroud had been connected with the business since 1867, first as bookkeeper, and subsequently as Financial Manager. Mr. Morrow, since entering the service in 1871, had acquired a varied and valuable experience, first in the accounts, then in the department of Extra Work, and subsequently as Assistant Superintendent, becoming General Manager on Mr. Longstreth's retirement. Mr. Austin, who entered the Works in 1870, had for several years been assistant to Mr. Henszey in all matters connected with the designing of locomotives.

Locomotive with Outside Frames
Antofogasta Railway, Chile

On February 11, 1886, Mr. S. M. Vauclain, who had been connected with the Works since July 1, 1883, was appointed General Superintendent. The retirement of Mr. Longstreth was necessarily followed by a number of changes in the organization. Mr. Edwin W. Heald, who had been assisting Mr. Longstreth and was in line for promotion to the position of General Superintendent, was unable to assume the duties of the office on account of poor health, hence Mr. Vauclain's appointment.

A locomotive for the Antofogasta Railway (30 inches gauge) of Chile, constructed with outside frames, was completed in November, 1886, and is shown by the illustration herewith. The advantages of this method of construction of narrow gauge locomotives in certain cases were evidenced in the working of this machine, in giving a greater width of firebox between the

frames, and a greater stability of the engine due to the outside journal bearings.

In 1887, a new form of boiler was brought out in some ten-wheeled locomotives constructed for the Denver and Rio Grande Railroad. A long wagon-top was used, extending sufficiently forward of the crown sheet to allow the dome to be placed in front of the firebox and near the center of the boiler, and the crown sheet was supported by radial stays from the outside shell. Many boilers of this type have since been constructed.

Mr. Charles T. Parry, who had been connected with the Works almost from their beginning, and a partner since 1867, died on July 18, 1887, after an illness of several months.

The first locomotives for Japan were shipped in June, 1887. These were two six-wheeled engines of three feet six inches gauge for the Mie Kie mines.

Mr. William H. Morrow, a partner since January 1, 1886, and who had been previously associated with the business since 1871, died February 19, 1888.

The demand for steam motors for street railway service attained large proportions at this period, and 95 were built during the years 1888 and 1889. Two rack-rail locomotives on the Riggenbach system, one with a single cog-wheel and four carrying wheels, and weighing in working order 32,000 pounds, for the Corcovado Railway of Brazil, and the other having two cog-wheels and eight carrying wheels, and weighing in working order 79,000 pounds, for the Estrada de Ferro Principe do Grão Pará of Brazil, were constructed during this year. Illustrations of these locomotives are presented herewith.

RACK LOCOMOTIVE, RIGGENBACH SYSTEM

The ten-thousandth locomotive was built in June, 1889, for the Northern Pacific Railroad. This locomotive had 22 by 28-inch cylinders, and weighed 147,500 pounds in working

order. It was representative of the heaviest class of Consolidation locomotive built at that time.

In October, 1889, the first compound locomotive in the practice of the Works was completed and placed on the Baltimore and Ohio Railroad. It was of the four-cylinder type, as designed and patented by Mr. S. M. Vauclain. The economy in fuel and water and the efficiency of this design in both passenger and freight service led to its introduction on many leading railroads, and Vauclain compound locomotives were built in large numbers during the fifteen years following the construction of the first one.

Rack Locomotive with Two Cog Wheels

In 1889 a test case was made to see in how short a time a locomotive could be built. On June 22d, Mr. Robert Coleman ordered a narrow gauge locomotive of the American type, which was to be ready for service on his railroad in Lebanon County, Pa., by July 4th following. The locomotive was actually completed on July 2d, having been built from the raw material in eight working days.

The manufacture of wrought iron wheel centers for both truck and driving wheels was begun at this time under patents of Mr. S. M. Vauclain, Nos. 462,605, 462,606 and 531,487.

During the year 1890, the Erecting Shop, which fronted on Broad Street, adjoining the main office, was entirely reconstructed. The new shop was a single-story building, 42 feet high to the eaves, and measuring 160 feet wide by 337 feet long. It contained nineteen tracks, each capable of accommodating four locomotives. All the machinery in the shop was driven by electric motors, and material was handled by two electric traveling cranes of 100 tons capacity each. This is the first instance on record of a shop being electrically equipped throughout.

In 1890 the first rack-rail locomotive on the Abt system was constructed for the Pike's Peak Railroad, and during this year and 1893 four locomotives were built for working the grades of that line, which vary from 8 to 25 per cent. One of these

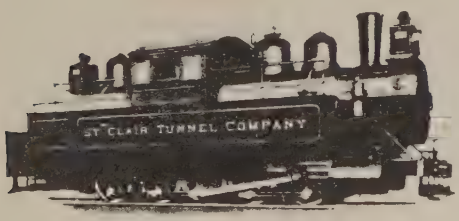
locomotives, weighing in working order 52,680 pounds, pushes 25,000 pounds up the maximum grades of one in four. An illustration is here given of one of these locomotives, which is a four-cylinder compound.

Rack Locomotive, Abt System

Three Mogul locomotives, of one metre gauge, 15 by 18-inch cylinders, driving wheels 41 inches diameter, were completed and shipped in July, 1890, for working the Jaffa and Jerusalem Railway in Palestine; and two additional locomotives for the same line were constructed in 1892.

In 1891 the name of the firm was changed to Burnham, Williams & Co., the partners being George Burnham, Edward H. Williams, William P. Henszey, John H. Converse, William C. Stroud, and William L. Austin.

In 1891 the largest locomotives in the practice of the Works, to that date, were designed and constructed for the St. Clair Tunnel of the Grand Trunk Railway, under the St. Clair River. Four tank locomotives were supplied, as shown in the accompanying illustration. The tunnel is 6,000 feet long, with grades of two per cent at each entrance, 2,500 and 1,950 feet long respectively. Each locomotive was required to take a train load of 760 tons exclusive of its own weight, and in actual operation each of these locomotives has hauled from 25 to 33 loaded cars in one train through the tunnel. This tunnel was subsequently electrified, and since 1908 trains have been hauled through it by Baldwin-Westinghouse electric locomotives.



Ten-Coupled Tank Locomotive
Cylinders, 22" x 28" Drivers, Diam., 50"
Weight, Total, 186,800 lb.

For the New York, Lake Erie and Western Railroad, five compound locomotives of the Decapod type were completed in December, 1891. Their general dimensions were as follows: cylinders, high-pressure 16 inches, low-pressure 27 inches diameter, stroke 28 inches; five pairs of driving wheels coupled, 50 inches diameter, in a wheel base of 18 feet 10 inches; boiler, 76 inches diameter, of the Wootten type; weight in working order, 195,000 pounds; and weight on driving wheels, 172,000 pounds. The first, fourth and fifth pairs of driving wheels were flanged, but the fifth pair had one-fourth inch additional play on the track. These locomotives were used as pushers on the Susquehanna Hill, where curves of five degrees are combined with grades of 60 feet per mile, doing the work of two ordinary Consolidation locomotives. From 1,250 to 1,300 net tons of cars and lading, making a train of 45 loaded cars, were hauled by one of these locomotives in connection with a Consolidation type locomotive having 20 by 24-inch cylinders.

Mr. William C. Stroud, who had been a partner since 1886, died on September 21, 1891.

.The first locomotives for Africa were constructed during this year. They were of the Mogul type, with cylinders 18 by 22 inches, driving wheels 48 inches diameter, and of three feet six inches gauge.

The product of 1892 and 1893 included, as novelties, two rack-rail locomotives for a mountain railway near Florence, Italy, and 25 compound Forney type locomotives for the South Side Elevated Railroad of Chicago.

At the World's Columbian Exposition in Chicago, May to October, 1893, inclusive, an exhibit was made, consisting of seventeen locomotives, as follows:

STANDARD GAUGE.—A Decapod locomotive, similar to those previously described, built in 1891 for the New York, Lake Erie and Western Railroad.

A high-speed locomotive of new type, with Vauclain compound cylinders, a two-wheeled leading truck, two pairs of driving wheels, and a pair of trailing wheels under the firebox. This locomotive was named "Columbia," and the same name has been applied to the type.

An express passenger locomotive of the pattern used by the Central Railroad of New Jersey; one of the pattern used by the Philadelphia and Reading Railroad, and one of the pattern used by the Baltimore and Ohio Railroad. The three roads mentioned together operated the "Royal Blue Line" between New York and Washington.

A saddle tank double-ender type locomotive, with steam windlass, illustrating typical logging locomotive practice.

A single expansion American type locomotive with cylinders 18 by 24 inches.

A single expansion Mogul locomotive with cylinders 19 by 24 inches.

A single expansion ten-wheeled freight locomotive with cylinders 20 by 24 inches, for the Baltimore and Ohio Southwestern Railroad.

A compound ten-wheeled passenger locomotive shown in connection with a train exhibited by the Pullman Car Company.

A compound Consolidation locomotive for the Norfolk and Western Railroad.

Three locomotives were shown in connection with the special exhibit of the Baltimore and Ohio Railroad, *viz.*: one compound, one single-expansion, and one ten-wheeled passenger locomotive.

NARROW GAUGE.—A metre gauge compound American type locomotive.

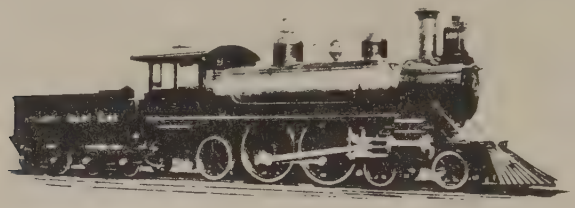
A three feet gauge ten-wheeled compound locomotive with outside frames, for the Mexican National Railroad.

A 30-inch gauge saddle tank locomotive for mill or furnace work.

The depression of business which began in the summer of 1893, reduced the output of the Works for that year to 772, and in 1894 to 313 locomotives.

Early in 1895, a new type of passenger locomotive, illustrated herewith, was brought out for the Atlantic Coast Line. To this the name "Atlantic" type was given. The advantages of this design are a large boiler, fitting the engine for

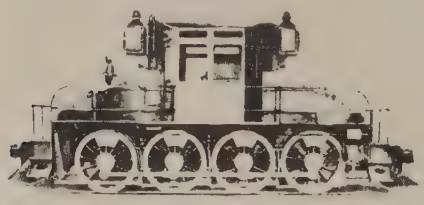
high speed; a firebox of liberal proportions and of desirable form placed over the rear frames, and having ample depth and width; and the location of the driving wheels in front of the firebox, allowing the boiler to be placed lower than in the ordinary American or ten-wheeled type. For the enginemen,



Atlantic Type Locomotive

who, in this class of locomotive, ride behind, instead of over the driving wheels, greater ease in riding, and greater safety in case of the breakage of a side-rod, are important advantages.

The first electric locomotive was constructed in 1895, and was intended for experimental work for account of the North American Company. The electrical parts were designed by Messrs. Sprague, Duncan & Hutchison, Electrical Engineers, New York. Two other electric locomotives for use in connection with mining operations were built in 1896, in co-operation with the Westinghouse Electric and Manufacturing Company, which supplied the electrical parts.



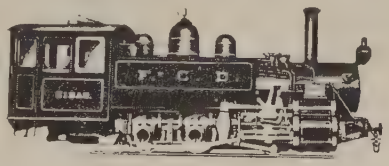
Electric Locomotive, 1895

A high speed passenger locomotive, having a single pair of driving wheels, and embracing other novel features, was built in 1895, for service on the New York division of the Philadelphia and Reading Railroad. The boiler was of the Wootten type, and the cylinders were compound. The cut on page 87 shows the general design. This locomotive and a duplicate built in the

following year were regularly used in passenger service, hauling five cars and making the distance between Jersey City and Philadelphia, 90 miles, in 105 minutes, including six stops.

High Speed Locomotive, Philadelphia & Reading Ry.
Cylinders, 13″ and 22″ x 26″ Drivers, Diam., 84¼″
Weight, Total Engine, 115,000 lb.

In July, 1895, a combination rack and adhesion locomotive was constructed for the San Domingo Improvement Company. This locomotive was designed by Messrs. Wm. P. Henszey and S. M. Vauclain, and was made the subject of a patent. It had compound cylinders 8 inches and 13 inches diameter by 18 inches stroke to operate two pairs of coupled adhesion wheels, and a pair of single expansion cylinders, 11 inches by 18 inches, to operate a single rack wheel constructed upon the Abt system. It was furnished with two complete sets of machinery, entirely independent of each other, and was built with the view eventually to remove the rack attachments and operate by adhesion alone.



Combination Rack and Adhesion Locomotive
San Domingo Improvement Co.

During the years 1895 and 1896 contracts were executed for several railroads in Russia, aggregating 138 locomotives of the four-cylinder compound type.

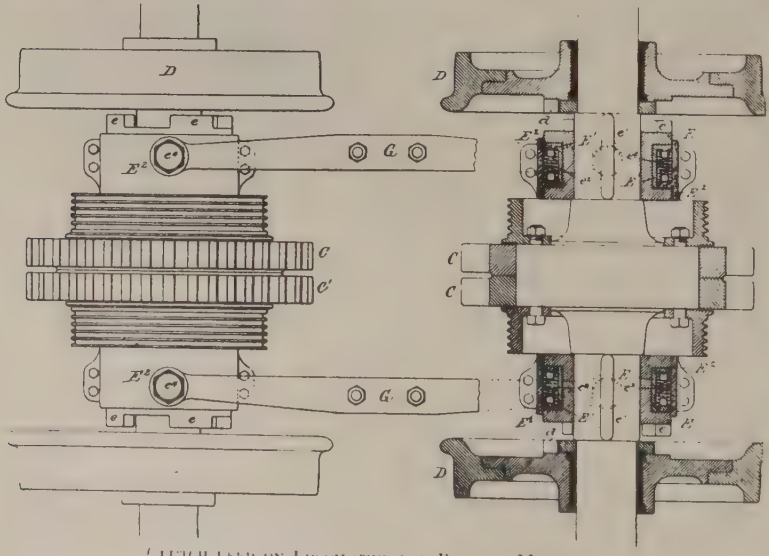
On January 1, 1896, Messrs. Samuel M. Vauclain, Alba B. Johnson, and George Burnham, Jr., were admitted to partnership.

Two combination rack and adhesion locomotives, for the Peñoles Mining Company of Mexico, were built in 1896, having compound cylinders 9½ and 15 inches diameter by 22 inches stroke, connected to the driving wheels through walking beams.

Each locomotive had three coupled axles, which carried rack pinions of the Abt system. When operating on the rack section of the line, all the wheels ran loose on the axles, and acted as carrying wheels only. When, however, it was necessary to propel the locomotive by adhesion alone, two pairs of wheels could be secured to their respective axles, and thus made to turn with them, by means of clutches. These clutches were controlled by a hand lever placed in the cab. This device was made the subject of a patent, which was granted to Messrs. S. M. Vauclain and J. Y. McConnell. The drawing of the clutch mechanism below is reproduced from the patent specification.

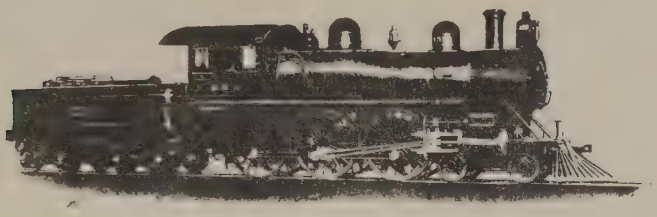
COMBINATION RACK AND ADHESION LOCOMOTIVE
For the Peñoles Mining Co.

In the latter part of the year 1896, six locomotives were built for the Baltimore and Ohio Railroad, for express passenger service. One of these locomotives, No. 1312, is here illustrated.



CLUTCH USED ON LOCOMOTIVE FOR PEÑOLES MINING CO.

They were of the ten-wheeled type, and handled the fast passenger trains on the Baltimore and Ohio Railroad running between Philadelphia, Baltimore and Washington with great efficiency for about fifteen years, when they were replaced by heavier power.



TEN-WHEELED LOCOMOTIVE
Baltimore and Ohio Railroad
Cylinders, 21" x 26" Drivers, Diam., 78" Weight, Total Engine, 145,000 lb.

Early in 1897, a group of unusually interesting locomotives were shipped to the Nippon Railway (Japan). These locomotives were all designed to burn a most inferior quality of coal, requiring large grate area and a firebox of ample depth and volume. They were of two types—the Atlantic, for passenger service, and a modified design of Consolidation for freight

THE FIRST MIKADO TYPE LOCOMOTIVE
Nippon Railway
Cylinders, 18½"x24" Drivers, Diam., 44" Weight, Total Engine, 119,600 lb.

service. The latter had a wide, deep firebox, which was placed entirely back of the driving wheels and over a rear truck. The accompanying illustration represents the design. All these locomotives proved highly successful. Freight locomotives of a design similar to those built for the Nippon Railway, were subsequently introduced in the United States, and were appropriately designated the "Mikado" type.

In the summer of 1897, the Reading Railway placed a fast train on its Atlantic City Division, allowing 52 minutes for running time from Camden to Atlantic City, a distance of 55½ miles, making the average rate of speed 64 miles per hour. The train averaged five and six cars, having a total weight of about 200 tons, not including the engine and tender. This train was hauled by a locomotive of the Atlantic type, having Vauclain compound cylinders, and shown in the accompanying illustration. The records show that for fifty-two days from July 2d to August 31, 1897, the average time consumed on the run was 48 minutes, equivalent to a uniform rate of speed from start to stop of 69 miles per hour. On one occasion the

Atlantic Type Locomotive
Philadelphia and Reading Railway
Cylinders, 13″ and 22″ x 26″ Drivers, Diam., 84¼″
Weight, Total Engine, 142,900 lb.

distance was covered in 46½ minutes, an average of 71.6 miles per hour. The Railway Company's official record of the train for the season is reproduced on the following page. The service proved so popular that additional trains, making equally high speed, were subsequently established.

In 1898, the first cast steel frames used by the Baldwin Locomotive Works were applied to a consignment of Consolidation locomotives built for the Atchison, Topeka and Santa Fe Railway Company.

In November, 1898, a locomotive was built for the Lehigh Valley Railroad for use on the mountain cut-off between Coxton and Fairview, near Wilkesbarre. This locomotive was of the Consolidation type, with Vauclain compound cylinders, and was guaranteed to haul a load of 1,000 net tons exclusive of the weight of the engine and tender, on a grade of 66 feet per mile, at an average speed of 17 miles per hour. It fulfilled this guar-

Performance of Train No. 25 for July and August, 1897

Copy of Train Despatcher's sheet, showing exact running time of train, to which is added a statement showing number of cars in train, number of passengers carried and average number of miles per hour for each trip

LOCOMOTIVE 1027 JULY

STATIONS	Distance	Schd. Time	2d	3d	5th	6th	7th	8th	9th	10th	12th	13th	14th	15th	16th	17th	19th	20th	21st	22d	23d	24th	26th	27th	28th	29th	30th	31st
Camden	.0	3.48	3.50½	3.50½	3.50½	3.50½	3.51	3.50½	3.49½	3.49½	3.49½	3.49	3.49½	3.50½	3.51½	3.51½	3.51	3.51	3.50½	3.50	3.49½	3.49	3.49	3.49½	3.48½	3.49	3.49	3.50
West Collingswood	3.1	3.54	3.55	3.55	3.55	3.55	3.56	3.55	3.54½	3.54	3.54	3.54	3.54	3.54½	3.56	3.55½	3.55	3.55½	3.56	3.55	3.54½	3.54	3.54	3.54	3.53½	3.53½	3.54	3.55
Haddon Heights	5.5	3.56	3.57½	3.58	3.57	3.58	3.58	3.57½	3.57	3.57	3.56½	3.56½	3.56	3.57½	3.59	3.58½	3.58	3.58	3.58	3.57	3.56½	3.57	3.56½	3.56½	3.56	3.56	3.57	3.57½
Magnolia	7.9	3.58	4.00	4.00	4.00	4.00	4.00½	3.59½	3.59½	3.58½	3.59	3.58½	3.59	3.59½	4.01	4.01	4.00	4.00	4.00½	3.59½	3.59	3.59	3.59	3.59	3.58	3.58½	3.59	3.59½
Clementon	12.0	4.02	4.03	4.03½	4.03½	4.03	4.04	4.02½	4.02½	4.02	4.02	4.01½	4.02	4.02½	4.04	4.04	4.03	4.03	4.03½	4.02	4.02	4.02	4.02	4.02	4.01	4.01½	4.02	4.03
Williamstown J'ct	17.0	4.06	4.07½	4.08	4.07½	4.07	4.08	4.07½	4.06½	4.06	4.06	4.06	4.06	4.06½	4.08	4.08½	4.07	4.07½	4.07½	4.06	4.07	4.06	4.06	4.06	4.06	4.06	4.06	4.07
Cedar Brook	19.9	4.09	4.10	4.10½	4.10½	4.10	4.10½	4.09½	4.09½	4.09	4.09	4.08½	4.09	4.09½	4.10½	4.11	4.09½	4.09½	4.10½	4.09	4.09	4.09	4.09	4.09	4.08	4.08½	4.09	4.09½
Winslow Junc	24.5	4.12	4.13½	4.14	4.14	4.13½	4.14	4.13	4.13	4.12½	4.13	4.12½	4.12	4.13	4.14	4.15	4.13	4.13	4.14	4.12½	4.12½	4.12½	4.12½	4.12½	4.11½	4.12	4.12½	4.12½
Hammonton	27.6	4.15	4.16	4.16½	4.16½	4.16	4.16½	4.15½	4.15	4.15	4.15	4.14½	4.14½	4.15	4.17	4.17½	4.15½	4.16	4.16½	4.15	4.15	4.15	4.15	4.15½	4.14	4.14½	4.15	4.15
Elwood	33.8	4.20	4.20½	4.21	4.21	4.20½	4.21½	4.20½	4.20½	4.20	4.20	4.19½	4.19½	4.20	4.21	4.22	4.20	4.20½	4.21	4.19½	4.20	4.19½	4.20	4.20	4.19	4.19	4.19½	4.20
Egg Harbor	38.7	4.24	4.25	4.25	4.25	4.24	4.25	4.24½	4.24	4.24	4.24	4.24	4.23½	4.23½	4.24½	4.26	4.24	4.24	4.25	4.23½	4.24	4.24	4.24	4.24	4.23	4.23	4.23	4.23½
Brigantine Junc	43.5	4.28	4.28½	4.29½	4.29	4.28	4.29	4.28	4.28	4.28	4.28	4.27	4.27	4.27	4.28½	4.29½	4.27½	4.28	4.29	4.27	4.27½	4.27	4.27½	4.28	4.27	4.26½	4.26½	4.27½
Pleasantville	50.5	4.33	4.34½	4.35	4.34	4.34	4.35	4.33	4.33	4.33	4.33½	4.33	4.32	4.33	4.34	4.35½	4.32½	4.33½	4.34½	4.32½	4.33	4.32½	4.33	4.33½	4.32½	4.32½	4.32	4.33
Meadow Tower	53.8	.....	4.37	4.37	4.37	4.36½	4.37	4.35½	4.36	4.36	4.36	4.35½	4.34½	4.35	4.36½	4.37½	4.35½	4.36	4.37	4.35½	4.36	4.35	4.36	4.36	4.35½	4.35	4.35	4.35½
Atlantic City	55.5	4.40	4.38½	4.38½	4.38	4.37½	4.38½	4.37½	4.37½	4.37½	4.37½	4.37	4.36	4.39	4.38½	4.39½	4.38	4.38	4.38½	4.37½	4.38	4.38	4.39	4.38½	4.38	4.38	4.37	4.38
Number of Cars	.....	.....	5	5	5	6	5	5	6	6	5	5	5	5	5	6	5	5	5	5	6	6	5	5	5	6	6	6
Passengers carried	.....	.....	196	260	34	138	128	154	206	307	150	116	25	171	184	314	150	146	192	195	253	376	157	127	123	161	204	386
Running Time	.....	.....	48	47½	47½	47	47½	47	48	48	48½	48	46½	48½	47	48	47	47	47½	47½	48½	49	50	49	49½	49	48	47
Miles per hr (av'e)	.....	.....	69.3	69.7	70.1	70.8	70.1	70.8	69.3	69.3	69.0	69.3	71.6	68.3	70.8	69.3	70.8	70.8	69.7	70.1	68.6	67.9	66.6	67.9	67.6	67.9	69.3	70.8

AUGUST

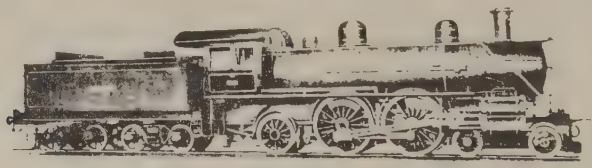
STATIONS	Distance	Schd. Time	2d	3d	4th	5th	6th	7th	9th	10th	11th	12th	13th	14th	16th	17th	18th	19th	20th	21st	23d	24th	25th	26th	27th	28th	30th	31st
Camden	0	3.48	3.51½	3.51½	3.51½	3.50½	3.50½	3.49½	3.50½	3.50½	3.49½	3.50	3.50½	3.51½	3.51½	3.51½	3.51½	3.51½	3.51	3.51½	3.49½	3.49½	3.49½	3.49½	3.49½	3.49½	3.50½	3.51
West Collingswood	3.1	3.54	3.56	3.56½	3.56	3.55½	3.55	3.54	3.55	3.55½	3.54½	3.55	3.55	3.56	3.56	3.56	3.56	3.55½	3.56	3.57	3.54	3.54	3.54	3.54	3.55	3.54	3.55	3.55
Haddon Heights	5.5	3.56	3.59	3.59	3.59	3.58½	3.57½	3.56½	3.57½	3.58	3.57	3.57	3.57½	3.58½	3.59	3.58½	3.58	3.58	3.58½	3.59	3.56½	3.57	3.56½	3.56½	3.57½	3.57	3.57½	3.58
Magnolia	7.9	3.58	4.01	4.01	4.01	4.00½	3.59½	3.59	3.59½	4.00½	3.59½	3.59½	3.59½	4.01	4.01	4.01	4.00½	4.00½	4.00½	4.01½	3.59	3.59	3.59	3.59	4.00	3.59	3.59½	4.00
Clementon	12.0	4.02	4.04	4.04½	4.04	4.03½	4.03	4.02	4.02½	4.03½	4.02½	4.02½	4.03	4.04	4.04½	4.04	4.03½	4.04	4.04	4.04½	4.02½	4.02	4.02	4.02	4.03	4.02	4.02½	4.03
Williamstown J'ct	17.0	4.06	4.08½	4.08½	4.08½	4.07½	4.07½	4.06	4.07	4.08	4.07	4.06½	4.07	4.08	4.08½	4.08	4.08	4.08	4.08	4.09	4.06½	4.06	4.06	4.06	4.07	4.06	4.06½	4.07
Cedar Brook	19.9	4.09	4.11	4.11	4.11	4.10½	4.09½	4.09	4.09½	4.10½	4.09	4.09	4.09½	4.11	4.11	4.10½	4.10½	4.10½	4.10½	4.12	4.09	4.09	4.08½	4.09	4.09½	4.09	4.09	4.10
Winslow Junc	24.5	4.12	4.14½	4.15	4.14½	4.13½	4.13	4.12½	4.12½	4.14	4.12½	4.12½	4.13½	4.14½	4.14½	4.14	4.13½	4.14	4.13½	4.15	4.13	4.12½	4.12½	4.12½	4.13	4.12	4.12½	4.13½
Hammonton	27.6	4.15	4.17	4.17	4.17	4.16	4.15	4.15	4.15	4.16½	4.15	4.15	4.15½	4.17	4.17	4.16½	4.16½	4.16½	4.16	4.17½	4.15	4.14½	4.14½	4.14½	4.15½	4.14½	4.15	4.15½
Elwood	33.8	4.20	4.21½	4.21½	4.21½	4.20½	4.20	4.20	4.20	4.21½	4.19½	4.20	4.20	4.21½	4.21½	4.20½	4.20½	4.21	4.20½	4.22½	4.19½	4.19½	4.19	4.19½	4.20	4.19	4.19½	4.20
Egg Harbor	38.7	4.24	4.25	4.25	4.25	4.24	4.24	4.24	4.23½	4.24½	4.23	4.24	4.23½	4.25	4.25½	4.24½	4.24½	4.25	4.24	4.26	4.23½	4.23	4.23	4.23	4.24	4.23	4.23½	4.24
Brigantine Junc	43.5	4.28	4.29	4.29½	4.29	4.28	4.27	4.27	4.27	4.28	4.27	4.27	4.27½	4.29	4.29	4.28	4.28½	4.28½	4.27½	4.30	4.27	4.27	4.26½	4.27	4.27	4.27½	4.26½	4.27½
Pleasantville	50.5	4.33	4.34	4.34½	4.34½	4.33	4.33	4.33	4.33	4.34	4.32½	4.33	4.33	4.35	4.34½	4.33½	4.34	4.34½	4.33	4.35½	4.32½	4.32	4.32½	4.32½	4.33½	4.31½	4.32	4.33
Meadow Tower	53.8	.....	4.36½	4.37½	4.37	4.36	4.35½	4.35½	4.35½	4.37	4.35	4.35½	4.35½	4.37	4.37½	4.36½	4.36½	4.36½	4.35	4.38	4.35	4.35	4.35	4.35½	4.36	4.34	4.35	4.36
Atlantic City	55.5	4.40	4.38½	4.39	4.39½	4.38½	4.37½	4.37½	4.38	4.38½	4.37½	4.38	4.37½	4.39½	4.39½	4.38½	4.38½	4.38½	4.37½	4.40	4.38	4.38	4.38½	4.38½	4.38½	4.37½	4.38	4.37½
Number of Cars	.....	.....	6	6	6	6	6	6	5	6	6	6	6	6	6	6	6	6	6	6	6	6	5	6	5	6	5	5
Passengers carried	.....	.....	252	238	265	185	286	383	223	262	257	283	292	448	267	292	236	232	276	396	178	190	211	195	259	370	147	166
Running Time	.....	.....	46½	47½	48	48	47½	48	47½	48	48	48	47½	48	47½	46½	47½	47	46½	48½	48½	48½	49	49	48½	48½	47½	46½
Miles per hr. (av'e)	.....	.....	71.2	70.1	69.3	69.3	70.4	69.3	69.7	69.3	69.3	69.3	70.1	69.3	69.7	71.2	70.1	70.8	71.2	69.0	68.6	68.6	67.9	67.9	68.3	69.0	69.7	71.2

antee and fourteen similar locomotives were subsequently ordered by this Company.

Dr. Edward H. Williams, who had been connected with the Works as a partner since 1870, died December 21, 1899, at Santa Barbara, California.

Consolidation Type Locomotive, Lehigh Valley Railroad
Cylinders, 18″ and 30″ x 30″ Drivers, Diam., 55″
Weight, Total Engine, 226,000 lb.

The year 1899 was marked by a large increase in foreign business, notably in England and France. Contracts were made in England covering thirty locomotives for the Midland Railway, twenty locomotives for the Great Northern Railway, and twenty locomotives for the Great Central Railway. Ten locomotives were also ordered by the French State Railways, and ten by the Bone-Guelma Railway, in the French colonies of Algiers.



Compound Atlantic Type Locomotive
For the Bavarian State Railways

In the fall of this year two Vauclain compound Consolidation freight locomotives were built for the Bavarian State Railways. These were ordered as samples, the Company practically announcing its intention of modeling future locomotives for their freight traffic after these engines. So well did these sample locomotives perform, that in the following year, the management decided to order two passenger engines of the compound Atlantic type, and also embody in their passenger motive power the new features contained in these machines.

The Baldwin Locomotive Works exhibited two locomotives at the Paris Exposition of 1900 - a "goods" locomotive of the Mogul type for the Great Northern Railway, of England, and an Atlantic type passenger locomotive for the French State Railways. The exhibit of the French State Railways also included a compound American type passenger locomotive built by the Baldwin Locomotive Works. These engines were built in the regular course of business for the companies whose names they bore, and went into service on these roads immediately after the Exposition was over. In this year also large orders were filled for the Chinese Eastern Railroad, the Paris-Orleans Railway, the Finland State, the Egyptian State and the Belgian State Railways.

CHAPTER VII.

The Introduction of the Modern, High-Power Locomotive, and the Consequent Enlargement of the Baldwin Plant

The beginning of the twentieth century witnessed great industrial prosperity in America and large demands for railway freight transportation. The introduction of cars of large capacity became general on American railroads, a tendency which had been gradually developing for some years. This involved increased train tonnage, improved road beds, heavier rails, stronger bridges and more powerful locomotives. The

Compound Prairie Type Locomotive
Atchison, Topeka and Santa Fe Railway

locomotive has always reflected the changes in railroad practice. Just as the demand for increased horse power, involving greater steaming capacity and a larger grate area, evolved the Atlantic type engine from the American or eight-wheeled passenger engine; so, in order to secure a locomotive with ample heating surface and suitable firebox to handle heavy trains at high speed, the Prairie type was designed, being a logical development of the Mogul type. The Prairie type had a leading pony truck, three pairs of driving wheels, and a wide firebox extending over the frames and placed back of the driving wheels. To support this overhanging weight, a pair of trailing wheels was placed underneath the firebox. Fifty locomotives of this type were built for the Chicago, Burlington and Quincy Railroad, and forty-five for the Atchison, Topeka and Santa Fe Railway, in 1901; and other roads adopted the design to a limited extent. The Prairie type, however, is no longer being built for main line service.

At the Pan-American Exposition, held at Buffalo, N. Y., during 1901, a new departure in locomotive practice was exhibited by the Baldwin Locomotive Works. This was a ten-wheeled locomotive, built for the Illinois Central Railroad, the firebox and tender of which were of special construction, embodying the inventions of Mr. Cornelius Vanderbilt, M. E. The firebox was cylindrical in form, with annular corrugations, its axis eccentric to that of the boiler. It was riveted to the back head of the boiler, and was supported at the bottom by the mud

TEN-WHEELED LOCOMOTIVE
With Vanderbilt Boiler and Tender

rings; but otherwise was entirely disconnected from the outer shell, thus eliminating stay bolts and crown bars, necessary to flat surfaces in usual construction. It was supposed that the ease with which the firebox could be removed, and the absence of the usual repairs incidental to the renewal of stay bolts, would commend it. Defects developed, however, which caused this type of boiler to be abandoned after a few years' trial. The feature of the tender was a cylindrical instead of the ordinary U-shaped tank placed back of the coal space, the advantage being a better distribution of weight, and a smaller proportion of dead weight to carrying capacity. These tenders are still being built when specified by railroad companies.

The year 1901 was especially noticeable for the large volume of domestic business handled, there being great demand for motive power from the railroads of the West and Southwest. Large orders were placed with the Baldwin Locomotive Works in this year by the Union Pacific; Chicago, Burlington and Quincy; Choctaw, Oklahoma and Gulf; Toledo, St. Louis and Western; Atchison, Topeka and Santa Fe; Chicago and Alton;

Missouri, Kansas and Texas; Chicago, Milwaukee and St. Paul, and Southern Pacific Railroads. The Pennsylvania Railroad in this year, ordered over 150 locomotives of various types from the Baldwin Locomotive Works, and the Baltimore and Ohio Railroad also placed an order for over 100 locomotives.

The locomotives built for export during 1901, included thirteen for the New Zealand Government Railways, which were designed to use lignite as fuel. They had three pairs of coupled driving wheels, a four-wheeled leading truck, and a two-wheeled

First Pacific Type Locomotive
Built for the New Zealand Railways

trailing truck, over which was placed a deep, wide firebox. This type subsequently became known as the "Pacific," and because of its high steaming capacity and adhesion, was built in large numbers for heavy passenger service in the United States.

The month of February, 1902, witnessed the completion of the twenty-thousandth locomotive built by the Baldwin Locomotive Works. This engine embodied several interesting features, including a new arrangement of Vauclain compound cylinders. In the compound locomotives previously constructed, a high and a low pressure cylinder had been used on each side of the locomotive, the two cylinders on the same side being placed one above the other. In locomotive No. 20,000 the axes of the four cylinders were placed in the same horizontal plane, the two high pressure

cylinders being between the frames and the two low pressure outside. The high pressure pistons were connected to cranks, placed on the axle of the first pair of driving wheels; while the low pressure pistons were connected to crank pins outside the wheels, in the usual manner. With this construction there were of course four sets of guides, as well as four crossheads and main rods. The two cranks on the axle were placed 90 degrees apart, and each of them was 180 degrees from the corresponding crank pin on the outside of the wheel. The two pistons on the same side of the locomotive thus opposed one another in movement, starting their strokes simultaneously from opposite ends of

Balanced Compound Locomotive
Baldwin Engine No. 20,000

their respective cylinders. With this construction, the disturbing effects of the reciprocating weights are partially neutralized; and no excess weight need be used in counterbalancing the driving wheels. This obviates the so-called "hammer blow," which is always present in locomotives having outside cylinders only. Balanced compound locomotives, as described above, can carry a maximum load on driving wheels without detriment to the track, as the greatest pressure on the rail is that due to the static wheel load.

In balanced compound locomotives of the Vauclain type, the steam distribution to each pair of cylinders is controlled by a single piston valve, so that the valve gear is no more complicated than that of a single expansion locomotive. Upward of 500 of these locomotives had been built up to the close of 1912, the majority of them for fast passenger service. With the advent of high temperature superheating, however, the building of this type of locomotive for American railroads practically ceased.

The construction of locomotive No. 20,000 and the completion of 70 years of continuous operation were celebrated on the evening of February 27, 1902, at the Union League, of Philadelphia, by a banquet at which 250 guests, including many of the most representative men in the United States, were present.

In May, 1902, a Decapod locomotive was built for the Atchison, Topeka and Santa Fe Railway. This was the first tandem compound in the experience of the Works and the heaviest locomotive built up to that time. The total weight of the engine alone was 267,800 pounds, of which 237,800 pounds were on the five pairs of driving wheels. It was designed for heavy freight hauling on the steep grades encountered on one section of this road.

MIKADO TYPE LOCOMOTIVE
Bismarck, Washburn and Great Falls Railway

The first locomotive built to burn lignite fuel in the United States was constructed in this year for the Bismarck, Washburn and Great Falls Railway. The Mikado type was selected in order to secure sufficient grate area and firebox volume. The design is illustrated above. Mikado type locomotives were subsequently built in large numbers for heavy freight service in the United States.

The discovery of large quantities of crude petroleum in gushers located in the Beaumont oil fields, of Texas, caused the railroads tapping this field to adopt, to some extent, this fuel on their locomotives. Oil-burning locomotives were built for the Atchison, Topeka and Santa Fe, the Southern Pacific, and the Galveston, Houston and Henderson Railroads, in 1902. Since that date, oil has practically replaced coal as a locomotive fuel in the Southwest, and is extensively used in certain sections of

the middle West. Oil-burning locomotives have also been introduced in the Pacific Coast District and the far Northwest.

With the increased use of electrically driven trains for interurban, elevated and subway traffic, many orders were received for electric motor trucks in this year. Electrical locomotives, both for surface and mine haulage, showed a marked increase in this year also, both in variety of design and the number constructed.

In the year 1903 the Baldwin Locomotive Works completed 2,022 locomotives, its largest annual output up to that time. Among these were four four-cylinder balanced compound At-

TANDEM COMPOUND SANTA FE TYPE LOCOMOTIVE
Atchison, Topeka and Santa Fe Railway
Cylinders, 19″ and 32″ x 32″ Drivers, Diam., 57″
Weight, Total Engine, 287,240 lb.

lantic type locomotives for the Atchison, Topeka and Santa Fe Railway, which proved highly successful. The same road received 26 single-expansion Pacific type locomotives for heavy passenger service, and also a consignment of tandem compound locomotives for freight service. These engines were similar to the Decapod locomotive previously described, except that a trailing truck was added. This improved the curving qualities of the engines when running backward. To this type the name Santa Fe was given.

During the year 1903, standard locomotive designs were prepared at these Works for the Associated Lines, which at that time comprised the Southern Pacific Company, Union Pacific Railroad, Oregon Short Line Railroad, Oregon Railroad and Navigation Company, and the Chicago and Alton Railway. As the various lines were already equipped with sufficient light power, only heavy designs for common standards were adopted.

namely: an Atlantic and a Pacific type locomotive for passenger service, two sizes of Consolidation engines for freight service, a Mogul locomotive for fast freight, and a six-wheeled switcher. These designs were prepared under the supervision of William A. Austin, Assistant Mechanical Engineer of the Baldwin Locomotive Works, and F. W. Mahl, Mechanical Engineer of the Southern Pacific, who represented the Associated Lines.

Owing to the rapid increase in the production of the Works, additional erecting facilities were required; and in 1903 a new erecting shop, arranged on a novel plan, was completed at Twenty-sixth Street and Pennsylvania Avenue. This shop was built in the form of a round house, having 27 stalls, with an 80-foot turntable in the center. It was used principally for finishing and testing purposes.

In 1904 there was a temporary falling off in production, 1,485 locomotives being completed during that year. At the Louisiana Purchase Exposition, held at St. Louis, from May to November of the same year, the Baldwin Locomotive Works exhibited the following locomotives:

STANDARD GAUGE.—A balanced compound Atlantic type locomotive, for the Atchison, Topeka and Santa Fe Railway.

A four-cylinder compound Atlantic type locomotive for the Chicago, Burlington and Quincy Railroad. (This engine had been built two years previously, and was withdrawn from service to be placed on exhibition.)

A tandem compound Santa Fe type locomotive for the Atchison, Topeka and Santa Fe Railway.

An Atlantic type locomotive for the Chicago and Alton Railway.

A Pacific type locomotive for the Union Pacific Railroad.

A Consolidation type locomotive for the Southern Pacific Company.

A Pacific type locomotive for the St. Louis and San Francisco Railroad.

A two-cylinder compound Consolidation type locomotive for the Norfolk and Western Railway.

A single-expansion Consolidation type locomotive for the Norfolk and Western Railway.

A ten-wheeled locomotive for the Norfolk and Western Railway.

An Atlantic type locomotive for the Norfolk and Western Railway.

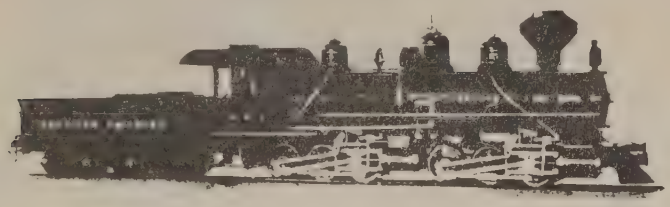
A Consolidation type locomotive with Wootten firebox, for the Delaware, Lackawanna and Western Railroad.

A Mogul type locomotive for the Missouri, Kansas and Texas Railway.

There were also shown four electric trucks, designed for standard gauge track.

NARROW GAUGE.—An electric mining locomotive for the Norfolk Coal and Coke Company. (Gauge, three feet six inches.)

An electric mining locomotive for the Berwind-White Coal Mining Company. (Gauge, three feet.)



MALLET COMPOUND ARTICULATED LOCOMOTIVE
American Railroad of Porto Rico
Cylinders, 12½" and 19" x 20" Drivers, Diam., 37"
Weight, Total Engine, 106,650 lb.

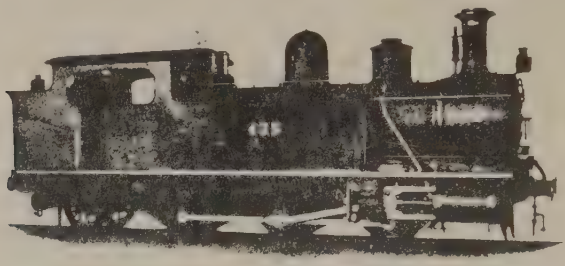
An electric locomotive for industrial haulage. (Gauge, two feet.)

The electric locomotives and trucks were exhibited in the Palace of Electricity in conjunction with the Westinghouse Electric and Manufacturing Company, which furnished the electrical equipment.

During this year three Mallet compound articulated locomotives, designed for meter gauge, were built for the American Railroad of Porto Rico. One of these engines is illustrated above. These locomotives had three pairs of driving wheels, 37 inches in diameter, in each group. The total weight was 106,650 pounds, and the tractive force 20,200 pounds working compound. These were the first Mallet articulated locomotives built in the experience of the Works.

Among other interesting locomotives exported during 1904, may be mentioned 16 tank engines for the Imperial Government Railways of Japan. These locomotives had three pairs of driving wheels and a two-wheeled rear truck. They were constructed with plate frames, in accordance with specifications furnished by the railway company. In addition, 150 locomotives of the same type were built during the following year.

Toward the close of the year 1904 the output began to increase, and in 1905, 2,250 locomotives were turned out. Among these were 572 engines for the Pennsylvania Railroad System, including the lines east and west of Pittsburgh; and 160 of



SIX-COUPLED TANK LOCOMOTIVE
For the Imperial Government Railways of Japan

these locomotives, all of the Consolidation type, were completed between October 10th and November 22d. This year witnessed the introduction of the Walschaerts valve motion on several American railroads. It was applied to a large number of the Pennsylvania Railroad engines above referred to, and also to 38 ten-wheeled locomotives for the Chicago, Rock Island and Pacific Railway.

Among the locomotives exported during the year 1905, may be mentioned 20 of the ten-wheeled type, built for the New South Wales Government Railways. These engines were built to the railway company's drawings and specifications. A large number of special features, including plate frames and the Allen valve motion, entered into their construction.

During the year 1906 a number of large electric locomotives were furnished to the New York, New Haven and Hartford

Railroad Company, for the purpose of replacing steam locomotives in the vicinity of New York City. Each of these locomotives was mounted on two four-wheeled trucks, and equipped with four single phase alternating current motors, which rotated the axles without intermediate gearing. The nominal capacity of each unit was 1,000 horsepower.

Mallet Compound Articulated Locomotive
Great Northern Railway
Cylinders, 21½" and 33" x 32" Drivers, Diam., 55"
Weight, Total Engine, 355,000 lb.

In 1906, the Great Northern Railway received five Mallet compound articulated locomotives, which were the heaviest, at that time, in the experience of the Works. These locomotives were carried on six pairs of driving wheels divided into two groups, and a two-wheeled truck front and back. They weighed 355,000 pounds, of which 316,000 pounds were carried on the driving wheels. One of these locomotives is illustrated above.

Balanced Compound Prairie Type Locomotive
Atchison, Topeka and Santa Fe Railway
Cylinders, 17½" and 29"x28". Drivers, Diam., 69". Weight, Total Engine, 248,200 lb.

During this year an order was also received for 57 balanced compound Prairie type locomotives for the Atchison, Topeka and Santa Fe Railway. These locomotives were designed for

fast freight service, and had inside high-pressure cylinders, inclined at an angle of seven degrees, in order that their main rods could clear the first driving axle. The total weight in working order was 248,200 pounds, of which the driving wheels carried 174,700 pounds. One of them is illustrated on the previous page. Thirty-one similar locomotives were built in 1907.

Among the important foreign orders filled during the year 1906, may be mentioned one from the Italian Government Railways for 20 locomotives. The number was equally divided between balanced compound ten-wheeled locomotives for passenger service, and single-expansion Consolidation locomotives for freight service. One of the passenger locomotives is illustrated below.

Balanced Compound Ten-Wheeled Locomotive
For the Italian Government Railways

Owing to the increasing demand for electric trucks, a new shop equipped with the most approved machinery for turning out this class of work, was built early in 1906. This shop had a capacity of 100 trucks per week.

During the same year, a tract of 184 acres was purchased at Eddystone, Pa., about twelve miles from the city, where extensive foundries and blacksmith shops were erected. The removal of these shops from the Philadelphia plant, allowed room for additional machine and erecting shops.

A life size bronze statue of Matthias W. Baldwin was unveiled on June 2, 1906, and presented by the Baldwin Locomotive Works to the Park Commission of the City of Philadelphia. This statue was first placed in a prominent position in front of the Main Office, and subsequently moved to the City Hall Plaza.

On December 31, 1906, Mr. George Burnham, Jr., who had been a member of the Firm since 1896, retired from the partnership.

On January 29, 1907, fire partially destroyed the shop building located at the southeast corner of Fifteenth and Spring Garden Streets. The several departments affected were at once moved into other quarters, and work was continued with but little delay.

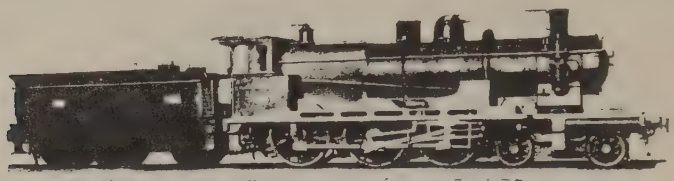
THE BALDWIN STATUE AS LOCATED
OPPOSITE THE MAIN OFFICE

In February, 1907, the thirty-thousandth locomotive was completed. This engine was of the Santa Fe type, having single-expansion cylinders and a smokebox superheater. It was built for the Pittsburg, Shawmut and Northern Railroad Company.

In May and June, 1907, 20 balanced compound locomotives of the ten-wheeled type were completed for the Paris-Orleans Railway of France. The compound features were ar-

ranged on the deGlehn system, and the engines were built throughout to drawings and specifications furnished by the Railway Company. All measurements were made on the metric system, this being the first instance in the experience of the Works where metric standards were used exclusively in the construction of a locomotive. An illustration of one of these engines is presented herewith.

At the Jamestown Ter-Centennial Exposition, held at Norfolk, Va., in 1907, the Works exhibited five steam locomotives, three Baldwin-Westinghouse electric locomotives, and three electric trucks.



BALANCED COMPOUND LOCOMOTIVE
For the Paris-Orleans Railway of France

During this same year (1907), 20 Consolidation type locomotives and two inspection cars were built for the South Manchuria Railways. All these locomotives were of standard gauge.

The financial depression, which began during the fall of 1907, resulted in a greatly decreased demand for railway supplies of all kinds, and the year 1908 witnessed the completion of only 617 locomotives, of which 174 were exported. Among the latter may be mentioned a Mallet articulated compound locomotive of the 2-6-6-2 type, which was built for plantation service in San Domingo. This locomotive developed a tractive force of 10,500 pounds, which was remarkable in consideration of the fact that it was of only two feet six inches gauge, and was suitable for use on 25-pound rails.

Mr. William P. Henszey, who had been identified with the Works since March 7, 1859, and a member of the Firm since 1870, died on March 23, 1909. Mr. Henszey had had an unusually wide experience in all branches of locomotive engineering, and even after his retirement as Chief Mechanical Engineer, he spent

much time in the draughting room at the Works, and his advice was constantly sought. He was largely responsible for the standardization of locomotive details and for the perfecting of a system of manufacture whereby like parts of engines of the same class were made interchangeable. Many successful locomotives of unusual types, which were built to meet difficult service requirements, were the direct result of his ingenuity and skill as a designer.

Samuel M. Vauclain

At the Alaska-Yukon Exposition held at Seattle, Washington, in 1909, two locomotives were exhibited: a Mallet articulated compound for the Great Northern Railway, and a balanced compound Atlantic type for the Spokane, Portland and Seattle Railway.

During this year, an important change in organization was effected. On July 1, 1909, the partnership of Burnham, Williams & Co. was dissolved, and a stock company under the name of Baldwin Locomotive Works was incorporated under the Laws of the State of Pennsylvania with the following officers:

John H. Converse, President
Alba B. Johnson, Vice-President and Treasurer
William L. Austin, Vice-President and Engineer
Samuel M. Vauclain, General Superintendent
William de Krafft, Secretary and Assistant Treasurer

The above officers constituted the Board of Directors.

The great growth of the business and its need for a larger working capital, led to the issue on April 1, 1910, of $10,000,000 first mortgage five per cent bonds.

JOHN H. CONVERSE

John H. Converse, who had been connected with the Works since 1870 and a partner since 1873, died at his home in Philadelphia on May 3, 1910. Throughout the 40 years of his connection with the Works, while Mr. Converse was occupied primarily with the general financial and commercial administration of the business, he was also deeply interested in every improvement in locomotive engineering. He took an active part in civic, philanthropic and religious interests. He was succeeded as President of the Company by William L. Austin.

WILLIAM L. AUSTIN

ALBA B. JOHNSON

On July 1, 1911, the entire property owned by Baldwin Locomotive Works was sold to a new corporation known as the Philadelphia Locomotive Works. This was immediately reorganized as The Baldwin Locomotive Works. This is a public joint stock company, organized under the laws of Pennsylvania, and capitalized subject to the mortgage bonds above mentioned at $40,000,000 ($20,000,000 cumulative preferred stock and $20,000,000 common stock). The stock is listed on the Philadelphia and New York Exchanges.

The first Board of Directors of the new company was composed as follows:

William L. Austin, Chairman; Roland L. Taylor, Alba B. Johnson, Samuel MacRoberts, Samuel M. Vauclain, Charles D. Norton, Edward T. Stotesbury, Otis H. Cutler, Edmund C. Converse, Francis M. Weld, T. deWitt Cuyler, William Burnham.

The officers of the new company were as follows:

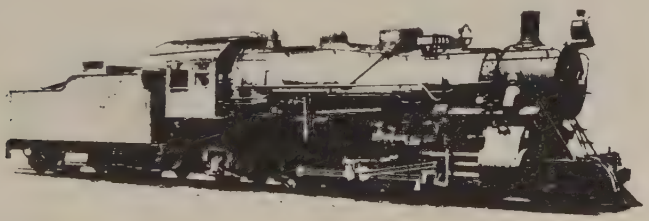
William L. Austin, Chairman of the Board
Alba B. Johnson, President
Samuel M. Vauclain, Vice President
William de Krafft, Secretary and Treasurer

In 1910, the first Baldwin internal combustion locomotives, built in accordance with patents granted to A. H. Ehle, were constructed; and thereafter these machines assumed a permanent place among the products of the Works. These locomotives are distinctive, principally in that they employ no chains whatever; the final drive being through specially designed side-rods. This allows freedom of the driving-wheels and spring suspension of all the principal parts, including the motor, frames and transmission. There are no sliding gears in the transmission, the different gear ratios being obtained by the engagement of positive jaw clutches; while the gears remain constantly in mesh. These locomotives are specially suitable for industrial, contractors' and light switching service. They were first built in four standard sizes, weighing respectively three and one-half, five, seven and nine tons. Subsequently a larger size, weighing 23 tons, and suitable for standard gauge only, was added. In 1919, the designs were revised to include five sizes, weighing from five to 25 tons.

Illustrations of Baldwin internal combustion locomotives are presented on pages 122 and 158.

In 1911, the Board of Directors authorized the purchase of a tract of 370 acres at East Chicago, Indiana. Plans were subsequently developed for the construction of works for the manufacture of tires and wheels, as part of the business of the Standard Steel Works Co., and for the building of locomotives, as part of the business of The Baldwin Locomotive Works. Up to the close of 1923, however, these shops had not been constructed.

The subject of superheating was receiving much attention at this time, and a large number of superheaters were applied to locomotives built during 1911 and 1912. In the majority of cases superheaters of the fire-tube type were used, in accordance with patents controlled by the Locomotive Superheater Co. The Vauclain type of smokebox superheater, originally designed



Balanced Compound Pacific Type Locomotive
Atchison, Topeka and Santa Fe Railway
Cylinders, 17½" and 29" x 28" Drivers, Diam., 73"
Weight, Total Engine, 268,800 lb.

in 1905, was also used to some extent, but service tests firmly established the economies due to high superheat, and the use of the fire-tube superheater, on large locomotives, is now practically universal. Superheaters in conjunction with compound cylinders are employed on Mallet locomotives; and they have also been used, to a limited extent, on balanced compound locomotives built for the Atchison, Topeka & Santa Fe Ry. An illustration of a Pacific type locomotive, so equipped, is shown above.

The successful introduction of the superheater in American locomotive practice, was followed by the construction of locomo-

tives for all classes of service, of materially greater capacity than those previously built. This increase in capacity was accompanied by the extensive use of such labor-saving devices as mechanical stokers, coal pushers on tenders, and power operated fire-doors and grate shakers. In fact, without the use of these devices it would be difficult to operate, at full capacity, the largest locomotives now in service.

Reference has been made to a design of heavy freight locomotive known as the Mikado, which has four pairs of coupled driving wheels with a two-wheeled leading and two-wheeled trailing truck. Since 1909, this type has come into extensive use on American railroads, and, because of its increased steaming capacity, has largely replaced the Consolidation type for main-line service. A development of the Mikado type is found in the

SANTA FE TYPE LOCOMOTIVE
Chicago, Burlington and Quincy Railroad
Cylinders, 30" x 32" Drivers, Diam., 60"
Weight, Total Engine, 378,700 lb.

Santa Fe, with five pairs of coupled driving wheels. Locomotives of the Santa Fe type, as has been mentioned, were built for the Atchison, Topeka & Santa Fe Ry. in 1903; but it was about ten years later before this type began to be used, to any considerable extent, on other roads. In the spring of 1912, the Chicago, Burlington & Quincy R. R. placed in service five locomotives of the Santa Fe type, one of which is illustrated above. These locomotives were followed by a large number of others of similar type, which were built not only for the Burlington System, but also for various other roads throughout the country.

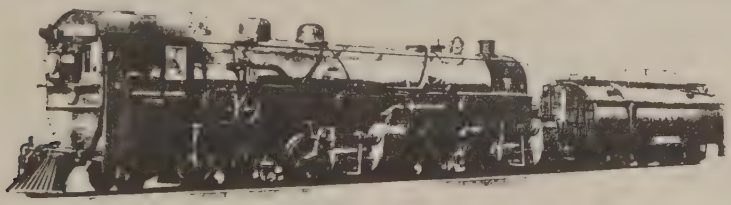
In 1910, a Mikado type locomotive, designed to burn lignite fuel, was built for the Oregon Railroad and Navigation Com-

pany. This locomotive was constructed in accordance with specifications prepared by Mr. J. F. Graham, Superintendent of Motive Power, and the design was based on that of the standard Consolidation type locomotives for the Associated Lines. It

LIGNITE-BURNING MIKADO TYPE LOCOMOTIVE
For the Oregon Railroad and Navigation Co.
Cylinders, 23¼" x 30" Drivers, Diam., 57"
Weight, Total Engine, 263,000 lb.

proved highly successful, and the Mikado type locomotives subsequently built for the Union and Southern Pacific Systems and their associated lines, were directly based upon it.

A large number of Mallet locomotives were built during this period, for pushing and heavy road service on steep grades. Among the most interesting of these were two groups of locomotives, one of the 2-8-8-2 type and the other of the 2-6-6-2 type, constructed for the Southern Pacific Co. and used in freight and passenger service respectively. In order to give the enginemen a better view when running through tunnels and snow-sheds,

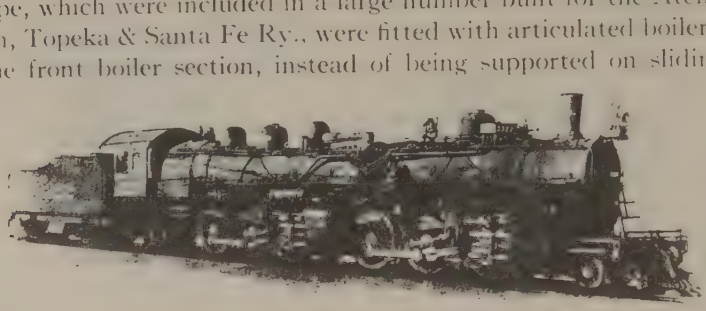


MALLET ARTICULATED FREIGHT LOCOMOTIVE
For the Southern Pacific Company
Cylinders, 26" and 40" x 30" Drivers, Diam., 57"
Weight, Total Engine, 436,200 lb.

these locomotives were operated with the cab end leading, the tender being coupled to the smoke-box end. As oil was used

for fuel, this arrangement was entirely practicable. An illustration of one of the freight locomotives is presented herewith.

In the years 1910 and 1911, six locomotives of the 2-6-6-2 type, which were included in a large number built for the Atchison, Topeka & Santa Fe Ry., were fitted with articulated boilers. The front boiler section, instead of being supported on sliding



Articulated Locomotive with Flexible Boiler
For the Atchison, Topeka and Santa Fe Railway
Cylinders, 24" and 38" x 28" Drivers, Diam., 69"
Weight, Total Engine, 381,800 lb.

bearings, was rigidly mounted on the frames, and was attached to the rear boiler section by a flexible connection. The illustration shows one of these locomotives, in which the flexible connection consisted of a series of rings, fastened together to form a bellows-shaped structure. This arrangement was built in accordance with patents granted to Samuel M. Vauclain.

It is worthy of historical record that in 1912 an old locomotive, built by the Baldwin Locomotive Works in 1878 for the Madeira Mamoré Railway, Brazil, was resurrected from the jungle where it had lain for 35 years upon the abandonment of the original project. This locomotive, known as the "Colonel Church," was found to be for the most part in excellent condition, and after replacement of missing parts and a few repairs was put into service. Although more than 45 years old it was still operating on this railway in 1923. It is illustrated on pages 115 and 116.

An interesting group of 18 Mallet locomotives was completed in 1912 for the Imperial Government Rys. of Japan. These locomotives were of the 0-6-6-0 type, and had a gauge of three feet six inches. They were equipped with superheaters,

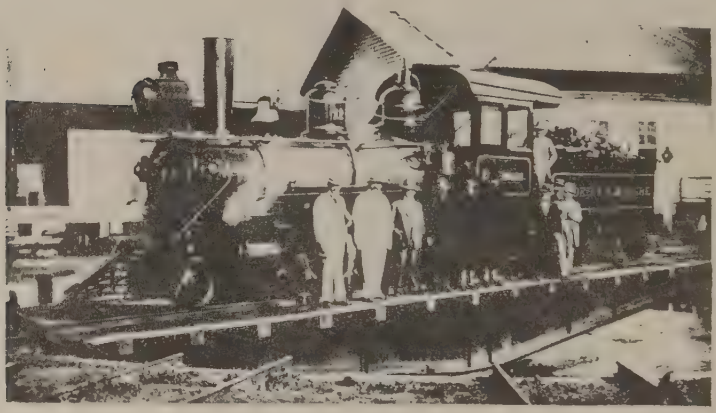
and weighed, exclusive of tenders, 142,650 pounds each. An illustration on page 117 shows the design.

Baldwin electric trucks were first purchased by Japan in 1912, when the Imperial Government Railways ordered five for interurban service.

THE ORIGINAL "COLONEL CHURCH" ON THE MADEIRA MAMORÉ RY., BRAZIL

Locomotive number 40,000 was completed in June, 1913. It was of the Pacific (4-6-2) type, and was built for the Pennsylvania Lines West of Pittsburgh, to drawings and specifications furnished by the Railway Company. Since 1903, Pacific type locomotives had been built to a constantly increasing extent, for heavy passenger service; and locomotive number 40,000 was, at the time of its construction, among the largest in service. It was equipped with a superheater and was fired by a mechanical stoker of the Crawford under-feed type. An illustration of the locomotive is presented on page 117.

In September, 1913, the Erie Railroad ordered a locomotive of the triple articulated type, which was designed and built in accordance with patents granted to George R. Henderson, who at that time was Consulting Engineer of The Baldwin Locomotive Works. This locomotive had the 2-8-8-8-2 wheel arrangement, and was practically a Mallet, with a steam driven tender. It had six cylinders, all of which were of the same size and cast from the same pattern. The two cylinders which drove the middle group of wheels received superheated steam direct from the boiler and thus acted as the high pressure cylinders; and they



THE "COLONEL CHURCH" RESTORED TO ACTIVE SERVICE

exhausted into the front and rear cylinders, which acted as the low pressure. The exhaust from the front cylinders was discharged up the stack to create a draught for the fire, while that from the rear cylinders, after passing through a feed-water heater, escaped up a pipe at the rear of the tank. Pumps were used to force the heated feed-water into the boiler.

The first locomotive of this type was completed in April, 1914, and was placed in pushing service on a heavy grade near Susquehanna, Penna. It was named "Matt H. Shay," after the oldest living engineer then in the service of the Erie. On a

test run to determine its hauling capacity on practically level track, this locomotive has hauled a train of 250 loaded cars having a length of 1.6 miles and weighing 17,912 tons. This load was hauled up a maximum grade of 0.09 per cent., combined with a curve of five degrees.

MALLET ARTICULATED LOCOMOTIVE
Imperial Government Railways of Japan
Cylinders, 16" and 25" x 24" Drivers, Diam., 49"
Weight, Total Engine, 142,650 lb.

After this locomotive had been fully tried out, two more of similar dimensions were built for the Erie R. R., and completed in 1916. These locomotives are in regular service on the Susquehanna Hill. One of them is illustrated on page 118.

While these developments were taking place in the field of steam locomotive engineering, Baldwin-Westinghouse electric locomotives were becoming increasingly prominent in the prod-

PACIFIC TYPE LOCOMOTIVE, PENNSYLVANIA LINES
Baldwin Locomotive No. 40,000
Cylinders, 26" x 26" Drivers, Diam., 80"
Weight, Total Engine, 302,000 lb.

uct of the Works. Among these locomotives may be mentioned five, which were built in 1910 for service in the Hoosac Tunnel, Mass., on the line of the Boston & Maine R. R. This tunnel is 4¾ miles long, and its operation with steam locomotives

had become difficult because of the accumulation of smoke and gas, which made it impossible to fully utilize the track capacity of the tunnel. The results obtained with electric traction have been most satisfactory, and the capacity of the tunnel has been greatly increased.

TRIPLE ARTICULATED LOCOMOTIVE
Erie Railroad
Cylinders, (6) 36" x 32" Drivers, Diam., 63"
Weight, Total, 860,350 lb. Tractive Force, 160,000 lb.

Up to the close of 1912, 100 Baldwin-Westinghouse single-phase locomotives had been built for the New York, New Haven & Hartford R. R., for service on the electrified section of the line between New York and Stamford, Conn. The electrification was subsequently extended to New Haven. The electric locomotives built for this road are of various types, and are used in passenger, freight and switching service. The illustration on

ELECTRIC LOCOMOTIVES
New York, New Haven and Hartford Railroad

the previous page represents ten large New Haven electric locomotives of the articulated type, ready for shipment from The Baldwin Locomotive Works to Pittsburgh, to receive their electrical equipment at the Westinghouse plant.

Another interesting group of electric locomotives were those built for the Norfolk & Western Ry. for service between Bluefield and East Vivian, West Virginia, a distance of 30 miles. This line handles a heavy coal traffic, and its capacity, under steam operation, was limited by the number of trains which could be moved through Elkhorn Tunnel, where the line is single tracked. The tunnel has a length of 3,100 feet, and is approached from the West by a 2 per cent grade, and from the East by a grade of 2.36 per cent. When the road was electrified, 20 steam locomotives of the Mallet type were replaced by 12 electric locomotives, and the capacity of the line was greatly increased because of the higher speed at which the trains could be handled. Each electric locomotive consists of two units having a combined weight of 270 tons, each unit being of the 2-4-4-2 type. Two of these locomotives handle a train weighing 3,250 tons through the tunnel in three minutes; while with steam operation, on account of slow speeds and frequent stalling, it was necessary to allow 20 minutes for three Mallet locomotives to take a train through the tunnel.

The development of electric mine and industrial locomotives, during this period, was characterized by refinement in general design and detailed construction. These Works were pioneers in developing and standardizing plate steel and cast steel bar frames for mine locomotives. The accompanying illustration shows one of these locomotives, equipped with a cast steel frame of the bar type. Greater strength and accessibility were secured with this construction, and also, in many cases, lighter mechanical parts, thus allowing the use

Electric Mining Locomotive With Cast Steel Bar Frames

of heavier and more powerful electrical equipment for a given total weight of locomotive.

During the past few years a large number of storage battery locomotives have been built for mine and industrial service. The Edison storage battery, because of its light weight and durability, has proved particularly well suited for this kind of work.

The completion at Eddystone, in 1912, of a large erecting shop, provided additional erecting facilities much needed to relieve congestion at the Philadelphia Plant. This shop was specially designed for the construction of locomotives of the largest size; it covers 7½ acres of ground, and has over-all

Eddystone Erecting Shop

dimensions of 480 by 880 feet. The building has a steel framework, with concrete foundations and side walls of hollow tile. The roof is laid with reinforced cement tile and the floor is of wooden blocks laid on concrete. An illustration of this shop is presented above.

George Burnham, Sr., who entered the Works in 1836, died at his home in West Philadelphia on December 10, 1912, in the ninety-sixth year of his age. Mr. Burnham had been a member of the Firm since 1867, and had been identified with the Company for an unbroken period of 76 years.

CHAPTER VIII.

The Period of the World War

Since the financial panic of 1907, the volume of business handled by the Works had been exceedingly fluctuating; and when the European War broke out in August, 1914, the Baldwin Plants were operating at only about one-third of their full capacity. The significance of the conflict was at once perceived by the officials of The Baldwin Locomotive Works, and the manufacturing facilities of the Company were promptly placed at the disposal of the Allied Governments.

The pressing needs for ordnance, ammunition and other supplies by France and Great Britain, were such that all efforts in these early days of the War were directed towards the development of armaments and munitions. In Russia, however, greater distances and a desperate shortage of motive power and equipment necessitated the purchase of locomotives. Mr. S. M.

Mallet Articulated Locomotive
Vologda-Archangel Railway, Russia

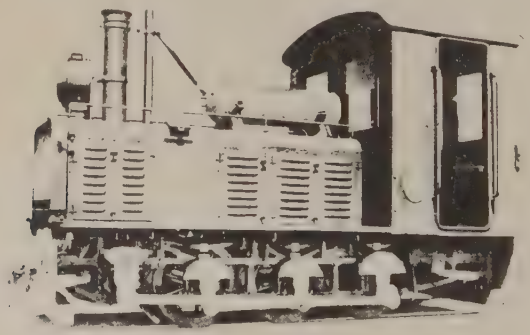
Vauclain, then Vice-President of The Baldwin Locomotive Works, visited Russia in the fall of 1914 and also early in 1915, and was instrumental in securing a large part of this business. The first order thus obtained called for 30 Mallet locomotives of the 0-6-6-0 type, for the Vologda-Archangel Railway. These locomotives were of three feet six inches gauge, and they were successfully and rapidly completed and shipped. One of them is illustrated above. This order was followed by others, placed later by the Russian Government, and covering large numbers of heavy Decapod locomotives of five feet gauge, gasoline locomotives of 75 centimetres (2′ 5½″) gauge, gasoline trucks and gasoline tractors. The locomotives are illustrated

on this page. One hundred of the Decapod locomotives, which could not be delivered in Russia because of the Bolshevik revolution, were subsequently purchased by the United States Government and so modified that they could be used temporarily on the railroads of the United States.

DECAPOD TYPE LOCOMOTIVE
For the Russian Government
Cylinders, 25"x28" Drivers, Diam., 52" Weight, Total Engine, 200,000 lb.

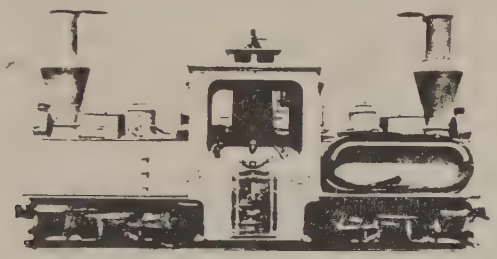
The gasoline locomotives were intended for trench service, a class of work for which they were well fitted, since as they emit no smoke they were comparatively inconspicuous.

The French Government, late in the summer of 1914, sent a mission to the United States to make certain purchases. Early in November, 1914, the mission received cable instructions from France to purchase 20 tank locomotives of a gauge of 60 centimetres (1′ 11⅝″), which were to be built to American designs and shipped as promptly as possible. The Baldwin Locomotive Works took this order on November 3rd, and the 20 loco-



GASOLINE LOCOMOTIVE
For the Russian Government

motives, boxed and ready for shipment overseas, left the Works on November 21st. This was the beginning of a series of orders from the French Government which included both steam and gasoline locomotives totalling over 1,000 in number. Among these were 280 locomotives of the "Pechot" type, designed for service on the narrow (60 centimetres) gauge lines in the advanced areas. These locomotives were built throughout to the metric system of measurement, in accordance with designs furnished by the French Government. They were carried on two steam driven trucks or bogies, thus providing unusual



PECHOT TYPE LOCOMOTIVE
For the French Government

flexibility and excellent tracking and riding qualities. The boiler had two fireboxes, placed in the middle between the bogies; and there was a separate boiler barrel, smokebox and stack at each end of the locomotive. The total weight in working order, with water-tanks and coal-boxes filled, was 28,100 pounds. These locomotives were built during the years 1915 and 1916. The illustration above represents the design.

The locomotives built for the British Government, for service similar to that performed by the Pechot locomotives, were of the ten-wheeled (4-6-0) type with side tanks. A total of 495 of these were built during the latter part of 1916 and the Spring of 1917. The design generally followed American practice, as shown in the illustration on page 124; and the locomotives weighed, in working order, 32,500 pounds each.

The British Government also received 465 standard gauge locomotives of various types. Conspicuous among these were

150 locomotives of the Consolidation (2-8-0) type, which were built in 1917. These locomotives had cylinders 21 inches in diameter by 28 inches stroke, and the weight in working order was 162,500 pounds.

The remainder of the standard gauge locomotives built for the British Government were of the 0-4-0, 0-6-0, 2-6-2 and 4-6-0 types. The last named had separate tenders, while the others were tank engines.

In addition to the locomotives built for strictly military purposes, large orders for Mikado (2-8-2) type freight locomotives were also received, during the war period, from two prominent

Ten-Wheeled Locomotive
For the British Government

French railways—the Paris, Lyons and Mediterranean, and the Nord. These locomotives were built throughout to the metric system, in accordance with specifications furnished by the purchasing companies. They used superheated steam and were of the balanced compound type, with inside high-pressure cylinders driving the second pair of coupled wheels and outside low-pressure cylinders driving the third pair. The total weight of one of these locomotives, exclusive of tender, was 202,000 pounds, of which the driving wheels carried 149,400 pounds.

The construction of all of these locomotives for military service abroad, together with those ordered by domestic railways, soon placed the Works on a full capacity basis. Moreover, during this period orders were received from the British and French Governments for the machining of a large number of shells, varying in calibre from 4.7 inches to 12 inches. These shells were manufactured in such of the locomotive shops as

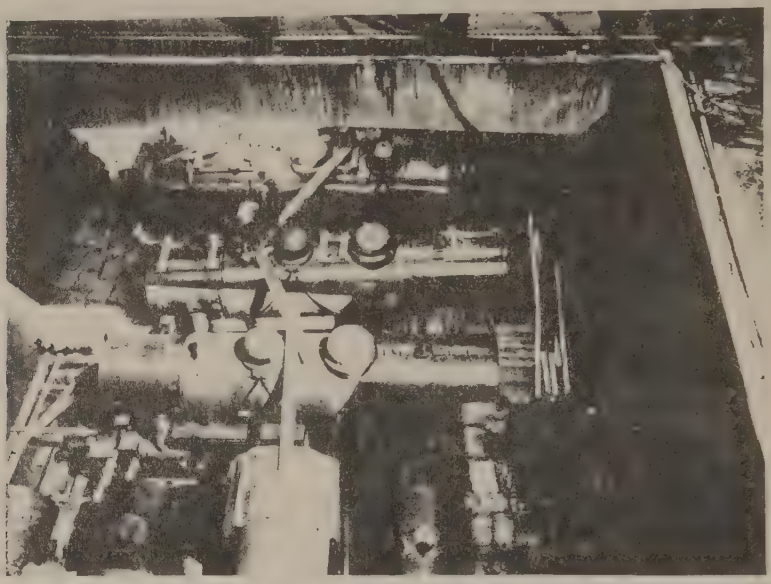
were available for the purpose, and also in new shops, specially built and equipped for this kind of work. The principal additions made to the Philadelphia plant were a four-story extension of the truck shop, measuring 90 by 97 feet, and an eight-story building of re-inforced concrete, measuring 98 feet 6 inches by 396 feet. A group of large shops one story in height, was also built at the Eddystone Plant and utilized for the completion of the shell order from the French Government.

With the entrance of the United States into the War, in April, 1917, all industries manufacturing war supplies of any kind received a great stimulus. The presence of the American Army in France required the immediate construction of a great amount of motive power and rolling stock; and to meet the de-

CONSOLIDATION TYPE LOCOMOTIVE FOR THE UNITED STATES GOVERNMENT
The first "Pershing Locomotive" built
Cylinders, 21" x 28" Drivers, Diam., 56"
Weight, Total Engine, 166,400 lb.

mand for locomotives, The Baldwin Locomotive Works were entrusted with what were probably the largest and most urgent orders ever placed in the history of locomotive building. The first of these orders was placed on July 17, 1917, and called for 150 locomotives of the Consolidation (2-8-0) type. These locomotives, in general design, were similar to the Consolidation engines built for the British Government, the principal difference being that they were equipped with superheaters, whereas the British locomotives used saturated steam. The first of the locomotives for the United States Government was completed on August 10th, less than a month after the receipt of the order, and the last of the 150 on October 1st. These "Pershing Engines," as they became known, were subsequently ordered in large numbers; and when hostilities closed they were being shipped from the Works at the rate of 300 per month.

Additional erecting capacity was required in order to handle all this work, and a second erecting shop, generally similar to that constructed in 1912, was built at Eddystone during the winter of 1917-1918.



"Pershing Locomotives" Loaded for Shipment

Through the initiative of Mr. S. M. Felton, Director of Military Railways, and his mechanical aide, Colonel Milliken, an interesting method was developed of shipping the Pershing locomotives to France, erected complete with the exception of the headlight, smokestack and cab. The locomotives and tenders were placed in the holds of the vessels on their own wheels, and after unloading them at St. Nazaire, France, comparatively little work was required before they were ready for service. Much time and trouble were saved in this way.

In addition to the Pershing locomotives, narrow gauge steam locomotives of the 2-6-2 type, and gasoline locomotives of the 5, 7½, and 25-ton sizes, were also built for the United States Government.

On September 6, 1917, Mr. S. M. Vauclain was appointed Senior Vice-President of The Baldwin Locomotive Works, Mr. Grafton Greenough Vice-President in Charge of Sales, and Mr. John P. Sykes Vice-President in Charge of Manufacture.

Mr. Vauclain, as has been mentioned in these pages, had been connected with the Works since 1883. The great increase in the size and capacity of the Plant which occurred during his term of service was due, to a large extent, to his untiring energy and to his exceptional ability as an organizer and executive. He also took an active interest in the development of the locomotive, and became recognized the world over as a locomotive expert and designer. It is safe to say that the production record made by the Works during the period of the War would not have been attained had it not been for his courage, energy and ability.

Mr. Greenough entered the service of the Company on December 28, 1885, as an employee of the Engineering Department. In August, 1899, he was transferred to the Operating Department in the capacity of Assistant Superintendent. At the time of the Louisiana Purchase Exposition in 1904 he was placed in charge of the St. Louis Office, later assuming charge of the sales organization in Philadelphia as General Sales Manager.

Mr. Sykes was apprenticed to The Baldwin Locomotive Works, entering service in 1879. He served in the capacities of Contractor, Assistant Foreman and General Foreman until 1905 when he was appointed Superintendent of the (then new) Eddystone Shops. In 1907 he left the parent company to become General Superintendent of the Standard Steel Works Company at Burnham, Pa., later returning to The Baldwin Locomotive Works as Assistant General Superintendent. In July, 1911, he was appointed General Superintendent, which position he held until his selection as Vice-President in Charge of Manufacture.

One of the most notable achievements of The Baldwin Locomotive Works during the War, was the building of a group of railway gun mounts for the United States Navy. These mounts carried 14-inch naval guns, which were available for shore service; and the original idea was to use them against a number of long-range German guns which were mounted near Ostend and firing into Dunkirk. The designs for the mounts were prepared

at the Naval Gun Factory, Washington, under the direction of Captain A. L. Willard, Superintendent; Commander Harvey Delano, U. S. N., and George A. Chadwick, Chief Draftsman. When the designs were submitted to the bidders on January 25, 1918, Mr. S. M. Vauclain, who was then Chairman of the Munitions Committee of the War Industries Board, agreed that The Baldwin Locomotive Works would build the mounts, with the assistance of the American Bridge Company, in from 100 to 120 days. Five mounts were thereupon ordered; the first one, scheduled for delivery on May 15, 1918, was completed on April 25, while the last, which was scheduled for June 15, was completed May 25. Considering the fact that the design was new

Fourteen-Inch Railway Gun Mount

throughout, that there was a shortage of labor, and that many serious obstacles had to be overcome, this was an exceptionally creditable piece of work.

Each of these mounts was carried on 24 wheels, grouped in four trucks of six wheels each. The maximum firing elevation of the guns was 43 degrees; but when firing at angles of fifteen degrees and upward, a structural steel foundation, surrounding a pit, was necessary, for the purpose of absorbing a portion of the shock and providing room for the recoil of the gun. These foundations were also supplied by The Baldwin Locomotive Works.

By the time the mounts were completed, conditions in Europe had changed to such an extent that it was impossible to send them to the Belgian Coast as first intended; hence they

were shipped to the West Front, and were in service several weeks prior to the signing of the armistice. In all, the five batteries were fired 782 times on 25 different days, at ranges which averaged from 30,000 to 40,000 yards; and while it was not possible, in the majority of cases, to make observations, it is known that severe damage was done.

These first five mounts were followed by six others, of similar construction; and after the signing of the armistice, the Works completed two additional mounts of an improved type, so designed that the gun could be fired at all angles without transferring the weight to a separate foundation. The new mounts were given thorough tests and proved highly satisfactory.

The Works also built 38 caterpillar mounts, designed to carry 7-inch rifles. These were also constructed for the Navy, having been designed at the Naval Gun Factory. This type of mount had broad caterpillar treads, and could be run over rough roads and soft soil. In the field, these mounts were hauled about by tractors of 120 horsepower.

In addition to building complete mounts, The Baldwin Locomotive Works constructed several styles of railway trucks for gun and howitzer mounts. At the time hostilities closed, preparations were being made for the manufacture, on a large scale, of heavy tanks equipped with Liberty motors. These were intended to destroy the wire defenses and machine gun nests put up by the Germans in their retreat. After the signing of the armistice, however, the order for these tanks was cancelled.

The war activities of The Baldwin Locomotive Works also included the construction of two large plants on their property at Eddystone for the manufacture of rifles and ammunition, and accomplishments in this connection constitute a series of achievements worthy of record.

On April 30, 1915, the British Government placed a contract with the Remington Arms Company of Delaware for 1,500,000 rifles to be manufactured in one of the plants mentioned above, under the general direction of Mr. S. M. Vauclain. The work of constructing, equipping and organizing this enormous plant was fully accomplished, and production established by December 31, 1915, continuing until the close of 1918.

Mr. Charles H. Schlacks was engaged as General Manager on May 1, 1915, and to him great credit is due for the completion of the organization and the remarkable manufacturing results obtained.

The main building of the Rifle Plant covered 14 acres of ground, and had a length of 1,040 feet and a maximum width of 816 feet. Great difficulty was experienced in obtaining delivery of equipment and machinery in time to meet the terms of the British contract, and some idea of the extent of the installation may be had from the fact that 10,000 machines, 40,200 feet of shafting, and 424,000 feet of belting were required.

The first British contract, mentioned above, was followed by another, signed August 2, 1915, calling for 500,000 rifles, and necessitating additional equipment. Because of the complexity of rifle manufacture, it was impossible to obtain experienced workmen; hence it was some time after the completion of the Plant before it could be operated at capacity. In consequence, an extension of time was granted for the completion of these contracts.

Soon after the United States entered the war, April 6, 1917, and in view of its prospective rifle requirements, cancellation of the British contracts, after the completion of 600,000 rifles, was arranged. Later, the British-owned machinery and equipment passed by agreement to the United States Government who continued the British arrangement with the Remington Arms Company for its operation in the manufacture of rifles for the United States Army.

The first contract for rifles for the United States Government was signed on July 12, 1917; and during the twelve months beginning September, 1917, 1,000,000 rifles were completed, the greatest known achievement in rifle production. These rifles differed slightly from those manufactured for the British Government, in that they fired a .300 calibre rimless cartridge; whereas the British rifle, which was an Enfield (model of 1914) fired a .303 calibre rim cartridge.

On January 2, 1918, the Remington Arms Company of Delaware was absorbed by the Midvale Steel and Ordnance Company

Eddystone Rifle Plant, Midvale Steel and Ordnance Co.

Plant of Eddystone Munitions Co.

(Eddystone Rifle Plant). The latter Company operated the Plant until after the close of the war.

The completion of rifle number 1,000,000 for the United States Government was celebrated by a mass meeting held on September 23, 1918. The meeting was attended by a number of notable army, navy and industrial officials, and by more than 14,000 employees of the Plant.

Operations at the Plant ceased on January 11, 1919, at which time nearly 300,000 rifles were in process of manufacture. The Government then leased the premises for a storage plant.

The total number of rifles manufactured in this Plant was 1,959,954, in addition to spare parts equivalent to 200,000 rifles. The greatest production exceeded 6,000 rifles per day, and the maximum number of employees was 15,294. When it is remembered that nearly two-thirds of all the rifles used in combat by the American Army in France were manufactured at Eddystone, the value of the work done can, to some extent, be appreciated; and the achievement was the more remarkable in view of the exceptional difficulties encountered in equipping the Plant and securing labor and material.

The second Plant referred to was built primarily for the production of Russian ammunition ordered by the British Government. Early in 1915, Messrs. J. P. Morgan and Company, representing His Britannic Majesty's Government, were requested to negotiate with American manufacturers for the production of 3-inch Russian shrapnel, and Mr. S. M. Vauclain made a tentative agreement for the manufacture of 2,500,000 of such shells. As the Charter of The Baldwin Locomotive Works did not permit it to handle explosives, the Eddystone Ammunition Corporation was formed on June 10, 1915, for the purpose of carrying out the contract.

The new Company was organized with S. M. Vauclain as Managing Director, Andrew Fletcher as President, Captain Walter M. Wilhelm as Vice-President and General Manager, and John P. Sykes as Consulting Manager. The stock of the Company was held and owned outside of The Baldwin Locomotive Works because of provisions in the Charter to which previous reference has been made.

A contract, calling for 2,500,000 rounds of 3-inch Russian artillery ammunition with shrapnel shells, was executed on July 23, 1915, for completion by December 31, 1916. Work was immediately started on the construction of the Plant, which was located along the river front on what was originally swamp lands. The main buildings consisted of two shops, each 450 by 750 feet, connected to an office building 50 by 450 feet, which was placed between them. These buildings were of steel and tile construction, two stories high; the upper floors of the shop buildings being removable, so that cranes could be subsequently installed for after-war production. A large number of smaller structures, which were used for powder-loading buildings, storehouses, magazines, etc., were also erected. The office building was completed and occupied November first.

In connection with this Plant, a modern wharf was built along the Delaware River front. This wharf was equipped with a 50-ton gantry crane, and had a minimum depth of 30 feet of water alongside, so that large cargo steamers could dock and load.

Some difficulty was experienced in equipping the Plant, and much of the heavy machinery was manufactured by The Baldwin Locomotive Works since it could not be obtained elsewhere. In addition to this, The Baldwin Locomotive Works installed the heat-treating plant and supervised its operation.

Additional time was allowed on the contracts, and the order was finally completed on August 10, 1917.

In connection with this work the Eddystone Ammunition Corporation secured the contract for proving Russian ammunition of their own and other makes, and a proving ground for this purpose was established at Lakehurst, New Jersey, with Captain C. K. Rockwell in charge, who distinguished himself in overcoming what appeared to be insurmountable difficulties in record time.

By this arrangement the Eddystone Ammunition Corporation were required to test ammunition for other manufacturers, and lots representing some 7,600,000 of 3-inch Russian shrapnel and high explosive shells with their component parts were tested.

The work done at the proving ground was of the greatest value, and was an unqualified success. The last shot was fired December 24, 1917.

The work done in the plant of the Eddystone Ammunition Corporation was necessarily of a dangerous character, and while every precaution was taken to safeguard the workers, there was one serious disaster. On April 10, 1917, four days after the United States declared war on Germany, an explosion occurred in "F" building, a loading shop isolated from the main building on account of the large amount of powder used. The building was completely demolished, and 128 people were killed, while a large number of others were injured. Heroic work was done at the rescue, both by employees and also by outsiders who happened to be in the vicinity and who could reach the spot. The cause of the explosion has never been determined.

In May, 1917, the United States Government requested the Eddystone Ammunition Corporation to submit a proposition covering the manufacture of a large amount of 3-inch shrapnel. Because of British and Russian interests represented, however, the proposed program could not be accepted by the Directors of the Corporation. After some negotiation, the United States Government agreed to purchase the machinery and equipment of the Eddystone Ammunition Corporation; and The Baldwin Locomotive Works, the owners of the buildings, organized a subsidiary company to manufacture the shrapnel. This subsidiary was organized on September 27, 1917, as the Eddystone Munitions Company.

The officers of the Company were as follows:

Charles H. Schlacks, Chairman of the Board
James McNaughton, President
Captain Walter M. Wilhelm, Vice-President
J. L. Tate, Secretary and Treasurer
W. C. Stagg, Assistant Secretary and Treasurer

For nearly a year previous to the organization of the Eddystone Munitions Company, Mr. McNaughton had been directing the affairs of the Eddystone Ammunition Corporation as personal representative of Mr. Vauclain. He was thus peculiarly well qualified to assume the presidency of the new Company. On

October 1, 1917, he was also appointed Consulting Vice-President of The Baldwin Locomotive Works.

The original order, placed by the United States Government, called for 750,000 complete rounds of 3-inch shrapnel. After the work had been started, the size of the shells was changed to 75 millimetres, which materially retarded delivery. Difficulty was experienced in maintaining the output of these shells, on account of failure to receive the component parts promptly.

On April 1, 1918, a contract was signed for 1,000,000 75-millimetre high explosive shells. The cartridge case shop, in the meantime, was manufacturing cartridge cases of high quality at the rate of 60,000 per week. In addition there were loaded, assembled and packed over 1,600,000 rounds of 75-millimetre shrapnel, the component parts of which were furnished by the Government.

During the early months of 1918, the Government also ordered large quantities of various kinds of fuses, boosters and adapters, necessitating a number of changes in the shop layout and the installation of new machinery. This was accomplished, however, in an incredibly short space of time.

In addition to the work for the United States Government, a contract was made with the British Government for 500,000 6-inch high explosive shells. The armistice was signed before this contract was finished, but 475,000 of the shells were actually completed, the maximum production reaching 4,200 per day.

The epidemic of influenza, which swept the country early in the fall of 1918, seriously affected the work of the Company on account of the great amount of illness among the employees. Among the first to succumb was Captain Walter M. Wilhelm, Vice-President, who died on October third. This was a severe loss, as owing to his wide experience in the manufacture of munitions, his services were of exceptional value.

The maximum number of employees of the Eddystone Munitions Company was 6,583, and the average number 4,213. The labor situation presented many problems, due to the heavy labor turn-over and the difficulty of securing skilled workers. Excellent wages, backed by a bonus system and considerate

tactful management, did much to hold employees who would otherwise have sought employment elsewhere.

After the signing of the Armistice, on November 11, 1918, production rapidly slackened, and on December 31st of that year manufacturing ceased. The machinery and equipment were sold, and the buildings turned over to The Baldwin Locomotive Works, to be subsequently re-equipped as locomotive shops.

An idea of the extent of the War activities of The Baldwin Locomotive Works and its associated companies, may be obtained from the following summary of material supplied to the Allied Nations and the United States:

Locomotives built	5551
Gun mounts (7 and 14-inch)	51
Foundations for 14-inch mounts	20
Trucks for gun and howitzer mounts	5 sets
Total number of shells (including those manufactured by Eddystone Ammunition Corporation and Eddystone Munitions Company)	6,565,355
Cartridge cases	1,863,900
Miscellaneous ammunition items	1,905,213

The aggregate value of the War contracts executed and delivered by The Baldwin Locomotive Works, the Standard Steel Works Company, the Eddystone Ammunition Corporation, and the Eddystone Munitions Company, was approximately $250,000,000.

In connection with the War activities of The Baldwin Locomotive Works, it should be recorded, as a matter of historical interest, that among those lost on board the Cunard steamer "Lusitania," when that vessel was torpedoed by a German submarine on May 7, 1915, were W. Sterling Hodges and his family. Mr. Hodges, at the time, was en route for Paris, where he was to act as one of the representatives of The Baldwin Locomotive Works.

While the greater part of the product of the Works, during the War, was for military purposes, a record should also be made of a number of interesting locomotives for railway service. At the Panama-Pacific International Exposition, held in San Fran-

cisco during 1915, an exhibit of five steam locomotives was presented as follows:

A Mikado type locomotive for the Southern Pacific Co.

A locomotive of similar construction for the San Pedro, Los Angeles and Salt Lake R. R.

A Pacific type locomotive for the Atchison, Topeka & Santa Fe Ry.

A Santa Fe type locomotive for the Chicago, Burlington & Quincy R. R.

A stock locomotive of the Mikado type designed for logging service.

Mountain Type Locomotive
Jamaica Government Railways
Cylinders, 19" x 26" Drivers, Diam., 46"
Weight, Total Engine, 157,400 lb.

Two electric trucks were also exhibited; and an exhibit made by the McCloud River R. R., included a Baldwin locomotive built for that line. The Works received the Grand Prize for locomotives and electric trucks.

In July, 1916, the first locomotives of the Mountain (4-8-2) type to be built by The Baldwin Locomotive Works, were completed. They were of standard gauge, for the Jamaica Government Rys. The illustration above shows the general design. This type of locomotive was subsequently built in considerable numbers, for heavy passenger service in the United States.

In 1916 two Baldwin-Westinghouse locomotives were put into operation in freight service on the lines of the Buenos Aires Western Railway in Argentina, hauling 600-ton trains from the docks of Buenos Aires to the terminal through a 2½-mile tunnel.

The Government assumed control of all the trunk line railways of the United States, December 28, 1917, at a time when the various lines were taxed to their capacity. The operation of the railways was intrusted to the United States Railroad Administration, which body immediately assumed the right to centralize the purchases of all railroad equipment, including locomotives. The Director General of the Railroad Administration immediately appointed a committee to standardize the specifications for

Baldwin-Westinghouse Locomotive
On the Buenos Aires Western Ry., Argentina

locomotives; and in accordance with his ruling, that committee and a committee of railway officials collaborated with the representatives of the locomotive builders in preparing twelve specifications and designs of locomotives comprising twelve sizes of engines divided among eight types. The locomotive builders sharing in this work were The Baldwin Locomotive Works, the American Locomotive Company and the Lima Locomotive Works, Incorporated. The first conference was held at the office of The Baldwin Locomotive Works, March 13, 14 and 15, 1918, and subsequent meetings were held in the Interstate Commerce Building, Washington, with the result that an order for standard locomotives was placed and divided among the three builders April 30, 1918, and subsequent orders were placed with the last two companies named. Some locomotives of each of the twelve standard specifications were built by both The Baldwin Locomotive Works and the American Locomotive Company,

whereas the activities of the Lima Locomotive Works were confined to two types of engines.

The standard locomotives were distributed to the various railroads of the country as directed by the Railroad Administration. Although these locomotives have been used as bases for the specifications of many locomotives built since the railroads

One of the United States Government Standard Locomotives
Heavy Mikado Type
Cylinders, 27" x 32" Drivers, Diam., 63"
Weight, Total Engine, 320,000 lb.

were returned to their owners, the details and equipment of subsequent locomotives have been arranged to suit the standards of the individual roads for which they were built.

Only one order for standard locomotives was placed with these Works, because the capacity of the plant was practically absorbed by the Government's demand for Military Railway locomotives and for military and naval equipment.

Mallet Articulated Locomotive, Southern Railway
Baldwin Locomotive No. 50,000
Cylinders, 25" and 39" x 30" Drivers, Diam., 56"
Weight, Total Engine, 427,000 lb.

On May first, 1918, Mr. A. B. Ehst, who had been connected with the Works since February 16, 1887, was appointed Comptroller. Mr. Ehst was in charge of the Accounting Department at the time of his appointment.

Locomotive number 50,000 was completed in September, 1918. This engine was of the Mallet type, with 2-8-8-2 wheel arrangement, and was one of a group of twelve, specially designed for service on the Appalachia Division of the Southern Ry. System. These locomotives had been ordered before the standardization program was decided upon. Locomotive number 50,000 was equipped with a superheater and mechanical stoker, and weighed, in working order, 427,000 pounds, exclusive of tender. The illustration on the previous page represents the design.

During the year 1918, work was started on the construction of ten Baldwin-Westinghouse electric locomotives for the Chicago, Milwaukee and St. Paul Railway. These locomotives were of the 4-6-2+2-6-4 type, and of sufficient capacity to handle unassisted, a 12-car passenger train weighing 950 tons over grades of two per cent. They were placed in service be-

A Baldwin-Westinghouse Locomotive on the Chicago, Milwaukee and St. Paul Railway

tween Harlowton, Montana, and Avery, Idaho, a distance of 440 miles. This run is regularly made without changing locomotives, although crews are changed approximately half-way between terminals. The monthly mileage per locomotive frequently exceeds 11,000, and the work done is of special interest in view of the difficult operating and climatic conditions encountered on this section of the line.

CHAPTER IX.

Events Subsequent to the World War

When the Armistice was signed and it became necessary to turn attention to the problems of peace, it was found that the removal of war business, however gradually accomplished, would reveal a lack of balance in the general organization of the Works. As a consequence of this business being obtained direct from the United States and Allied Governments, the Commercial and Financial Departments remained undeveloped, while the Industrial Department had been enormously increased to take care of the emergencies of war. This lack of balance was particularly noticeable in the Sales Department, as war work had been obtained with practically no solicitation.

In adjusting to meet the new conditions, it was obviously necessary to expand the Commercial Organization so as to be able to obtain the business necessary for greatly enlarged shops and manufacturing facilities. The opportunity for sales was especially attractive in foreign countries where Germany, formerly the most active competitor, had lost ground.

In order to inaugurate a more vigorous selling campaign, the Sales Department, in March, 1919, was reorganized, and two distinct departments were created -a Domestic Sales Department and a Foreign Sales Department. The long established Extra Work Department, with its record of past successes, was abolished; and the work formerly committed to its care was divided between the two Sales Departments. Mr. Grafton Greenough, formerly Vice-President in Charge of Sales, was made Vice-President in Charge of Domestic Sales. Mr. Francois de St. Phalle, who had been connected with the Works since 1903, and who during the War had acted as Manager of Munitions, was appointed Vice-President in Charge of Foreign Sales. Both departments were organized on the basis of zone management, with sections especially devoted to sales in certain determined districts and countries. Twelve direct Baldwin offices were opened in foreign countries, and men of the highest capacity selected and equipped to act as Baldwin Managers in those countries.

On May 19, 1919, Mr. Alba B. Johnson resigned from the presidency. Mr. Johnson first entered the service of the Works as junior clerk on May 14, 1877. He left the following year to enter the employment of the Edge Moor Iron Works of Wilmington, Delaware, returning to The Baldwin Locomotive Works on September 1, 1879. From that time until his resignation, he served the Works continuously; first as assistant to Mr. John H. Converse; as a member of the firm of Burnham, Williams and Company from January 1, 1896; as Vice-President and Treasurer from July 1, 1909, and finally as President from July 1, 1911. Mr. Johnson's contribution to the success of The Baldwin Locomotive Works was steady and important throughout these many years. His efforts to develop the foreign business of the Company were untiring, and his abilities in the executive capacities in which he was engaged were strengthened by an exceptional memory for the facts of important transactions throughout the period of his long service.

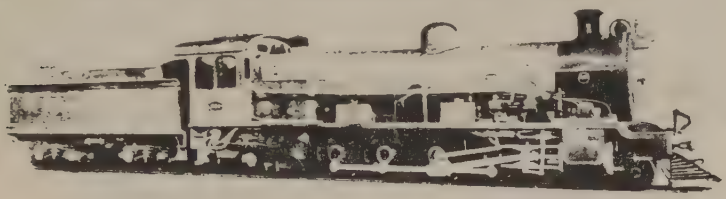
Mr. Johnson was succeeded as President by Mr. S. M. Vauclain. He continued to serve, however, as a member of the Board of Directors.

On May 19, 1919, Mr. William de Krafft was appointed Vice-President in Charge of Finance, and Treasurer. Mr. de Krafft had been connected with the Works since March 29, 1895. After serving in a number of the shop offices, he was transferred to the Purchasing Department, and subsequently to the Financial Department in the Main Office. When the Company was first incorporated, on July 1, 1909, Mr. de Krafft was appointed Secretary and Assistant Treasurer. At the time of the second incorporation, July 1, 1911, he was appointed Secretary and Treasurer, which position he held until his appointment as Vice-President.

Upon the appointment of Mr. de Krafft as Vice-President, Mr. Arthur L. Church, who had been connected with the Works since March, 1886, was appointed Secretary and Assistant Treasurer.

Two orders of special interest, which were filled for export during the winter of 1919-1920, called respectively for 150 locomotives for the Polish Government and 30 for the South African

Railways. The Polish locomotives were of standard gauge, and practically duplicates of the "Pershing" Consolidation engines previously described. The South African locomotives were of three feet six inches gauge, and of the Mountain (4-8-2) type. They had a total weight, exclusive of tender, of 205,100



MOUNTAIN TYPE LOCOMOTIVE
For the South African Rys.
Cylinders, 22½" x 26" Driving Wheels, Diam., 51" Weight, Total Engine, 205,100 lb.

pounds, and were of exceptional capacity in view of the narrow gauge and the restricted clearance limits imposed. They were built in accordance with drawings and specifications furnished by the railway, and the design incorporated plate frames and various other special features. One of these locomotives is illustrated herewith.

CONSOLIDATION TYPE LOCOMOTIVE
For the Roumania State Rys.
Cylinders, 21" x 28" Driving Wheels, Diam., 56" Weight, Total Engine, 167,000 lb.

The year 1920 is further notable for an important European contract covering 25 Consolidation type locomotives for the Roumanian Government. Negotiations for this order were personally carried on by President Vauclain, who made a special trip to Europe to confer with the King of Roumania and high Government officials interested in their country's reconstruction. These locomotives were contracted for on a credit basis, the security being the oil owned by Roumania. Partial payments were made, in fact, in oil itself. The Baldwin Locomotive Works nego-

tiating the sale of this oil for cash. Because of its unique character the negotiations attracted considerable attention all over the world, many considering it a reversion to the ancient system of trade by barter.

Most of these locomotives were designed to burn a combination of inferior coal and fuel oil, but one was built to use fuel oil exclusively in accordance with the system in vogue in the United States.

CONSOLIDATION TYPE LOCOMOTIVE
For the Andaluces Ry., Spain
Cylinders, 19″ x 26″ Driving Wheels, Diam., 55½″ Weight, Total Engine, 135,000 lb.

CONSOLIDATION TYPE LOCOMOTIVE IN SERVICE ON THE ANDALUCES RY., SPAIN

Another European order of importance covered 15 Consolidation type locomotives for the Andaluces Railway of Spain, the first order in several years from that country. The locomotives were designed to burn low grade coal. The report of the

railway covering the actual operation of these locomotives was very favorable. They showed a notable fuel economy over any other locomotives of equal power in the same class of service on the line.

Ten Mallet tank locomotives of special design were constructed for the Bone-Guelma Railway of the French North African Province of Tunis.

MALLET LOCOMOTIVE
For the Bone-Guelma Ry., Tunis
Cylinders, H. P., 13½" x 22", L. P., 21" x 22"
Driving Wheels, Diam., 43¼" Weight, Total Engine, 140,900 lb.

SIX-WHEELED LOCOMOTIVE
For the Federated Malay States Ry.
Cylinders, 16" x 20" Driving Wheels, Diam., 42" Weight, Total Engine, 78,000 lb.

MOGUL TYPE LOCOMOTIVE
For the Federated Malay States Ry.
Cylinders, 14" x 18" Driving Wheels, Diam., 37" Weight, Total Engine, 62,000 Lb.

Twenty locomotives were built for the Federated Malay States in the Far East, based upon the very satisfactory results given by the Pacific type locomotives previously constructed for these railways.

PACIFIC TYPE LOCOMOTIVE
For the Federated Malay States Ry.
Cylinders, 17" x 24" Driving Wheels, Diam., 54" Weight, Total Engine, 114,800 lb.

During 1920, ten switching locomotives were completed for the Pekin-Suiyuan Railway in China. The first train over the new line was hauled by a Baldwin locomotive.

WAITING FOR THE FIRST TRAIN ON THE PEKIN-SUIYUAN RAILWAY

Another important order from the Far East called for 12 locomotives for the South Manchuria Railways. These locomotives were equipped with superheaters, mechanical stokers and other labor-saving devices, and were thoroughly modern in every respect.

Twenty-five Mikado type locomotives were built according to the special design and specifications of the Argentine State Railways. The order specified quick delivery, a stipulation which

PACIFIC TYPE LOCOMOTIVE
For the South Manchuria Rys.
Cylinders, 24" x 26" Driving Wheels, Diam., 69" Weight, Total Engine, 190,000 lb.

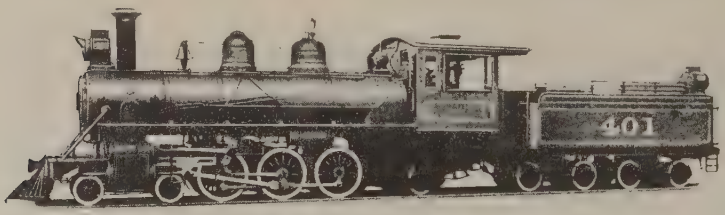
the post-war conditions of transport in the United States made difficult of fulfillment. However, The Baldwin Locomotive Works proved equal to the emergency by pressing into service its fleet of motor trucks in the transportation of materials from distant points. In certain instances material was brought across the entire State of Pennsylvania, from Pittsburgh to Philadelphia, a distance of 357 miles.

BALDWIN TRUCKS TRANSPORTING MATERIAL

These locomotives proved most satisfactory in service and created much comment favorable to locomotives built in the United States. One of them is illustrated below.

MIKADO TYPE LOCOMOTIVE
For the Argentine State Rys.
Cylinders, 18" x 22" Driving Wheels, Diam., 42" Weight, Total Engine, 131,300 lb.

SANTA FE TYPE LOCOMOTIVE
For the Paulista Ry., Brazil
Cylinders, 20" x 22" Driving Wheels, Diam., 42" Weight, Total Engine, 159,600 lb.



PACIFIC TYPE LOCOMOTIVE
For the Noroeste Ry. of Brazil
Cylinders, 15" x 20" Driving Wheels, Diam., 44" Weight, Total Engine, 92,500 lb.

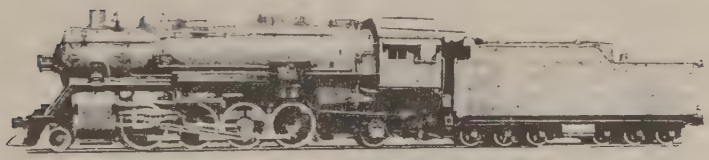
The Paulista Railway of Brazil ordered six Santa Fe (2-10-2) type locomotives for the meter gauge lines, the first locomotives of this type built for South America. They were equipped with superheaters and adhered closely to the best principles of modern design and construction.

The Noroeste of Brazil ordered 10 Pacific type locomotives and 10 Consolidation type locomotives during the year 1920. Al-

though light, these locomotives were modern in every respect and entirely adequate to meet the constantly increasing traffic requirements on the meter gauge lines of Brazil.

Consolidation Type Locomotive
For the United Rys. of Havana, Cuba
Cylinders, 21″ x 28″ Driving Wheels, Diam., 56″ Weight, Total Engine, 169,200 lb.

Pacific Type Locomotive
Atchison, Topeka and Santa Fe Railway
Cylinders, 25″ x 28″ Drivers, Diam., 73″
Weight, Total Engine, 298,170 lb.



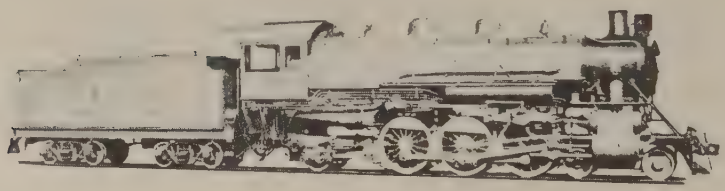
Mikado Type Locomotive
Atchison, Topeka and Santa Fe Railway
Cylinders, 27″ x 32″ Drivers, Diam., 63″
Weight, Total Engine, 317,350 lb.

The falling sugar prices brought about a downward trend in the volume of business in the West Indies. In Cuba, in spite of this fact, considerable business developed in plantation locomotives and in spare parts. Seventeen Consolidation type locomotives were built for the United Railways of Havana, during 1920.

The year 1921 witnessed a severe business depression practically all over the world, and in the United States the railroads purchased only such equipment as was absolutely required. The volume of domestic business therefore was comparatively

Mountain Type Locomotive
Atchison, Topeka and Santa Fe Railway
Cylinders, 28″ x 28″ Drivers, Diam., 69″
Weight, Total Engine, 355,760 lb.

Santa Fe Type Locomotive
Atchison, Topeka and Santa Fe Railway
Cylinders, 30″ x 32″ Drivers, Diam., 63″
Weight, Total Engine, 379,160 lb.



Pacific Type Locomotive
National Railways of Mexico
Cylinders, 25″ x 28″ Drivers, Diam., 67″
Weight, Total Engine, 250,870 lb.

small, and embraced for the entire year only 339 new locomotives and 91 repaired locomotives. The largest of these domestic orders was from the Atchison, Topeka and Santa Fe Railway and covered 50 locomotives divided into four classes—10 each of the Pacific and Santa Fe types, and 15 each of the Mikado

and Mountain types. One of the Santa Fe type locomotives bore the construction number 55,000.

The most interesting development during 1921 was the renewal of business on a reasonably large scale with the railways of Mexico. Early in the year, after an investigation of conditions in that country, it was determined to establish a Baldwin branch office in Mexico City, which was placed in charge of Mr. Paul G. Cheatham.

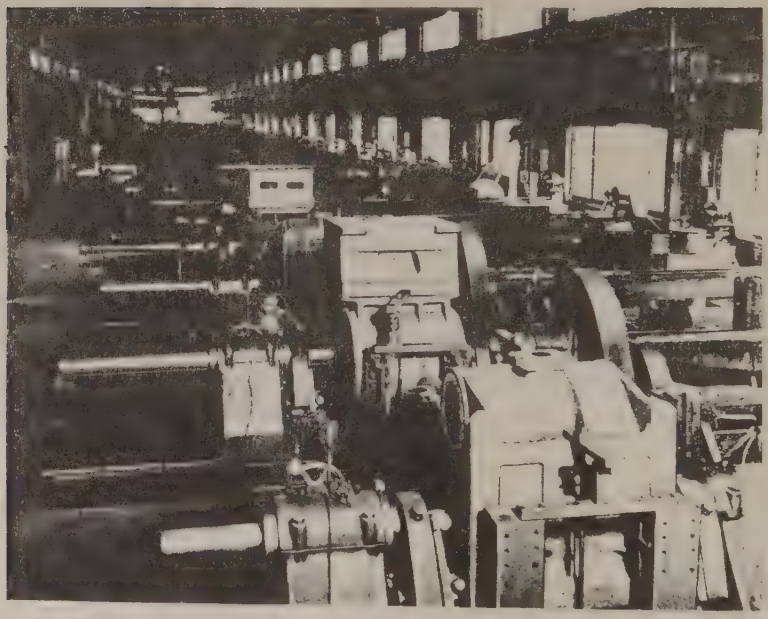
MIKADO TYPE LOCOMOTIVE
National Railways of Mexico
Cylinders, 25" x 30" Drivers, Diam., 57"
Weight, Total Engine, 270,000 lb.

CONSOLIDATION TYPE LOCOMOTIVE
National Railways of Mexico
Cylinders, 21" x 28" Drivers, Diam., 55"
Weight, Total Engine, 174,960 lb.

President S. M. Vauclain made a trip to Mexico City early in the month of August, accompanied by Mr. Grafton Greenough, Vice-President in Charge of Domestic Sales, and Mr. Morris Bockius, Chief Counsel. The party was cordially received by President Obregon, who encouraged our negotiations with the National Railways of Mexico. The total number of locomotives ordered by these railways during the year was 83, divided as fol-

lows: 20 Pacific type for passenger service, 23 Mikado type for heavy freight service and 20 standard gauge and 20 narrow gauge Consolidation type, also for freight service.

CONSOLIDATION TYPE LOCOMOTIVE
Mexican Railway
Cylinders, 22" x 28" Drivers, Diam., 51"
Weight, Total Engine, 191,700 lb.



CYLINDER SHOP, EDDYSTONE

In addition to the locomotives for the National Railways of Mexico, 11 of the Consolidation type were ordered by the Mexican Railway and seven by various industrial concerns,

JIG FOR THE ERECTION OF PLATE FRAMES

JIG FOR THE ERECTION OF BAR FRAMES

making a total of 103 ordered for service in Mexico during the year. The locomotives for the Mexican Railway were built in a remarkably short space of time, as the order was received on May 23rd, and the last engine was shipped on July 1st. These engines were of special interest, and are illustrated on page 152.

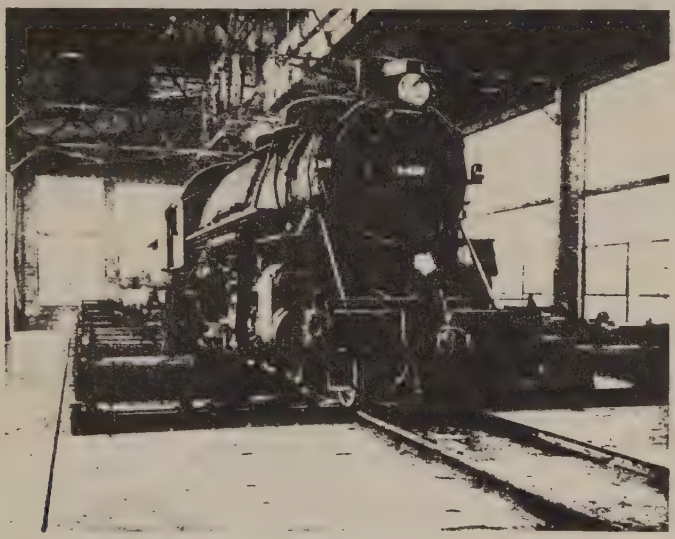
Electric locomotives built during the year 1921 were confined to the small mining and industrial types.

In the Manufacturing Department the outstanding features of 1921 were the installation of a new cylinder shop at the Eddystone Plant and the perfecting of a device for speed and accuracy in erecting locomotives. Under the supervision of Mr. J. P. Sykes, Senior Vice-President in Charge of Manufacture, the new cylinder shop was located in the buildings originally belonging to the Eddystone Ammunition Corporation. Building No. 1 was admirably suited for the purpose, its dimensions of 750 by 425 feet not only insuring ample cylinder-storage space, but also allowing room for the machining of the various cylinder components. The arrangement of shop machinery allows room for a system of railway tracks and motor truck roads inside the buildings. All machines are of modern design, driven by electric motors, while overhead cranes serve all parts of the shop, and make possible the most scientific system of routing the work through the various machine operations.

The erecting shop facilities were greatly improved by the installation of a device to simplify the assembling of locomotives. This device consists of an adjustable form, or "jig," which can be set for the correct alinement of frames for any size or type of locomotive, and for any gauge of track. Where previously the correct lining up of frames called for a large measure of personal skill, the new system makes the operation mechanically exact without special knowledge on the part of the workman. It thus economizes time and insures accuracy. The importance of this system can be appreciated when it is remembered that the correct alinement of locomotive frames also means the correct alinement of the entire machine.

Under the able leadership of Mr. Sykes, improvements similar to those effected in the erecting shop were carried into the other departments of the Plant. While The Baldwin Loco-

motive Works had always excelled in speed of production, this speed was materially increased by reason of the improvements noted above, and greater accuracy was at the same time assured. The year 1921 therefore showed a marked advance in the mechanical departments of the Works, this advance logically following the world-wide sales policy of close attention to the individual requirements of all customers.

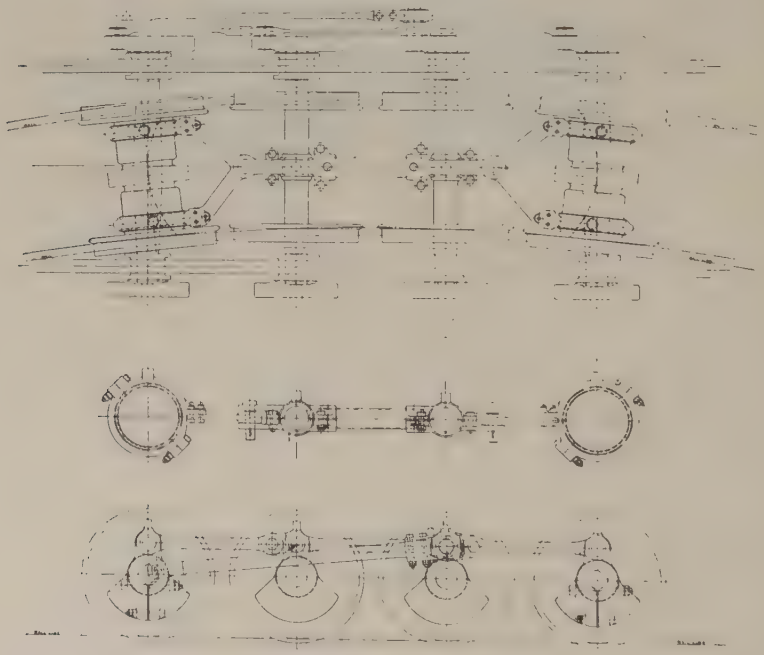


Weighing a Locomotive

Another important addition to the equipment of the Eddystone Plant during this year, was a scale for weighing locomotives, which was completed on February 8, and which unquestionably has yet to be surpassed in size and novelty of construction. It comprises a platform track scale of immense proportions, 24 individual wheel scales, concrete scale foundations of massive construction, and a suitable building which covers and protects the scale and its mechanism. The large scale is composed of six sections, each designed to carry a theoretical concentrated load of 150 tons, making a total capacity of 900 tons with a working capacity of 450 tons. With this equipment, accurate total and distributed weights of the largest locomotives can be obtained.

The "Rushton Radial Driving Wheel," designed by Mr. Kenneth Rushton, then Vice-President in Charge of Engineering, was applied to several Consolidation type locomotives built for the Guayaquil & Quito Ry. of Ecuador, in 1921. This device is so arranged as to hold the driving axles in rigid alinement, while at the same time it allows a radial deflection of the front and back pairs of driving wheels, so that sharp curves can be easily traversed. This construction is applicable to outside-frame locomotives only.

Mr. Kenneth Rushton died suddenly on September second, 1921, after a short illness, and at the age of 60 years. His service with The Baldwin Locomotive Works dated from 1883, and during this term of nearly 40 years he inaugurated many improvements in locomotive design and patented various useful devices. The best known of these is the Rushton Trailing Truck, designed for use under a deep, wide firebox, placed back of the driving



RUSHTON RADIAL DRIVING WHEEL

wheels. With this construction increased steaming capacity, so essential in a high-power locomotive, was obtained.

In order to analyze the business situation in the foreign field, several of the Foreign Sales officers were sent personally to investigate conditions. Mr. F. de St. Phalle, Vice-President in Charge of Foreign Sales, made two comprehensive trips, one covering South America, and the other Europe. On this latter

KENNETH RUSHTON

trip he was accompanied by Mr. A. W. Hinger, Sales Manager for the European District. Mr. N. W. Sample, Jr., Sales Manager for the Far East Section, made a tour covering the principal countries of the Far East.

European business in 1921 was practically at a standstill, owing to unsettled political and financial conditions. In the Far East, China labored under famine and civil strife, conditions which accentuated the needs of her transportation system. The Pekin-Hankow Railway purchased from The Baldwin Locomotive Works 30 Prairie (2-6-2) type locomotives, this type

PRAIRIE TYPE LOCOMOTIVE FOR THE PEKIN-HANKOW RY., CHINA
Cylinders, 20″ x 26″ Driving Wheels, Diam., 59″ Weight, Total Engine, 154,600 lb.

GASOLINE LOCOMOTIVE FOR DINGER SUGAR MILL CO., JAVA

BALDWIN-WESTINGHOUSE LOCOMOTIVE
For the Chilean State Ry.

BALDWIN-WESTINGHOUSE EXPRESS LOCOMOTIVE ON THE CHILEAN STATE RAILWAYS

TEN-WHEELED LOCOMOTIVE
For the Federaux de l'Est Bresilien, Brazil
Cylinders, 16" x 20" Driving Wheels, Diam., 45" Weight, Total Engine, 84,700 lb.

TEN-WHEELED LOCOMOTIVE
For the Great Western Railway, Brazil
Cylinders, 16½" x 20" Driving Wheels, Diam., 42" Weight, Total Engine, 82,200 lb.

BALDWIN-WESTINGHOUSE FREIGHT LOCOMOTIVE
Chilean State Rys.

being especially adapted to the prompt movement of the miscellaneous traffic on its lines. It has been demonstrated that locomotives of Baldwin design are particularly adapted to service on Chinese railways, because of the similarity of topography and the great distances in China and the United States.

Transportation activities in Japan were centered on street railways and interurban projects, Baldwin electric motor trucks being in steady demand.

Business in the East Indies consisted principally of engineering specialties and a Baldwin internal combustion locomotive for a sugar mill in Java.

The record of orders for 1921 indicated that the countries of South America were recovering from the abnormal business conditions more quickly than those of the Eastern Hemisphere.

In Chile, a step forward in the electrification project was

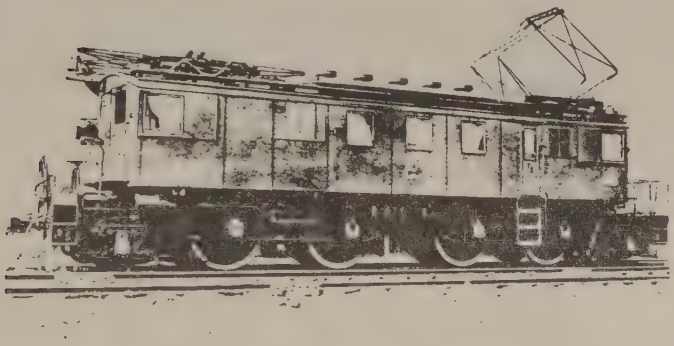
MIKADO TYPE LOCOMOTIVE
For the Sorocabana Ry., Brazil
Cylinders, 19" x 20" Driving Wheels, Diam., 41¾" Weight, Total Engine, 127,000 lb.

made by placing an order for 39 Baldwin-Westinghouse locomotives, and awarding a contract for the electrification of 144 miles of main line track. This operation was intended to relieve the heavy pressure of traffic, and to help solve the fuel and freight problems which were becoming most difficult. No doubt in the near future the electrification will be extended to other lines of the State system.

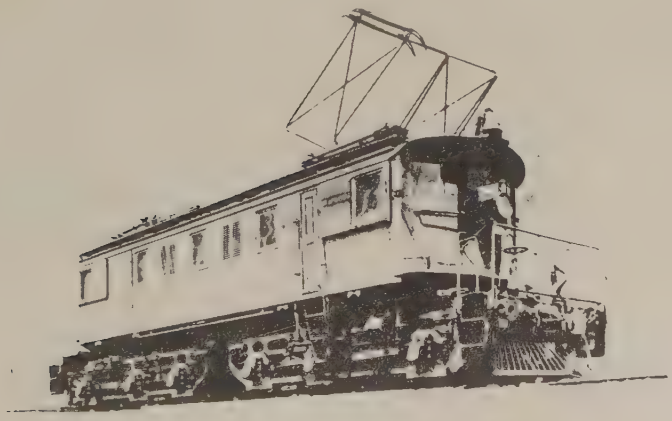
Brazil, always in the fore in railroad affairs, added to the equipment of its railways certain fine examples of Baldwin locomotives. Seventeen ten-wheeled type locomotives were constructed for the Cie. de F. Federaux de l'Est Bresilien, and four of the same type for the Great Western Railway.

The Sorocabana Railway ordered 10 Mikado type locomotives to augment its unusually fine equipment of modern power.

During the year the Paulista Railway placed in service the first electric locomotives of large size in Brazil, when it opened to traffic the line between Jundiahy and Louveria upon the completion of electrification between these two points.



BALDWIN-WESTINGHOUSE ELECTRIC PASSENGER LOCOMOTIVE
For the Paulista Ry., Brazil



BALDWIN-WESTINGHOUSE ELECTRIC FREIGHT LOCOMOTIVE
For the Paulista Ry., Brazil

This electrification project calls for the use of electric power between Jundiahy and Campinas, a distance of 28 miles, and the extension of the system to Sao Carlos, a distance of 100 miles, the terminus of the meter gauge lines.

SANTA FE TYPE LOCOMOTIVE
For the Argentine State Rys.
Cylinders, 22" x 24" Driving Wheels, Diam., 48" Weight, Total Engine, 195,800 lb.

MOUNTAIN TYPE LOCOMOTIVE
For the Argentine State Rys.
Cylinders, 19" x 24" Driving Wheels, Diam., 50" Weight, Total Engine, 170,850 lb.

PACIFIC TYPE LOCOMOTIVE
For the Argentine State Rys.
Cylinders, 20" x 26" Driving Wheels, Diam., 60" Weight, Total Engine, 170,000 lb.

The first Baldwin-Westinghouse electric locomotives ordered by this railway comprised two of the 2-4-0+0-4-2 type, weighing 140 tons, for passenger service, and two of the 0-6-0+0-6-0 type, weighing 117 tons, for freight service.

The largest foreign order for the year was received from the Argentine State Railways and covered 10 Santa Fe type; 50 Mountain type; and 25 Pacific type locomotives, together with a large quantity of spare parts and miscellaneous engineering specialties. The locomotives are illustrated on page 162.

This business was negotiated on an unusual credit basis whereby the State Railways were loaned 30% in cash on the total value of the order. This method of financing met with considerable criticism in the United States, but its wisdom has been amply demonstrated. Through this order The Baldwin Locomotive Works received business approximating $4,000,000, and has firmly established itself with a customer of the highest standing.

MALLET TANK LOCOMOTIVE
For the Ferrocarril del Sur, Colombia

The Republic of Colombia received a credit of $2,000,000, and from this fund were purchased the first Mallet locomotives in service in that country. These were of the 2-6-6-2 type, illustrated above.

In the Fall of 1921, the Southern Pacific Company ordered 50 heavy freight locomotives of the 2-10-2 type. These locomotives were finished in the Spring of the following year, but as the Railroad Company was not in immediate need of addi-

[illegible]
DRIVERS, DIAM., 63 [illegible] WEIGHT, TOTAL [illegible], 308,000

tional power, they were held at the Works until the entire 50 had been completed. Mr. Vauclain saw in this an opportunity to create a demonstration by shipping a group of these locomotives across the Continent in a single train. This train, consisting of 20 of the new engines in addition to the necessary propelling locomotives, was known as the "Prosperity Special." It left the Eddystone Plant on May 26th, 1922, and was moved

THE "PROSPERITY SPECIAL" LEAVING EDDYSTONE

over the Pennsylvania System to East St. Louis and thence over the St. Louis-Southwestern to Corsicana, Texas, where it was delivered to the Southern Pacific. The train was then hauled to Los Angeles, California, reaching its destination on July 4, after covering 3743 miles. It was given widespread publicity by the press and was viewed, while en route, by many thousands of people.

On July 1, 1922, Mr. John P. Sykes was appointed Senior Vice-President in Charge of Plants and Manufacture, and five new Vice-Presidents were appointed as follows:

Mr. Chas. A. Bourgeois, in Charge of Manufacture. Mr. Bourgeois had entered the service of the Works in 1887 and was holding the position of Works Manager at the time of his appointment as Vice-President.

Mr. Jacques L. Vauclain, in Charge of Equipment. Mr. Vauclain had entered the service of the Company on December 10, 1906, serving in various shop departments. He was assistant to Mr. Sykes at the time of his appointment.

Mikado Type Locomotive for the Patagonia Railways, Argentina

Mr. Harry Glaenzer, in Charge of Engineering. Mr. Glaenzer had been connected with the Engineering Department since January, 1905, and was in charge of locomotive design when appointed Vice-President.

Mr. William A. Russell, in Charge of Purchasing. Mr. Russell had been connected with the Works since September, 1897, and was Purchasing Agent at the time of his appointment.

Mr. Henry V. Wille, Consulting Vice-President Concerning Engineering and Metallurgy. Mr. Wille entered the service of the Company in 1893, and was in general charge of Tests and Inspection at the time of his appointment.

During the visit made by Mr. St. Phalle to Argentina in 1921, negotiations were begun looking to the development of

the National Railways in Patagonia. Although the order for the first locomotives was given to foreign competitors, the Government gave a supplementary order in May, 1922, for 25 locomotives of the Mikado type, 75 cm. gauge, to The Baldwin Locomotive Works, in order that the line could be put in operation before the close of the then existing administration. The completed locomotives were shipped in forty days from the receipt of the official order.

Shops of the Cuba Northern Ry.

In addition to large orders for spare parts and materials, eight Mountain type locomotives and one Pacific type locomotive were built for the Argentine State Railways.

Early in 1922 The Baldwin Locomotive Works received a contract from the Cuba Northern Railway for the construction of a railway repair shop and roundhouse at Moron, Cuba. This project included a locomotive repair shop, a coach and car repair shop, power plant, foundry, smith shop, flue shop and roundhouse. The Baldwin Locomotive Works prepared plans for these shops, placed all orders for materials and supervised their construction.

Two Mikado type locomotives, the first Baldwin locomotives sold in Siam, were constructed during 1922 for the Siam State Railways.

The sale of electric trucks to Japan during the first six months of 1922, gave promise of satisfactory business with the Orient. During that period orders were received for approximately 150 electric trucks.

MIKADO TYPE LOCOMOTIVE
For the Siam State Rys.
Cylinders, 17" x 24" Driving Wheels, Diam., 43.0" Weight, Total Engine, 118,600 lb.

ONE OF 30 CARS EQUIPPED WITH BALDWIN TRUCKS
On the Tokio Municipal Electric Ry., Japan

The first electric locomotives of the type generally used in the United States, to operate on the Japanese trunk lines, were the Baldwin-Westinghouse locomotives on the Chichibu Railway. Five such locomotives, to handle mixed freight and passenger trains, were shipped in October, 1922.

Two Baldwin-Westinghouse locomotives were constructed during the year for the Imperial Government Railways of Japan, and are now in local freight service near Tokyo.

In July, 1922, 25 locomotives, duplicates of the Consolidations purchased in 1919, were ordered by the Polish State Railways. These were shipped to Danzig for re-erection there under the direction of the Polish Government.

A marked improvement in domestic business became noticeable during the summer of 1922, when trunk line railroads began to place motive power orders on a large scale. Conspicuous among these was an order for 100 Decapod (2-10-0) type locomotives, placed by the Pennsylvania System in August. In

Baldwin-Westinghouse Electric Locomotive
Operating on the Chichibu Ry., Japan

January, 1923, before all of these locomotives had been delivered, 100 duplicates were ordered, to be followed by 275 more in February, making a total of 475 locomotives, all of the same class, for this one railroad system. Delivery of all these was scheduled before the close of 1923. These locomotives were built in accordance with drawings and specifications furnished by the Railroad Company, and were equipped with superheaters, feed-water heaters and stokers. They were designed to cut off at 50 per cent of the stroke when developing full tractive force; a plan that effected considerable economy in fuel and water

consumption when operating at slow speeds. An illustration of one of these locomotives is presented on the next page.

Other important orders placed during the Fall of 1922 included one from the Atchison, Topeka and Santa Fe Railway for 59 locomotives of four different types, and one from the St. Louis-San Francisco Railway for 50 locomotives of the Mikado (2-8-2) and Mountain (4-8-2) types. The last named were in-

Re-erecting Locomotives at Danzig for the Polish State Railways

tended for passenger service, and a number of them were placed on the run between St. Louis and Oklahoma City, covering the 542 miles each way without changing engines.

In October, 1922, the New York, New Haven and Hartford Railroad ordered 12 Baldwin-Westinghouse locomotives of the 2-6-2 + 2-6-2 type, for heavy fast passenger service between New York and New Haven. These locomotives were closely similar to five which had been built for the same kind of service in 1919. In the new locomotives the longitudinal frames for each group of wheels were cast in one piece with the end bumpers and transverse braces. Each casting weighed about 18,000 pounds, and the

one-piece construction avoided a large amount of machining and fitting which are necessary in a built-up frame.

Early in 1923, the Great Northern Railway ordered 58 locomotives; 28 of the Mountain type for passenger service, and 30 of the 2-10-2 type for freight service. Some of the Mountain type locomotives were equipped for burning oil and some for coal, the latter having mechanical stokers; while all of the

Decapod Type Locomotive, Pennsylvania System
Cylinders, 30½" x 32" Drivers, Diam., 62"
Weight, Total Engine, 386,100 lb.

Mountain Type Locomotive, St. Louis-San Francisco Ry.
Cylinders, 28" x 28" Drivers, Diam., 69"
Weight, Total Engine, 339,800 lb.

2-10-2 type locomotives were oil burners. Another important order placed during this year, covered 50 locomotives of the 2-10-2 type for the Baltimore and Ohio Railroad. These locomotives were among the heaviest of their type, and had the largest tenders built up to that time by The Baldwin Locomotive Works. These tenders were carried on two six-wheeled trucks and were of the Vanderbilt type, having capacity for 23 tons of coal and 15,800 gallons of water.

Late in 1923, 25 Consolidation type locomotives for heavy freight service were built for the Philadelphia and Reading Ry. These locomotives had wide firebox boilers of the Wootten type equipped to burn a mixture of fine anthracite and bituminous

Mountain Type Locomotive, Great Northern Ry.
Cylinders, 29″ x 28″ Drivers, Diam., 73″
Weight, Total Engine, 357,000 lb.

2-10-2 Type Locomotive, Great Northern Ry.
Cylinders, 31″ x 32″ Drivers, Diam., 63″
Weight, Total Engine, 422,340 lb.

2-10-2 Type Locomotive, Baltimore and Ohio Railroad
Cylinders, 30″ x 32″ Drivers, Diam., 64″
Weight, Total Engine, 436,510 lb.

Consolidation Type Locomotive, Philadelphia and Reading Ry
Cylinders, 27″ x 32″ Drivers, Diam., 61½″
Weight, Total Engine, 314,950 lb.

coal, and were, at that time, the heaviest with this wheel arrangement built at these Works.

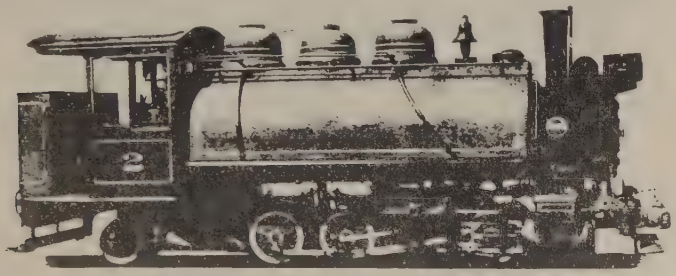
The Great Northern, Baltimore and Ohio, and Philadelphia and Reading locomotives, are illustrated on the previous page.

Loading the "Presidential" Locomotive at Eddystone

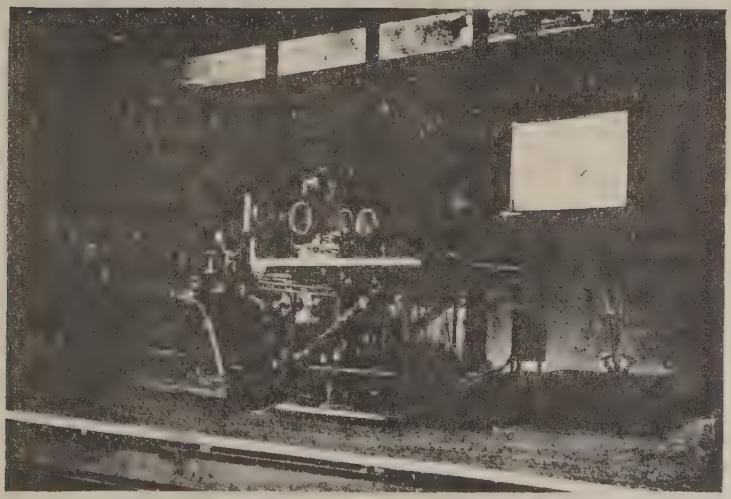
Tank Cars for the Argentine State Rys.

On August 18, 1923, a Baldwin Pacific type locomotive built for the Argentine State Railways was loaded aboard steamer at the Eddystone docks. This locomotive was specially decorated, its cab fittings and jacket bands being polished and nickeled. It was said to be the most handsomely finished locomotive ever turned out by the Works. The locomotive had been selected to haul the inaugural train of the new Argentine President.

MALLET LOCOMOTIVE
For the Northwestern Railway of India
Cylinders, 19″ and 29½″ x 30″ Driving Wheels, Diam., 52″ Weight, Total Engine, 274,000 lb

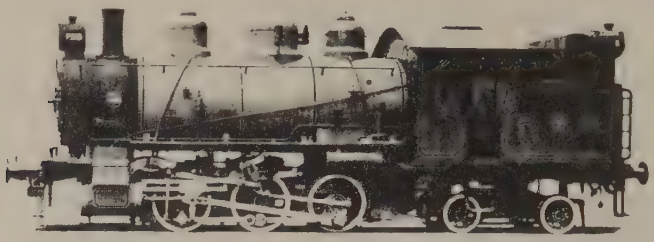


EIGHT-COUPLED SADDLE TANK LOCOMOTIVE
For the Cyprus Mines Corporation (Island of Cyprus)
Cylinders, 11″ x 14″ Driving Wheels, Diam., 26″ Weight, Total Engine, 52,000 lb.



INTERIOR VIEW OF DYNAMOMETER CAR

By means of a special sling the "Presidential," weighing 75 tons, was slung on board and lashed on deck. This shipment was unique in that it was the first time that a locomotive completely assembled and ready for service had been shipped from a United States port.



INDUSTRIAL LOCOMOTIVE
For the Punjab Public Works Department, India
Cylinders, 17" x 24" Driving Wheels, Diam., 42" Weight, Total Engine, 153,000 lb.

STEAM CAR FOR THE AMERICAN RAILROAD OF PORTO RICO

An important engineering specialty order during the year covered 50 oil-tank cars for the Argentine State Railways.

During 1922-23, 25 Mikado type locomotives were ordered by the Chilean State Railways for service on their meter gauge lines. Following the successful shipment of the Argentine "Presidential" locomotive, a number of these locomotives were loaded on steamer at Eddystone and shipped to Valparaiso as a deck load. Others were shipped in the hold, locomotives and tenders complete, as was done during the War with the shipment of some of the Pershing locomotives to France.

An interesting engineering specialty order negotiated during the year was for a dynamometer car for the Argentine State

Railways. This car was built by the Middletown Car Company and the equipment was manufactured and installed by the Burr Co. In line with the growing practice of shipping railway rolling stock fully assembled, the car was boxed and shipped as a deck load. Its interior is shown on page 173.

Late in 1923 an eight-coupled saddle tank locomotive, with a rear truck, was built for the Cyprus Mines Corporation, Island of Cyprus. It is illustrated on page 173. This was the second Baldwin locomotive purchased by this company, the first having been constructed in 1921.

During 1923 a Mallet (2-6-6-2) type locomotive was constructed for service on the heavy grade section of the North Western Railway of India. It embodied the best points of Ameri-

Electric Truck for Hanshin Electric Railway, Japan

can design as adapted to the restrictions of the India railway system, which include a weight limitation of 18 gross tons per axle. This locomotive is illustrated on page 173.

An industrial locomotive of the 0-6-4 type, illustrated on page 174, was built for the Punjab Public Works Department, India. This locomotive was specially designed to meet exacting conditions of service.

An interesting order, completed during the latter part of 1923, comprised two steam passenger cars for the American Railroad Company of Porto-Rico, and illustrated on page 174. These cars had a length of 58 feet 2 inches, weighed 87,000 pounds and had a seating capacity of 46 persons.

A summary made at the close of 1923 showed that nearly 700 electric trucks had been sold to Japan since 1912. During that period, The Baldwin Locomotive Works supplied several Japanese electric railways with Baldwin trucks exclusively, repeat orders being taken year after year.

CHAPTER X

Facilities and Production

At the present time comprehensive plans for the improvement of the Works are being carried out. The latest additions to the Eddystone Plant include a pipe and jacket shop, 200 by 350 feet in size, with 70,000 square feet of floor space, and a tank shop having over-all dimensions of 145 by 860 feet. The area covered by this building is 118,700 square feet, of which 8,500 square feet are allotted to power, leaving 110,200 square feet for shop work.

During the past two years the Baldwin field service has been particularly active in obtaining for clients engineering products not of Baldwin manufacture, and in some cases not immediately related to the locomotive business. This special service includes commodities, machinery and tools especially adapted to railway and industrial operations, general mechanical supplies, and machine and hand tools for shops. In addition sales have been consummated for cane cars, oil-tank cars, weed destroyers, cranes, tanks, track layers and miscellaneous railway and plantation material, as well as for the construction of repair shops, roundhouses, fuel supply stations and bridges. Several large orders were taken for fuel and for lubricating oil.

In this connection, special reference should be made to the shipping and receiving facilities, both domestic and foreign, which have been developed by The Baldwin Locomotive Works. The Eddystone Plant, where locomotives are erected and prepared for shipment, has track connection with three important railways. The Washington main line and a branch of the Pennsylvania Railroad System, the main line of the Baltimore & Ohio Railroad, and the Philadelphia & Reading Railway all run directly to the Plant, and connect with a system of industrial railways covering all material yards, shops and docks. The Baldwin Locomotive Works is thus not only fitted with full facilities for railway and deep water shipping, but also for the receiving of materials direct from all parts of the country or from foreign ports.

The Eddystone Plant is located on the west bank of the Delaware River about 14 miles below the City of Philadelphia, which stands second to New York only among the ports of

the United States, the total movement of freight through the port in 1922 amounting to 11,486,599 tons. To accommodate this traffic the Delaware has been dredged to provide a ship channel 800 feet in width and 35 feet in depth at low water. At Eddystone the channel lies about 2,000 feet off shore. In 1915, when the port facilities at Eddystone were planned, Crum Creek, about 150 feet wide and from two to six feet deep, flowed through the land selected as the development site, which was low and marshy, being under water at high tide. In general terms the project contemplated the diversion of Crum Creek to a new channel farther to the northward, the reclamation of the marshy area through which it formerly flowed, the construction upon the reclaimed land of a system of wharves with suitable storage yards and railroad connections, and the provision of a turning basin and a dredged channel affording access from the wharves to the ship channel as well as ample space for maneuvering vessels at the docks.

Reference to the plan of the Eddystone Works as thus far developed, which appears on the following page, will serve to fix in mind the features of this installation as well as the general layout of the Plant and its location with reference to the railroads running through or adjacent to it.

Mention has been made of the wharf built during the War, adjoining the plant which was leased to the Eddystone Ammunition Corporation. The northeast front of this wharf is 560 feet long, and is served by one gantry portal crane of 50 tons capacity and one of 75 tons capacity. The southeast front, 640 feet in length, is used for package freight which can be loaded by ship's tackle. Both fronts are served by adequate trackage. Sea-going steamers can thus be loaded at the Plant, for direct shipment to any foreign port.

These docking facilities, which will be increased as occasion requires, constitute the nucleus of a modern loading port at Eddystone. They have been provided in accordance with the policy of the Works to offer the most improved and complete service possible. The Branch Offices and Agencies of the Company, listed on page 185, are so located as to cover the world's territory to the best possible advantage, and are prepared to

Plan View of Eddystone Plant, 1924, Showing Railroad Connections and Docking Facilities

render the most prompt and efficient service. This service includes the superintendence of shipment under the expert and individual attention of a specially organized shipping department and the erection and trial of locomotives on arrival at their destination.

The illustration below shows the loading of locomotives on the steamship "Kosciuszko," and is interesting for the reason that this vessel flies the flag of the Polish Republic, and was the first steamer of Polish registry to clear from any

LOADING THE "KOSCIUSZKO," THE FIRST STEAMER FLYING THE FLAG OF THE REPUBLIC OF POLAND TO VISIT ANY AMERICAN PORT

American port. She docked at Eddystone, December 1, 1919, and departed December 11, having loaded twelve locomotives for the Polish Government. Shortly thereafter she sailed direct for Danzig, the newly acquired Polish port. Two other photographs, taken on the wharf, show steamers docked for loading and illustrate the crane equipment.

Philadelphia's location is peculiarly favorable, in that it is in proximity to the principal coal mining and steel manufacturing sections of the country. The City, moreover, has a large permanent population of skilled mechanics, engaged in machine and engine building, thus giving an abundant force of expert workmen from which to draw when necessary.

EDDYSTONE DOCKS. LOADING "MIKADO" LOCOMOTIVES FOR CHILE

LOADING ELECTRIC LOCOMOTIVES AT EDDYSTONE FOR THE CHILEAN STATE RAILWAYS

The Works are fully equipped to build all types of locomotives and to supply locomotive duplicate and repair parts of every description. With the exception of the boiler and tank plates, chilled wheels, boiler tubes and special patented appliances, all parts of locomotives and tenders are made in the main or adjunct plants from the raw materials. The Works are also prepared to furnish such general engineering supplies and equipment as can be manufactured in a large locomotive-building plant.

Beginning with "Old Ironsides," built in 1831-32, consecutive construction numbers have been applied to the locomotives built at these Works. The growth of the business is indicated by the following statement, giving the years for the completion of locomotives numbered in even thousands:

No.	1,000, 1861	No.	20,000, 1902	No.	39,000, 1912
"	2,000, 1869	"	21,000, 1902	"	40,000, 1913
"	3,000, 1872	"	22,000, 1903	"	41,000, 1913
"	4,000, 1876	"	23,000, 1903	"	42,000, 1915
"	5,000, 1880	"	24,000, 1904	"	43,000, 1916
"	6,000, 1882	"	25,000, 1905	"	44,000, 1916
"	7,000, 1883	"	26,000, 1905	"	45,000, 1917
"	8,000, 1886	"	27,000, 1905	"	46,000, 1917
"	9,000, 1888	"	28,000, 1906	"	47,000, 1917
"	10,000, 1889	"	29,000, 1906	"	48,000, 1918
"	11,000, 1890	"	30,000, 1907	"	49,000, 1918
"	12,000, 1891	"	31,000, 1907	"	50,000, 1918
"	13,000, 1892	"	32,000, 1907	"	51,000, 1918
"	14,000, 1894	"	33,000, 1908	"	52,000, 1919
"	15,000, 1896	"	34,000, 1909	"	53,000, 1920
"	16,000, 1898	"	35,000, 1910	"	54,000, 1920
"	17,000, 1899	"	36,000, 1911	"	55,000, 1921
"	18,000, 1900	"	37,000, 1911	"	56,000, 1923
"	19,000, 1901	"	38,000, 1912	"	57,000, 1923

The production during the years 1832-1923 was as follows:

Year	Locomotives	Year	Locomotives	Year	Locomotives
1832	1	1863	96	1894	313
1833	0	1864	130	1895	401
1834	5	1865	115	1896	547
1835	14	1866	118	1897	501
1836	40	1867	127	1898	755
1837	40	1868	124	1899	901
1838	23	1869	235	1900	1217
1839	26	1870	280	1901	1375
1840	9	1871	331	1902	1533
1841	8	1872	422	1903	2022
1842	14	1873	437	1904	1485
1843	12	1874	205	1905	2250
1844	22	1875	130	1906	2666
1845	27	1876	232	1907	2655
1846	42	1877	185	1908	617
1847	39	1878	292	1909	1024
1848	20	1879	298	1910	1675
1849	30	1880	517	1911	1606
1850	37	1881	554	1912	1618
1851	50	1882	563	1913	2061
1852	49	1883	557	1914	804
1853	60	1884	429	1915	867
1854	62	1885	242	1916	1989
1855	47	1886	550	1917	2737
1856	59	1887	653	1918	3580
1857	66	1888	737	1919	1722
1858	33	1889	827	1920	1534
1859	70	1890	946	1921	969
1860	83	1891	899	1922	684
1861	40	1892	731	1923	1696
1862	75	1893	772		

The magnitude of the present organization and plant is indicated by the following figures:

Number of men employed		21,500
Hours of labor, per man, per day		10
Principal departments run continuously, hours per day		23
Horse-power employed	Steam engines	16,700
	Oil engines	3,400
Electric power purchased (horse-power)		9,500
Number of buildings comprised in the Works		185
Acreage comprised in the Works	Philadelphia	19.585
	Eddystone	616.186
Acreage of floor space comprised in buildings		176.9
Horse-power of electric motors employed for power transmission, aggregate		63,000
Number of incandescent electric lamps in service		15,000
Number of electric motors in service		3,560
Industrial railway, Eddystone Plant—		
Miles of standard gauge track		26
" " narrow " "		4.51
Locomotives, steam, standard gauge		9
" " narrow "		6
" gasoline " "		2
Freight cars, standard gauge		35
Dump " " "		20
Freight cars, narrow "		49
Number of locomotive cranes in service		21
" " motor trucks in service		18
Consumption of coal, in net tons, per week, about		4,200
" " iron and steel, in net tons, per week, about		6,500

With a complete organization and the most modern equipment, and with ample room for future expansion, The Baldwin Locomotive Works are fully prepared to meet any demands, either domestic or foreign, which may be made upon them.

Exportation of Baldwin Locomotives Chronologically Arranged

Cuba	1838	Venezuela	1893
Austria	1841	China	1897
Germany	1845	Barbados	1898
Mexico	1856	Denmark	1898
Trinidad	1856	Soudan	1898
Brazil	1862	India	1899
Argentina	1869	France	1899
Peru	1869	Holland	1899
Nicaragua	1870	Algeria	1899
Russia	1872	British East Africa	1899
Canada	1873	Manchuria	1900
Finland	1873	Ireland	1900
Chile	1874	Belgium	1900
Spain	1874	Tunis	1900
Costa Rica	1875	Dutch Guiana	1901
New South Wales	1877	Western Australia	1901
Queensland	1877	Korea	1901
Norway	1877	Scotland	1902
New Zealand	1877	Philippines	1906
Victoria	1877	Haiti	1907
Italy	1878	Martinique	1909
Guatemala	1879	Java	1910
Hawaii	1879	Fiji Islands	1910
Jamaica	1879	Sumatra	1910
Porto Rico	1879	Honduras	1913
Ecuador	1880	Portuguese E. Africa	1914
Panama	1880	Morocco	1915
South Australia	1880	Belgian Congo	1915
San Domingo	1883	Madagascar	1916
Japan	1887	Mesopotamia	1917
San Salvador	1889	Greece	1917
Colombia	1889	Burma	1917
Newfoundland	1889	Federat'd Malay States	1918
Uruguay	1889	Poland	1919
Egypt	1890	Portuguese W. Africa	1920
Syria	1890	Celebes	1920
Sweden	1891	Roumania	1920
South Africa	1891	Cyprus	1921
Bolivia	1893	Siam	1923

The Baldwin Locomotive Works

GENERAL OFFICES OF THE COMPANY, 500 NORTH BROAD STREET, PHILADELPHIA

FOREIGN OFFICES

1. *Argentine Republic*
WALLACE R. LEE, Paseo Colon 185, Buenos Aires
2. *Brazil*
C. H. CRAWFORD, Rua da Alfandega 5, Rio de Janeiro
3. *Chile*
C. R. CULLEN, Edificio Ariztia, Santiago
4. *Colombia and Panama*
A. B. HARDIE, Bogota, Colombia
5. *Cuba, Jamaica and Central America*
G. R. PEREZ, 520 National Bank of Cuba Bldg., Havana
6. *Malaysia*
J. M. WRIGHT, Nillmy Bldg., Bandoeng, Java
7. *France and Spain*
P. NEGRIER, 14 Rue Duphot, Paris
8. *Great Britain*
R. P. C. SANDERSON, 54 Victoria St., London, S. W. 1.
9. *India*
F. T. SLAYTON, Temple Chambers, Old Post Office St., Calcutta
10. *Northeastern Europe*
FRANK W. MORSE, Krolewska 1, Warsaw, Poland
11. *Peru*
C. R. CULLEN, Edificio Italia, Lima
12. *Porto Rico, Santo Domingo and Venezuela*
R. CARRION, Bank of Nova Scotia Bldg., San Juan
13. *Siberia*
J. W. KELKER, 21 Novotorgovaya St., Harbin Manchuria
14. *Southern Africa*
L. M. McKUNE, LovedayHouse, Johannesburg
15. *Southeastern Europe*
E. ST. J. GREBLE, JR., 19 Strada Brezoiano, Bucharest

FOREIGN AGENCIES

20. *Brazil*
CORY BROS. & CO., LTD., Bahia and Pernambuco
21. *Brazil*
EDWARD C. HOLDEN, Para
22. *China*
ANDERSEN, MEYER & CO., LTD., Shanghai
23. *Hawaii*
C. BREWER & CO., LTD., Honolulu
24. *Japan*
SALE & FRAZAR, LTD., Tokyo
25. *New South Wales*
R. TOWNS & CO., Sydney, Australia
26. *New Zealand*
PHILIPS & PIKE, Wellington
27. *Philippines*
PACIFIC COMMERCIAL CO., LTD., Manila
28. *Portugal*
E. PINTO BASTO & CO., LTD., Lisbon
29. *Portuguese East Africa*
VINES & CO., Lourenço Marques
30. *Scandinavia (Including Finland)*
OLAV BELSHEIM, Toldbogaden 8, Christiania, Norway
31. *Victoria*
NEWELL & CO., Melbourne, Australia
32. *West Australia*
LESLIE & CO., Perth

OFFICES IN THE UNITED STATES AND MEXICO

40. *New York, N. Y.*
JAMES McNAUGHTON, 120 Broadway
41. *Richmond, Va.*
GEORGE F. JONES, 512 Richmond Trust Bldg.
42. *Pittsburgh, Pa.*
CHARLES E. HALE, 575 Union Trust Building
43. *Chicago, Ill.*
CHARLES RIDDELL, 627 Railway Exchange
44. *St. Louis, Mo.*
A. S. GOBLE, 1210 Boatmen's Bank Building
45. *Boston, Mass.*
HENRY BARTLETT, 185 Devonshire St.
46. *St. Paul, Minn.*
HENRY BLANCHARD, 908 Merchants National Bank Building
47. *Houston, Texas*
RUSSELL A. HEY, 1108 Second National Bank Building
48. *Portland, Oregon*
A. J. BEUTER, 513 Northwestern Bank Building
49. *San Francisco, Cal.*
WILLIAMS, DIMOND & CO., Agents, 310 Sansome St.
50. *Los Angeles, Cal.*
C. PARRY VAUCLAIN, 702 Pacific Electric Bldg.
51. *Mexico*
P. G. CHEATHAM, 2A, Capuchinas 48, Mexico, D. F.

HISTORY
OF THE
Standard Steel Works Company

STANDARD STEEL WORKS CO

OFFICES :

500 North Broad Street, Philadelphia, Pa.

WORKS : Burnham, Pa.

TRADE MARK

Organization, 1923

DIRECTORS

WILLIAM L. AUSTIN, Rosemont, Pa.

SAMUEL M. VAUCLAIN, Rosemont, Pa.

SYDNEY E. HUTCHINSON, Philadelphia, Pa.

SIDNEY F. TYLER, Philadelphia, Pa.

B. DAWSON COLEMAN, Lebanon, Pa.

ARTHUR W. SEWALL, Philadelphia, Pa.

THOMAS S. GATES, Philadelphia, Pa.

OFFICERS

SAMUEL M. VAUCLAIN	President
JOHN P. SYKES	Senior Vice-President in Charge of Plant and Manufacture
WILLIAM DE KRAFFT	Vice-President in Charge of Finance, and Treasurer
A. A. STEVENSON	Vice-President in Charge of Manufacture
RICHARD SANDERSON	Vice-President in Charge of Sales
WILLIAM A. RUSSELL	Vice-President in Charge of Purchases
HENRY V. WILLE	Consulting Vice-President Concerning Engineering and Metallurgy
ARTHUR L. CHURCH	Secretary
A. B. EHST	Comptroller

North End of Plant

South End of Plant

STANDARD STEEL WORKS, BURNHAM, PA.

HISTORY

OF THE

Standard Steel Works Company

The executive offices of the Standard Steel Works Company are located at 500 North Broad Street, Philadelphia, Pennsylvania. The Works are situated at Burnham, on the Kishacoquillas Creek, about three miles from Lewistown, Mifflin County, Pennsylvania; a locality long identified with the iron and steel industry.

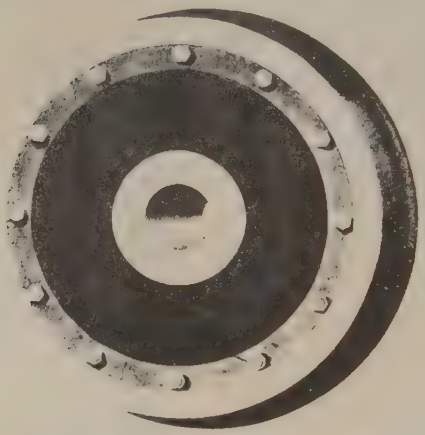
The land on which the Works are built is part of a tract originally warranted by Everhart Martin on April 2, 1755. 225 acres of the original warrant were sold to George Hanawalt on July 4, 1795, for £1000. A forge was established in 1795 by William Brown and William Maclay, who petitioned the Court in August, 1795, for "a road from Freedom Forge by the nearest and best way to the River Juniata, near to or at McClelland's Landing." In 1811 Freedom Forge was acquired by Joseph Martin, Samuel Miller and John Brown, who operated under the name of Miller, Martin and Company. In 1827 John Norris purchased the interests of William Brown, but resold it in 1833 to William Brown, Jr. The Plant was used until 1834, when it was rebuilt with "one chafery and six refinery fires" having a capacity of "800 tons of blooms per annum."

In 1847 the forge and furnace portion of the property was purchased by Archibald Wright, John Wright and John A. Wright, Philadelphia. In 1856 Messrs. Wright transferred the property to the "Freedom Iron Company" with Joseph Thomas as President. A tire mill with a capacity of 2,000 tires a year was added. In 1865 the Company installed two 5-ton Bessemer converters and rail mill, and built the Emma Furnace with the intention of using the "Stone Creek" ores to supply the Bessemer plant. The first heat was blown May 1, 1868. A tire mill and a double acting 10-ton steam hammer were imported from England. The use of the native ores proved unsuccessful,

and in 1870 the Bessemer plant was sold, some of the machinery being removed to Joliet, Illinois, some to Johnstown, Pennsylvania, and the remainder becoming the property of the Logan Iron and Steel Company.

In 1870 William Butcher leased the tire mill and hammer and the building erected for the Bessemer plant, and began the manufacture of crucible steel tires. William Butcher took with him from Philadelphia 40 men for tire rollers, hammermen and machinists. Some of these men who manufactured the first steel tires made in America remained with the Standard Steel Works for over 50 years, and one of them at the time of writing is still in the employ of the Company.

In 1871 William Butcher failed, his creditors carrying on the business until 1875, when they organized The Standard Steel Works, which was incorporated in that year. The Standard Steel Works purchased the property in 1895. The manufacture of crucible steel tires was continued for some years. With the advent of acid open-hearth steel for tires an arrangement was made with the Otis Steel Company, then the leading manufacturer of steel, under which tires were produced from Otis steel ingots. This partnership continued until, realizing the necessity of producing their own steel, the Company established a complete melting plant, from which the first heat was poured March 19, 1895. This furnace, which had a capacity of 15 tons, was the first rolling open-hearth furnace to be put into operation. It was served by an electric-driven charging machine, which was the first of its kind to be used, and is still in operation.

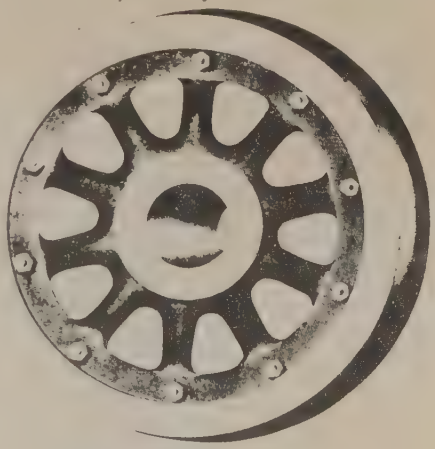


Steel Tired Wheel with Plate Center

The manufacture of built-up steel tired wheels for engine trucks, coaches, tenders and industrial purposes was begun in 1892. The centers were made of wrought or cast iron, and later cast steel centers were added.

In 1895 the Company designed and introduced the bolted type of steel tired wheel, which has proved to be the best type for all purposes. It has been adopted by many railroads, to the extent that other types of tire fastening have become practically obsolete. The bolted type was adopted by the Master Car Builders' Association in June, 1912, as the standard M. C. B. type of tire fastening.

In 1911 the Company introduced the rolled steel center, placing 500 such centers with bolted type tires in the Pullman service. Since then the majority of steel tired wheels have been fitted with rolled steel centers.



Steel Tired Wheel with Spoke Center

The demand for steel castings being in excess of the supply, a steel foundry was established in 1897 with two 15-ton open-hearth furnaces, which furnaces have since been rebuilt as stationary furnaces of 20 tons capacity. The demand for steel castings kept increasing, so that it was necessary in 1910 to erect No. 2 Steel Foundry, which doubled the capacity.

As the demand for locomotive forgings was in evidence the Company built a Forge Shop in 1898. It was necessary to enlarge in 1902; and in 1916, under the stress of war conditions, its capacity and scope were increased by the installation of seven steam hydraulic presses. At the present time (1924) the Company is equipped with a plant of the most modern type, and is able to produce locomotive and marine forgings, shafts, rolls, ordnance forgings and miscellaneous forgings of weights up to 40 tons, which can be handled under presses or hammers.

During the year 1900 plans for the systematic enlargement of every department of the Standard Steel Works were instituted. The bed of the Kishacoquillas Creek was changed to allow uninterrupted space for additional buildings.

The advent of new and greater activities necessitated the installation of increased facilities for the greater production of steel. Consequently, in 1902 Open-Hearth Plant No. 2 was built with one 50-ton open-hearth furnace. Another 50-ton open-hearth furnace was added in 1905, a third in 1907, a fourth in 1910 and a fifth in 1916. Open-Hearth Plant No. 3 was built in 1917 with two 75-ton open-hearth furnaces. The capacity at this time (1924) is approximately 200,000 tons annually.

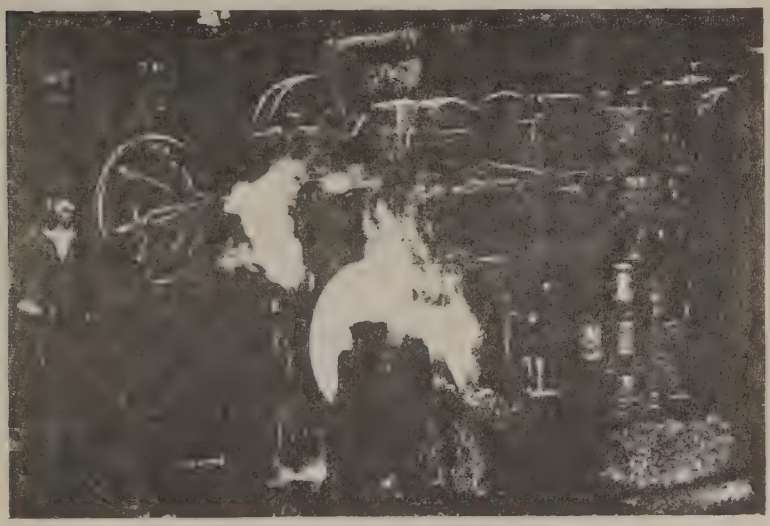
Solid Forged and Rolled Steel Wheel

Previous to 1903 the Company operated a small iron foundry for the production of its own cast iron wheel centers and miscellaneous castings for its own work. In 1903 two large iron foundries were built for the manufacture of miscellaneous castings. Since then the Company has utilized the foundries for the production of their own centers, ingot moulds and other castings required for their own use, and malleable iron for the trade.

In 1903 a Spring Shop was built, with machinery of the latest and most approved design, especially constructed to meet requirements of this particular class of manufacture. It has been kept modern with the most up-to-date machinery to supply the most exacting demands.

In 1904 the manufacture of the "Standard" solid forged and rolled steel wheels was begun. This was the introduction of this type of wheel into America, and it was at that time offered as a substitute for the cast [illegible] chilled wheel which had become

inadequate for modern service. The demand for rolled wheels to replace cast iron chilled wheels under the lightest as well as the heaviest equipment constantly increased, so that in 1910 a second plant was erected, doubling the capacity. In order to meet the increased demands in 1917, a third mill was erected. The preliminary forging operations for this mill are performed on two four-cylinder hydraulic presses of 10,000 tons capacity, especially designed for the work. The furnaces in this mill are heated by pulverized coal supplied from a central pulverizing station.



Rolling a Steel Wheel

Realizing the necessity of improving the steel in every possible manner in order to meet the most exacting demands, the subject of heat treatment has been given careful consideration and extensive experiments have been carried on. In 1910 a large heating plant was built, with further extensive additions in 1911. In 1916 the plant was doubled in capacity and provided with vertical tanks that were required for annealing, quenching, and tempering of gun and howitzer forgings, which were supplied by the Company to the United States Government. The furnaces are equipped with accurate pyrometer control.

The weight of electric equipment and the severity of service were constantly increasing so that cast steel gears and pinions were neither rendering adequate service, nor could they meet

PART OF AN ORDER OF 4,500 STANDARD ROLLED STEEL WHEELS FOR THE ARGENTINE STATE RAILWAYS

the demands imposed upon them. In 1911, therefore, the Company began the manufacture of forged steel gears, which have met all expectations and proved very successful.

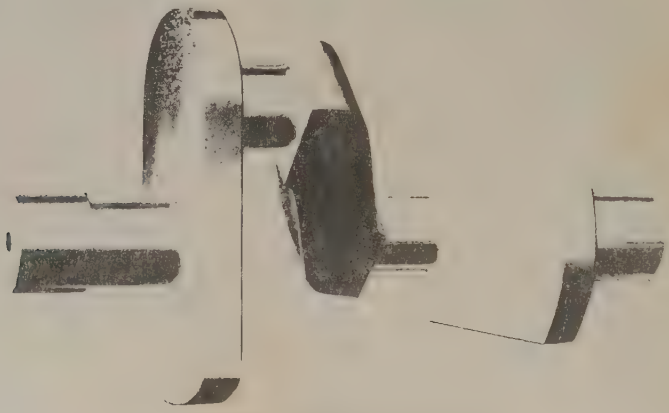
The production of the various products necessarily meant constant increase in machine shop capacity, so that now the main shop is 175 feet wide by 1,050 feet long, containing horizontal boring mills for machining tires, wheels and driving-wheel centers, with additional equipment of lathes, planers and other tools for finishing heavy forgings; and equipped with specially designed lathes for hollow boring of driving-axles, wrist pins, etc.

POURING STEEL FROM THE LADLE INTO INGOT MOLDS

Among the specialties produced by the Company, particular mention must be made of built-up crank axles for locomotives. This type of crank axle was originally designed to meet the requirements of the four-cylinder balanced compound locomotive. Solid forged crank axles are in extensive use in Europe, but for lighter locomotives than are used in America. Even with the lighter locomotives, the solid cranks have not proved entirely satisfactory. In addition to the axle designed by the Company for use in the United States, the Company during the War designed and supplied a large number of crank axles built on the same general principle but of different pattern. The majority

of these axles were built up of nine pieces, while others were made in five pieces, the crank-pins and central web being made from a single quenched and tempered forging.

The Standard Steel Works met the demands imposed upon it by the extraordinary conditions caused by the World War. It was found necessary to maintain a full volume of output and at the same time to develop and manufacture shell and gun forgings. Large quantities of 4.7-inch to 12-inch shells were supplied for the British Government and equal quantities of 3-inch



Five-Piece Locomotive Crank Axle

and 4.7-inch for the United States Government. Upon the entrance of the United States into the War the Government called upon the Company to supply 155-millimeter gun and 155-millimeter howitzer forgings.

The total area covered at the present time by buildings and yard is 119 acres. The main plant lies along the east bank of the Kishacoquillas Creek. Water pipes, connected with a constant and abundant supply of water, are laid throughout the Works, with convenient outlets at various points. A well-drilled fire department is maintained, manned and officered by the employees.

There are 15 miles of track in and around the plant, owned by the Company, on which are operated nine steam locomo-

tives, two electric locomotives, nine locomotive cranes, one self-propelled hoisting engine and 81 cars.

The entire plant is thoroughly modern in every particular with every labor-saving device incorporated. It represents the progress of the iron and steel industry which has been continuous from the little forge of 1795, operated by water power and distributing its products by wagon, river and canal, to the extensively developed plant of 1924 with its diverse industries, capable of producing 200,000 tons of steel yearly and employing 5,000 men.

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EPILOGUE

In the years that followed the original appearance of this volume on Baldwin, in 1923, the Baldwin Locomotive Works witnessed many changes, in its own product lines as well as in its corporate situation. To a large extent, of course, these reflected the change and progress of the period after 1923.

Steam locomotives naturally remained a Baldwin mainstay, just as long as any market for them remained--which was for another quarter century, until 1948 in fact, when the last sizeable steam order was filled at the Eddystone works. Yearly unit production never reached the high totals of the early 1920's, a golden time for Baldwin in terms of locomotive output; but if some other statistic like total drawbar horsepower produced in a single year were created, perhaps some of the years after the recovery from the Depression might have equaled those of the Twenties. For the stress in later years was placed on larger, more productive steam locomotives, far more efficient and powerful and capable of doing heavy jobs that 1920's or earlier power could not well master. Among the Baldwin milestone achievements of this era that Alfred W. Bruce points out in his definitive book, THE STEAM LOCOMOTIVE IN AMERICA, was Baldwin's perfecting of the cab-forward articulated, which is foreshadowed in the present volume's coverage of Baldwin's 1910-13 activities; 175 to 200 locomotives of this type were eventually built. For all practical purposes the Baldwin steam era ended in 1948; Bruce puts the total steam production at 59,000 locomotives, the largest of any single U. S. steam building firm.

The other modern steam development that Bruce credits to Baldwin is its work in steam turbine development. Under Pennsylvania Railroad sponsorship, Baldwin and Westinghouse Electric Corporation collaborated to produce a single coal burning gear driven steam turbine locomotive in 1944. It had the general silhouette of a reciprocating steamer, an impression enhanced by the fact that it had a 6—8—6 wheel arrangement and the high drivers were connected by side rods. Subsequent steam turbine experiments used electric drive and carbodies more resembling the diesel. Baldwin contributions showed up to a greater or lesser degree in the Chesapeake & Ohio's 500, in a turbine locomotive for the Norfolk & Western (remember the "Jawn Henry?"), and in the "Blue Goose" demonstrator of 1952.

Baldwin-Westinghouse teamwork also showed up in straight electric locomotives, both heavy mainline units for trunk line electrification and small steeple cab electrics for industrial use or service on interurban railways that turned to freight service as a survival measure in the years since the motor car undermined their passenger traffic.

Baldwin built its first diesel locomotive, a boxy but beefy 1000 horsepower road unit, in 1925; this engine and its successor made the rounds as demonstrators and test locomotives but were never bought by the roads that studied them; the Long Island's "Mike and Ike" of 1927 were the first BLW diesel sale. A handful of diesels followed these out of Eddystone during the Thirties, but it was only in 1939-40 that production line diesel switchers with the Baldwin plate were really on the market. War controls limited Baldwin to producing only diesel switchers (and steam, of course) till late in World War II; so BLW's first road units appeared only in 1945. Then Baldwin believed in thinking big, with a 6000 horsepower single unit (that went unsold) and the 3000 horsepower "Centipedes" (that did find a few takers). Road switchers rounded out the line of Baldwin diesels and were easily recognized by their squarish or boxy contours. But the most memorable and

pleasing of all Baldwin diesel designs without question must be the shark nose road units of 1948-53. From 1950 on Baldwin's diesels bore a Baldwin-Lima-Hamilton nameplate; but its diesel business was going the way steam had only a few years before. In 1956 Baldwin exited the locomotive building business altogether.

Concurrent with the Eddystone works' concentration on big steam and diesel power, but on a smaller scale, was the activity of Baldwin's Rochelle, Illinois subsidiary, Whitcomb Locomotive Works. Whitcomb had entered the gas- and diesel-powered switcher field in 1929, two years before its acquisition by Baldwin. Throughout its career it specialized in supplying smaller locomotives for industrial use and short line service.

One last category of business developed considerably for Baldwin after 1923, and is indeed responsible for the survival of the Baldwin complex as a manufacturing enterprise today. That has been its non-railroad line of products. From earlier items like forgings or castings, the line grew to include a variety of heavy equipment like presses, waterwheels, stationary engines and construction equipment. Two world wars brought the company into defense production. Acquisition of other firms and mergers brought about most of the rest of the diversification, especially the Lima-Hamilton merger in 1950, for Lima had a broad line of heavy equipment as well as diesel locomotives, construction cranes and graders, road sweepers and dump cars and the like.

Baldwin as a corporation underwent changes parallelling those in its markets. The legendary Samuel Vauclain (Baldwin president to 1929; chairman thereafter) died in 1940--was it an ironic coincidence that the death of this steam locomotive giant and the appearance of mass production Baldwin diesels came almost simultaneously?

Longtime teammate Westinghouse had not only collaborated with Baldwin on certain phases of locomotive development for several years, and had supplied electrical equipment for all Baldwin production that needed it, but more than that, Westinghouse had held stock ownership in Baldwin for many years, increasing it till by 1947 it had effective control of the Eddystone firm. This control lasted into the early 1950s; not long afterwards Westinghouse left the locomotive-equipment field altogether, and Baldwin turned to other suppliers for its generator and electrical equipment needs, and even dabbled in diesel mechanical locomotives.

Baldwin meanwhile had merged with Ohio-based Lima-Hamilton corporation, like Baldwin a prominent steam locomotive builder and long-stayer with steam production, and likewise a too lightly fed entrant in the diesel race. The new company: Baldwin-Lima-Hamilton Corporation. This new corporation's broad product mix made it possible to survive the 1956 withdrawal from the locomotive field. B—L—H in turn was later absorbed by a company more famous for meat products than heavy industrial equipment, Armour and Company. And the latter complex in its turn has only recently come under the control of Greyhound Corporation. What a sign of the times that such onetime rivals as the steam locomotive and the motor bus should both be embraced in the background of a single 1970s conglomerate!

M. J. D.
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